

BAL HARBOUR

- VILLAGE -



PROPOSED OPERATING & CAPITAL PLAN
FISCAL YEAR 2022-2023

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BAL HARBOUR

- V I L L A G E -

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BAL HARBOUR

- V I L L A G E -

MAYOR

Gabriel Groisman

VICE MAYOR

Seth E. Salver

COUNCIL MEMBERS

David Albaum

Jeffrey P. Freimark

Buzzy Sklar

VILLAGE MANAGER

Jorge M. Gonzalez

VILLAGE CLERK

Dwight S. Danie

CHIEF FINANCIAL OFFICER

Claudia Dixon

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BUDGET ADVISORY COMMITTEE MEMBERS

Neca Logan, Chair

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BAL HARBOUR

- V I L L A G E -

Village Manager's FY 2022-23 Budget Message

September 13, 2022

Honorable Mayor and Members of the Village Council:

I am pleased to present the Proposed Operating and Capital Budget for Fiscal Year (FY) 2022-2023 for Bal Harbour Village, which commences on October 1, 2022 and ends on September 30, 2023. This document outlines the ninth budget I have developed since becoming your Village Manager in 2013 and provides information and details about our Village's accomplishments during FY 2021-2022 and the plans and expected goals for the upcoming FY 2022-2023. Reviewed together with the Village's Annual Comprehensive Financial Report (ACFR), this budget book provides an overview of our financial position in the Village, as well as past accomplishments and future plans for our community.

Bal Harbour Village has three (3) primary funds used to operate our municipal government: (1) General Fund, (2) Resort Tax, and (3) Water and Wastewater Utility Fund (Utility Fund). The total Proposed Operating and Capital Budget for all major funds is \$50,161,200 (this includes Capital Improvement Program (CIP) appropriations, minor equipment and reserves of \$21,761,800). In addition, we continue to provide management and operational services to the Gated Community Area, with the Security and Landscape

Fund Proposed Operating and Capital Budget funded at \$2,472,800 (includes Proposed CIP appropriations as well as minor equipment of \$1,209,700) for the next fiscal year.

As a result of a disciplined approach to resource allocation, careful management practices and conservative fiscal policies, Bal Harbour Village continues to maintain a very strong financial position in all of our funds, all while continuing to navigate the lingering impacts from the COVID-19 global pandemic since March 2020. The FY 2022-2023 Proposed Budget once again keeps the current millage rate of 1.9654 unchanged. This would be the eighth consecutive year that our millage rate is set at this historically low level. It should be noted, the proposed millage rate is a reduction of 4.6% since 2015 and a cumulative reduction of 32.27% since 2004. The Village's millage continues to be the third lowest of the 34 municipalities in Miami-Dade County, and the lowest amongst all legacy cities.

Given the thorough review of the FY 2020-2021 budget, along with the stabilization of revenues from the initial economic impacts of the COVID-19 pandemic, the proposed budget for FY 2022-2023 is a continuation of current service levels. However, this year we undertook an extensive reorganization of how we are structured to deliver services in

anticipation of the new waterfront park coming on-line during the next fiscal year.

Significant investments continue to be made in the various capital improvement projects in our public spaces and infrastructure with a total of \$20,655,400 in proposed capital project related appropriations. The Village has developed a long-term vision for the future of our community with a multi-year capital improvement program with the appropriation of funding toward a number of capital projects in the Village. These CIP projects include: the completion of a new waterfront park and community center, the Bal Harbour Jetty/Cutwalk, the new Village Hall, the beach path landscaping, and the redevelopment of the Collins Avenue corridor, in addition to the utility infrastructure (sewer, water and stormwater) improvement projects underway.

As we eagerly await the opening of our new park and community center in early 2023, our newly created Recreation, Arts & Culture Department will centralize several activities and services which were previously offered through other Village Departments, and expand upon and enhance those services to meet the growing needs of the Village.

Much thought went into the creation, mission and staffing of the Recreation, Arts & Culture Department, as well as into the reorganizations of the Parks and Public Spaces and Tourism Departments.

In past years, I have focused on the realignment, reorganization and creation of Village resources in order to better meet our vision, mission and accomplish our goals. Upon my arrival in 2013, the priority I first focused on was the Village's Police Department and instituting a level of professionalism amongst our Police Officers and instilling a community policing model.

In subsequent years, my focus was on the formalization of the Village's CIP Plan to bring professionalism and expertise to the many exciting and new capital projects planned for our community. The completion of these various projects will add and enhance our world-class amenities in Bal Harbour Village. With our CIP program now fully operational, progress continues to be made on several important projects.

And most recently, last year, I made changes to our Building Department as part of our ongoing efforts to improve the delivery of services in that area. The structural safety of our community is a top priority and much effort was put in making our Building Department better equipped to deliver these services. The focus of our Building Department this past year has been to further improve our customer service and efficiency and our Building Department staff has achieved a great deal toward this goal.

The services and benefits that our new park and community center will bring to the Village and to our residents provided us with an opportunity to put in place the structure and

resources that can best deliver those services, which resulted in the creation of the Recreation, Arts & Culture Department.

The mission of the Recreation, Arts & Culture Department is to create and implement programs, activities, and events which will help to elevate the quality of life for our residents, while also positioning the Village as a unique, elegant and cultural destination for residents, visitors and guests. Our recreation efforts have been limited and in recent years, essentially non-existent while the park and facility have been under construction. Organizationally, these services were historically part of our Parks and Public Spaces Department. They will now be part of the Recreation, Arts & Culture Department. In addition, our arts programming and cultural events which have been part of our Tourism Department, will now be part of the Recreation, Culture & Arts Department as well. By bringing these areas under the direction of the Recreation, Arts & Culture Department, it will help streamline and improve the delivery of service, attention to detail, and resident and visitor experience. It will also ensure a consistent effort to coordinate, communicate and curate The Bal Harbour Experience to our residents and guests.

Expected to open in the Spring of 2023, our new waterfront park will include an open lawn, a performance area, fitness stations, basketball court, two playgrounds, a splash pad, and a 15,000 square foot community center, with multi-purpose spaces that can be utilized for events and recreation programming, as well as an indoor playground for toddlers. Our Recreation area will offer programs to meet the interests

and skill levels of all ages, from toddler to youth to seniors. Our Arts & Culture area will focus on producing high quality special events throughout the year, and will also be responsible for centralizing all communications for the Village, including marketing, e-mail notifications, website, and social media, to ensure that residents and visitors receive consistent and relevant information in an effort to continuously enhance the Bal Harbour Experience.

With this reorganization of responsibilities, our Parks and Public Spaces Department will focus on its core beautification, landscape, maintenance, infrastructure, sustainability, and public works related initiatives. As a result, the name of this Department will be changed to the Public Works & Beautification Department, to better reflect its focus on its core functions and services.

The Tourism Department will continue to focus on positioning Bal Harbour Village as the premier luxury and lifestyle destination through the marketing and branding efforts currently in place. With the transition of the arts, culture and special events going to the Recreation, Arts & Culture Department, the resources of the Tourism Department will be streamlined and reallocated as to better provide the services delivered by each area.

Our Resort Tax funds various portions of the Tourism, Recreation, Arts & Cultures, and Public Works & Beautification Departments. From our Resort Tax, funding is included to enhance our Beautification and Greenspace efforts; fully

funding a police beach safety officer to patrol our beachfront and surrounding areas; and for our ongoing marketing and special events and to support the efforts of our Tourism, Recreation, Arts & Culture, and Public Works & Beautification Departments.

Another of our existing top funding priorities is our continued focus on public safety, with emphasis on our community policing efforts. Enhancements include funding to purchase four new police vehicles, the continuous reserve for fleet maintenance, and additional funding to share in the cost along with the Towns of Surfside and Bay Harbor Islands for a second police officer at Ruth K. Broad K-8 Education Center, in addition to the police officer provided by Miami-Dade County Public Schools.

Improvements and enhancements to our Building Department continue as well to ensure that our community is safe and structurally sound. With additional investments in technology and a review of business processes, our delivery of services has dramatically improved over the past year with new, more experienced building inspectors, who are focused on the ongoing efforts related to the 40+ year building recertification process and support a greater emphasis on customer service. Additional funding this year will be allocated for professional services for an additional day of service for inspections and plan reviews as approved by the Village Council a few months ago.

Lastly, given the current state of the economy and related labor issues, this budget proposes a 3% Cost-of-Living-Adjustment (COLA) for all sworn-police officers and general employees. In addition, one time pay for employees that are not sworn Police Officers to help off-set inflation related expenses in the amount of \$1,500 for each general employee is proposed. Our sworn Police Officers received a \$1,000 lump sum amount from the State of Florida last year and will again receive another \$1,000 lump sum amount from the State of Florida this year.

THE BAL HARBOUR EXPERIENCE

At the Village Council retreat in March 2022, the Village Council reconfirmed its commitment to our vision first established by the Council at its retreat in 2019. Our vision for Bal Harbour Village is that we will be the safest residential community, with a beautiful environment and unparalleled destinations and amenities, providing exclusivity and access to ensure the highest quality of life for our residents, and with an unmatched experience for our visitors from around the world. This vision helps achieve our mission of delivering The Bal Harbour Experience - that distinctive feeling one experiences when living in or visiting our unique, elegant, curated and refined community.

Also at the March 2022 retreat, the Village Council discussed and finalized updates to the four elements which make up the Bal Harbour Experience to ensure that they continue to reflect the vision originally agreed upon by the Council. At the June

15, 2022 Council meeting, the Village Council approved the updated refinement of the four elements of The Bal Harbour Experience to better epitomize the unique and distinctive attributes of the community. These updated elements which denote the essence of *The Bal Harbour Experience* are reflected as follows:



- **Beautiful Environment** - Fusing casual elegance with tranquil coastal living presented through the lens of secluded beaches, lush landscaping, serene public spaces, well detailed sidewalks and jogging paths incorporated into the native environment. These

signature amenities reflect the standards the community expects, and sets the tone which one recognizes upon arriving in Bal Harbour.

- **Destination & Amenities** - Elevated experiences and unhurried bliss are the distinctive hallmarks of our Village delivered through exquisite luxury hotels, inspiring culinary selections, and celebrated high-end shopping. A waterfront park and iconic Jetty will soon add to the lure of our breath-taking setting.
- **Unique & Elegant** - Residents and guests balance sun and sea drenched escapes with our curated events designed for discerning connoisseurs. Creative art features, our Museum Access Program featuring curated tours, culinary events, movies on the beach, and excursions to limited engagement events set us apart in delivering a tranquil and refined lifestyle.
- **Safety** - Anchored by our focus on a community policing model, where our Officers are staffed, trained and motivated to provide excellent service and safety to our residents and guests in a pleasant, engaging, and friendly manner. The visible presence of our Officers, investment in state-of-the-art technology and incorporation of innovative policing strategies ensure that our community remains safe at all times, as well as a recognized leader and model in public safety.

Together, these elements define what makes our community so unique, distinctive, and such a desirable place to live, work and play in, and visit. And with the reallocation and reorganization of responsibilities as a result of the newly

created Recreation, Arts & Culture Department, each of the four elements that contribute to The Bal Harbour Experience are primarily supported by a Village Department as follows:

- Beautiful Environment led by the Public Works and Beautification Department and supported by the Capital Improvement Projects.
- Destination & Amenities led by the Recreation, Arts & Culture Department and supported by the Tourism Department.
- Unique & Elegant led by the Tourism Department and supported by the Recreation, Arts & Culture Department.
- Safety led by the Police and Building Departments who each contribute to the success of safety in our community.

Furthermore, these elements and the Vision for our Village rests on a foundation based on:

- Developing and maintaining well-designed and modernized public facilities and infrastructure;
- Implementing smart policies and strategic solutions to address the challenges of today and to ensure that we remain a Resilient and Sustainable community able to protect our future; and
- Ensuring that both the perception and reality of safety in our community remains uncompromised.

At our annual Village Council retreats, we have an opportunity to revisit and discuss our priorities to ensure that they remain relevant. At this year's retreat, our review and prioritization

exercise resulted in a reaffirmation of the order of importance of these priorities as in the prior year.

At this year Council Retreat, the Council's priority areas of focus were consistent with previous years and were ranked in the following order again this year: (1) Safety, (2) Beautiful Environment, (3) Modernized Public Facilities and Infrastructure, (4) Resilient and Sustainable Community, (5) Destination and Amenities, and (6) Exclusivity and Access (this last priority has now been renamed Unique and Elegant).

In addition, specific initiatives were identified as the priorities for the FY 2022-2023 budget development process: All of these priorities are underway in various stages of progress and the proposed FY 2022-2023 budget provides funding and support for these priorities.

Developing funding strategies, specific initiatives and programming that will further our vision, top priorities and *The Bal Harbour Experience* have been, and will continue to be, the focus of our budget development process in FY 2022-2023.

BUDGET DEVELOPMENT GOALS

In developing the proposed budget for FY 2022-2023, we focused on our key goals, which help ensure that our resources help achieve our vision and mission for Bal Harbour Village, thus further enhancing the "Bal Harbour Experience".

The Proposed Budget is the culmination of an evaluation and assessment process undertaken each year. We carefully evaluate the existing activities, determine where the Village would benefit from additional investment and ensure that we establish appropriate levels of service and identify efficiencies or enhancements for each operational activity. It remains my goal to provide to you as much information as possible for you to make informed decisions, and to support and expand the Village's vision and mission.

The following is a breakdown of the operating and capital allocations proposed for FY 2022-23 for each of the distinct Funds:

| Expenditures Summary by Fund | |
|--------------------------------------|-------------------------------|
| | FY 2023 Proposed Budget |
| General Fund | \$ 33,626,100 |
| Resort Tax Fund | 9,069,500 |
| Water and Wastewater Fund | 7,465,600 |
| Security & Landscape Assessment Fund | 2,472,800 |
| Total Expenditures | \$ 52,634,000 |

As the current FY 2021-2022 comes to an end, I am pleased to share that several high-level priorities were achieved this past year.

PROGRESS TO DATE ON OUR GOALS:

The goals of the Village are based on our vision and the elements which denote the essence of The Bal Harbour Experience. Below is a summary of the accomplishments and goals achieved during FY 2021-2022:

Beautiful Environment

The Public Works & Beautification Department continued to work this past year on improving the appearance of the Village through routine maintenance, landscaping and cleaning of our public areas. Implementing smart policies and strategic solutions to address the challenges of today and to ensure that we remain a Resilient and Sustainable community able to protect our future are critical and several projects completed this year contributed to this goal. Most significantly this year, the long-awaited beach sand nourishment project was completed, which added over 164,000 cubic yards of sand to Bal Harbour Beach, 74 days ahead of completion schedule. We continue to coordinate with Miami-Dade County to provide daily beach cleaning and seaweed removal service along the northern portion of Bal Harbour Beach. The amount of sargassum on the beaches throughout the county have resulted in record amounts that have already surpassed the last two years. The Village continues to retain funds to perform emergency supplemental seaweed removal, if necessary. This past year, funding was provided to add one full-time position which has been responsible for reporting on the appearance of the coastal portion of Bal Harbour Village and has assisted with

the annual sargassum seaweed mitigation efforts. In December 2021, the Village Council passed a Resolution following up on the passage of the Beach Equipment Ordinance, which now provides for the compliance and regulation of storage bins, chairs and umbrellas for all properties on Bal Harbour Beach, ensuring a cleaner and more consistent order of these items. Our efforts to promote recycling in the Village continued with site visits to all multi-family condominiums along Collins Avenue and meetings with management representatives to review their collection programs and provide site specific recommendations for recycling enhancements.

Developing and maintaining well-designed and modernized public facilities and infrastructure is critical to our overall efforts in creating a beautiful environment. The continuous maintenance of the Village's infrastructure is an ongoing effort and was again conducted throughout this fiscal year. This included: cleaning and rehabilitation of sewer and storm-water manholes and catch basins throughout the Village; replacement and installation of pumps at all Village pump stations; installation of 390 tons of coquina sand on the beach and service paths; and our landscaping efforts throughout all areas of the Village.

Progress continues with our Capital Improvement Projects. The Bal Harbour Park construction is moving forward with the project at nearly 50% complete with an anticipated substantial completion for Spring 2023. The Seawall and Dock Replacement project located at the park was completed in

January 2022. As part of the ongoing construction, we developed the Owner's Direct Purchase Program which offers tax savings on all materials and services paid for by the Village. Other construction efforts are moving along as well. The Bal Harbour Jetty project is well into the CD phase of construction plans. We have spent extensive effort this fiscal year to work through the extremely difficult permitting process with the U.S. Army Corps of Engineers (USACE) permit. Coordination among the Federal, State, and County review agencies has been critical, as all levels of government have an important stake in the existing facility. There are two distinct federal projects which converge at the location: the inlet navigation widening completed in mid-1960s and the Shoreline Protection project and beach renourishment which was completed in the 1970s. Understandably, there are details and nuances to each. We are confident that we will ultimately succeed in securing the necessary permits, and are hopeful that we will do so in time for the Florida Inland Navigation requirement for our grant submission. The Council approved the execution of an Architectural Engineering agreement with Zyscovich Architects for the New Village Hall project and the programming phase will commence in the Fall 2022. Lastly, we continue to be aggressive with available grants and pursue all that we are eligible for.

Our Utility Infrastructure Improvement projects continue to make progress. On the north end, this past year, the 700-foot sanitary sewer line main replacement was completed, with the remaining section to be completed in October 2022. The

water system and curb and gutter installations are complete. Once the final section is in place, the milling and pavement for the north end will proceed, with expected completion by the end of the calendar year. We continue to proceed with the Utility Master Plan work on the south side of the gated area and have made significant strides on the water and sewer components and are currently in design for the extensive stormwater work. And finally, our Public Works & Beautification staff all received training this past year in order to maintain existing and newly constructed Village Facilities and Infrastructure, with courses and certifications related to utilities, water delivery, and wastewater, sanitary and stormwater collections.

Destination and Amenities

FY 2021-2022 was successful in many ways with regards to the Village's Resort Tax collections. During the COVID-19 pandemic, the allure of South Florida and Bal Harbour, with our distinctive hotels featuring an abundance of suites for extended stay visitors, our secluded beach, and the exceptional culinary offerings featuring plenty of outdoor dining, resulted in Bal Harbour Village continuing to be a favored destination to both visitors as well as residents who normally only spent the winter months here. This led to a record-breaking Resort Tax collections this past year. For the first ten months (October 1 - July 31) of FY 2021-22, our hotels and restaurants reported very strong demand resulting in all-time record collections in a single year. Seven of these ten months (October - April) have been our best ever for those months, and with year-to-date results already surpassing our

record year in FY 2021-2022. While we have begun to see some level of moderation in recent volumes, rates are holding steady. We anticipate a good year next year, although not at the record pace we have been experiencing. However, we do anticipate new inventory from the completion of phase I of the Beach Haus Bal Harbour, as well as the opening of a new high-end restaurant at the Bal Harbour Shops.

Our hotels all continue to prosper. For the ninth year in a row, the St. Regis Bal Harbour Resort was awarded the Forbes Travel Guide highest rating of five stars for both the resort and its spa. The St. Regis is one of only six hotels awarded the 5-Star designation in Miami-Dade County. The Ritz-Carlton Bal Harbour was again awarded the Forbes Travel Guide 4-Star designation. Rates at each of our properties are the highest they have ever been, with occupancy also at impressive levels. The Beach Haus Bal Harbour's expansion is nearly complete, with an expected opening date in September 2022. The restaurants in Bal Harbour are also performing extremely well. This past year, Makoto moved into its new space on the third floor of the Bal Harbour Shops and has exceeded expectations. Revenue at all restaurants in Bal Harbour have yielded record Resort Tax collections this past year. And soon, new and additional restaurant offerings will be opening at the Bal Harbour Shops, further expanding fine dining options in our Village.

A well-designed, user-friendly website is an essential tool to be able to communicate with our residents and guests. This past year, staff has been working on an updated website for

both our government and tourism sites that will ensure brand cohesiveness and a common navigational experience, which will result in a better overall experience. This new and updated website is expected to launch at the start of the new fiscal year.

And this year, a new and updated print, digital and video marketing campaign was developed and used in the Village's promotion efforts.

Unique and Elegant

Our commitment to engaging our community and visitors remained firmly in place so as to ensure that our community is closely connected with their government. Frequent conference calls with all of the General Managers of the Condominiums and Hotels have been ongoing since 2020, and recently, we had the first in-person meeting to further create ongoing personal relationships amongst this group. Our digital communication efforts, the Wireless Emergency Notification System (WENS), e-mails, and social media all help us connect with our residents and guests. Over the past few months, our staff has continued to work on a new and updated website for both our local government services and tourism offerings. This new, modern website is more user and customer service friendly, and allows us to use it in better and more informative ways to connect with our residents, guests and tourists.

We have continued to focus on engaging our community and visitors through our public events and programming, and to

ensure our communication and outreach with all of our stakeholders is ongoing to ensure that our community is as connected as possible with their government. This past year, we began to again produce our printed quarterly Village newsletters, which had been paused during the COVID-19 pandemic. For many of our residents, this printed format is the best possible way for us to communicate with them and provide information. The proposed budget continues to fund and enhance all of these efforts wherever possible.

As part of the Village's 75th anniversary, a number of special events took place. The Village partnered with the Opera Gallery, based at the St. Regis Bal Harbour Resort, to display eight sculptures by renowned Spanish Artist Manolo Valdes throughout Bal Harbour, at no cost to the Village, for one year. This partnership with the Opera Gallery will continue this upcoming year with a new exhibit of different sculptures which will be installed throughout the Village later this year.

Our traditional kick-off to the Holiday Season took place in November with the annual lighting of the enhanced holiday décor on Founders Circle and along Collins Avenue. The event featured a musical performance by the South Florida Symphony Orchestra, as well as "snow", other treats and beverages for residents and guests of all ages. As a result of this, we developed a full-year partnership with South Florida Symphony Orchestra to host a "Symphony by the Sea" year-long music series with "pop-up" musical performances alternating between the Jetty and the Green Space in front of the Gated Community. Given the popularity of the yoga on

the beach we offer during the holidays, we expanded this partnership this past year and now provide yoga on the beach events year-round.

During Art Basel / Miami Beach, we created a full week of activations, private VIP brunches for guests and residents, and special access to many events taking place. We relaunched our monthly private tours with Museum Access Partners for residents and guests, and hosted several of these opportunities throughout the year.

On New Year's Eve, a fireworks display took place over Bal Harbour beach to ring in the new year. In January 2022, we brought the "Hate Ends Now" Exhibition to Bal Harbour Village, which provided for Holocaust education and awareness. In February, we sponsored a South Beach Wine and Food Festival Shabbat Dinner at the Ritz-Carlton Bal Harbour. In March, we again partnered for a second year with the Bal Harbour Shops to bring the Fleurs de Villes exhibition to the Village.

Our "Movies on the Beach" series returned this past year, with six movies presented, including partnering with the Miami Jewish Film Festival and the Miami Film Festival. Marketing efforts and allocation of funds from the Resort Tax Budget in the FY 2022-2023 will continue to focus on positioning Bal Harbour Village as a premier luxury and lifestyle destination worldwide, on strengthening our brand awareness and demand, generating business for our partners, and

contributing to and preserving beautification and safety in our community.

Safety

Public Safety in our community remains a top priority. Anchored by our focus on the Community Policing model, where our Police Officers are staffed, trained, and motivated to provide excellent service and safety to our residents and guests. The visible presence of our Police Officers, investments in state-of-the-art technology and incorporation of innovative policing strategies ensure that our community remains safe and is recognized as a leader and model for public safety. Our efforts in our Building Department are also critical in ensuring that our community is safe and structurally sound.

This past year, the Bal Harbour Police Department continued to focus on its mission of providing excellent public safety services to our residents, businesses and visitors. The Village continues to report low crime rates. The Beach Officer position remains in place to ensure safety along our beach and jogging/walking paths. Through an "early retirement incentive program," we had three police officers leave their service and we have replaced them with three new police officers. Arrest rates for Part I Uniform Crime Reporting (UCR) crimes increased by 14.7%, reflecting our police department's commitment to solving crimes in our community. Since the beginning of the COVID-19 pandemic in early 2020, our Police Department has remained focused on safeguarding the health and welfare of our community. In our ongoing

efforts to properly train and invest in our employees, the entire Bal Harbour Police Department participated in an organizational and leadership training program focusing on teambuilding and individual leadership development aligned with the Police Department's mission.

The Building Department achieved a great deal this past year toward our goal of delivering a positive experience for our customers and an expedited and efficient delivery of services. Several high-level accomplishments are worth mentioning, including: increased inspections and plan review to 4 days a week for all trades; established a "One Stop Shop" with Miami-Dade County offering concurrent plan review between the Village and the County. This will greatly reduce the plan review turnaround time for both residential and commercial projects; created an additional service of electronic recording with the Miami-Dade County Recorder's Office which allows contractors and residents to record documents associated with their construction project without having to go to the County Recorder's Office in-person; and established an internal turnaround time for plan reviews at 14 days for Commercial projects and 7 days for Residential projects. The Building Department has also commenced the scanning of all plans and permits to be archived digitally. Going forward the department will continue to scan the daily work in order to have a fully digitized archive located in the our Laserfiche Repository. And a new permitting system software has been installed which allows for easier access to information and facilitating electronic plan review.

Internal Services

In addition to the elements described above, other areas contribute to our vision, including developing and maintaining public facilities and our external and internal infrastructure.

The fiscal integrity of the Village and ensuring the functionality of our infrastructure is a daily priority. We continue to focus our efforts to establish appropriate controls and further improve the Village's internal processes while planning for the future and developing a more resilient community.

As you are aware funding for these improvements and ongoing maintenance is allocated within the Village General Fund and Capital Improvements Program.

In the last nine years, the Finance Department operations have evolved to improve the control environment between functional activities, timely issuance and filing of compliance reports, complete timely reconciliations of financial activity, continued enhancement of the financial reporting process, supporting capital project initiatives, and improving customer service delivery for ad valorem and non-ad valorem tax, and Village Utility inquiries.

We were again awarded the Government Finance Officer Association Certificate of Achievement for Excellence in Financial Reporting for the 2020 ACFR for the seventh year in a row. The Village's FY 2021 external audit was concluded with the issuance of the ACFR in with an unqualified opinion;

anticipate receiving the award for the eighth year in a row. Successfully completed the FY 2021 Federal Single Audit with issuance of the 2021 Single Audit Report in Accordance with Uniform Guidance and with no findings/comments.

As we look to effectively manage our treasury, this past year we established an investment management program; inclusive of onboarding an investment management firm and establishing and implementing an investment policy; establishing and implementation of investment financial reporting procedures. This program will result in a higher annual yield on our investments and cash management.

Additional activities this year, included continuing to closely work with various Federal, State and Local agencies to recapture eligible expenses the Village incurred as a result of COVID-19 pandemic as well as various capital projects.

Over the last few years, we have completed a number of Information Technology (IT) infrastructure improvements and productivity software implementations, that help create a more efficient and effective working environment for the Village staff and our departments.

Our IT team enhanced the overall network performance and security of our technology with the latest updates and patches to allow a more stable and secured environment across each location for our employees and users of our technology. In support of the Building Department's new Permitting Software, all equipment and software was programmed to

facilitate the transition. IT also worked with the Capital Improvement Projects Department to expand the Village's access control system to include the new Parks Facility. This enhanced access control system will allow the use of one access control card to be used at all Bal Harbour Village facilities. A number of additional security measures and upgrades were made this year.

A professional and well-trained staff is essential in order for the Village to accomplish our Mission and achieve our Vision. This past year, several efforts focused on important personnel matters. Most significantly, we negotiated a Collective Bargaining Agreement (CBA) with the Police Benevolent Association police union which yielded several concessions, including an Early Retirement Incentive Program (ERIP) resulting in long-term savings in the Police Pension Plan. For our General Employees, we implemented changes to the Bal Harbour Village General Employees' Pension Plan reducing benefit levels for future employees resulting in future savings to the pension plan.

Factors Affecting FY 2022-23 Budget

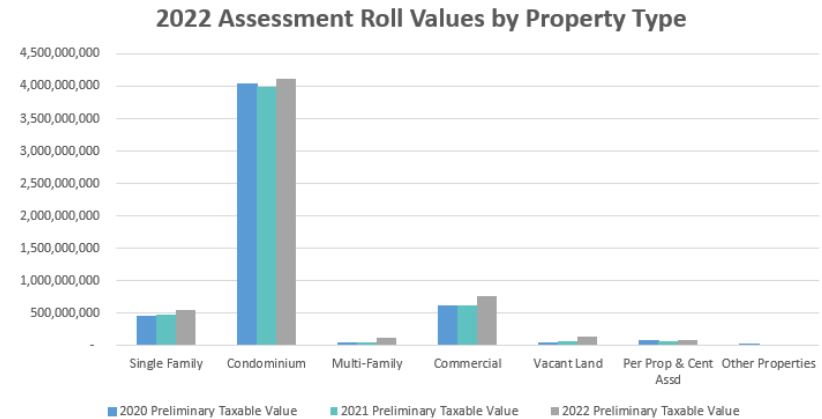
In developing a budget, we must look at available revenues, expected expenses, potential enhancements, and opportunities for cost savings or efficiencies. The FY 2022-2023 budget development allowed us an opportunity to refocus resource allocation in a strategic manner with a focus toward the Village's future.

The Miami-Dade County Property Appraiser provides municipalities with a certification of Assessment Roll Values for the upcoming fiscal year on July 1 of each year. Pursuant to Florida Statutes (F.S.) 200.065, within thirty-five (35) days of certification of value, each taxing authority shall advise the Property Appraiser of its proposed millage rate, of its rolled-back rate, and of the date, time, and place at which its first public budget hearing will be held to consider the proposed millage rate and tentative budget.

This requires the setting of the preliminary millage rate, and establishing the date and time for the budget hearing at the July Village Council meeting. It should be noted that setting the preliminary millage rate is simply an initial step in our budget process. At the July 19, 2022 Village Council meeting, the Council set the tentative millage rate, the first step to formally adopting a budget, at 1.9654 mills, consistent with the current fiscal year rate. The Public Budget Hearing Dates were set for Tuesday, September 13, 2022 and the second public hearing for Wednesday, September 28, 2022.

Tax Roll, Millage Rate, and Ad Valorem Revenue

The tax roll certified by the Miami-Dade County Property Appraiser on July 1, 2022 is \$5,774,201,876 which is an increase of 9.7% from the same value last year.



At the current and proposed tentative millage rate of 1.9654 mills (calculated at the 95% rate allowed by the State of Florida for budget purposes), would generate \$10,781,200; as opposed to \$9,826,800 for the current year. The overall preliminary property tax value increase results from property sales and new construction that occurred during Calendar 2021. This increase is timely due to the significant funds needed to fully fund operations of the New Waterfront Park which is scheduled to begin in FYE 2023. This increase however is subject to changes that could result from the Value Adjustment Board Hearings.

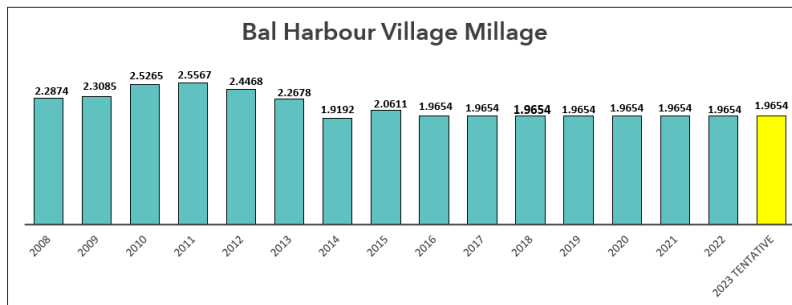
The rolled-back rate for FY 2022-2023 is calculated at 1.7690 mills. The rolled-back rate, calculated as required by the Florida State Department of Revenue will provide the same ad valorem tax revenue during the prior year exclusive of new construction and improvements. The proposed millage rate

of 1.9654 mills is slightly higher (.196) higher than the current year aggregate rolled-back rate. The state required methodology for calculating the rolled-back rate requires the use of the current year gross roll value.

Proposed Millage Rate History & Analysis

Since FY 2007 the millage rate for the Village has dropped significantly, by over 32% since 2007 from 2.9020 mills to 1.9654 mills for the current and proposed tentative millage rate for FY 2021-2022; resulting in no proposed millage adjustment for the upcoming fiscal year.

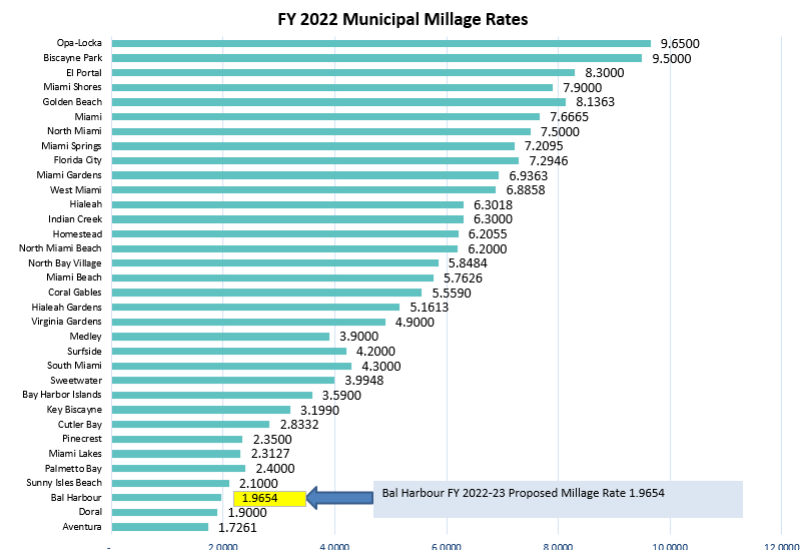
Maintaining this historically low millage rate for the last seven fiscal years, has allowed the Village to provide stable service delivery and plan for future capital projects through the appropriation of funding on an annual basis. The following chart reflects the millage rates from FY 2008 through FY 2022, and the continuation of the existing rate for FY 2023:



Currently, the FY 2021-2022 adopted millage rate for Bal Harbour Village is the third lowest millage rate in Miami-Dade County as compared to other municipal rates. It is the only

long established municipality within the grouping of the lowest nine millage rates for Miami-Dade County cities. In addition, Bal Harbour Village represents the 2nd lowest total combined (inclusive of Millage rates charged by overlapping jurisdictions) millage rate in Miami Dade County Cities that are not within the Library District.

The following chart reflects the FY 2022 adopted millage rates for Miami-Dade County municipalities:



It is recommended that Village Council set a millage rate for Fiscal Year 2022-2023, at 1.9654 mills, a rate which is \$1.9654 per \$1,000 of assessed property value. The proposed millage rate, calculated at 95% for budget purposes, and based upon the July 1, 2022 estimated adjusted Taxable Value as

provided by the Miami-Dade County Property Appraiser is anticipated to yield \$10.781 million, for FY 2022-2023.

The recommended FY 2022-2023 millage outlined for your consideration allows the Village to retain a historically very low rate, providing for coverage of anticipated inflationary impacts for retirement and contractual related increases, the continued provision of the current level of municipal services, permitting funding for the operations of the New Waterfront Park, a budget stabilization line item to mitigate value adjustment board impacts experienced in the last few fiscal years, and additional pay-as-you go funds toward future capital projects.

General Fund Expense

In developing the Proposed Budget, we considered the continued impact that the COVID-19 Pandemic, as well as high inflation is anticipated to have on revenues, expected expenses, opportunities for cost savings or efficiencies. In addition, we have had to accommodate for the high inflation economic conditions we are currently experiencing.

The Proposed General Fund Operating and Capital Budget incorporates the funding for operating departments and activities within the proposed FY 2022-23 Budget expenditures of \$33,626,100 (includes \$15,211,700 in proposed capital project related appropriations; as well as minor equipment purchases and reserves), at the proposed millage rate of 1.9654 mills.

The Proposed FY 2022-23 Operating and Capital Budget of the General Fund includes the newly created Recreation, Arts & Culture Department (\$1,123,300), which will centralize several activities and services which were previously offered through other Village departments, and expand upon those services to meet the growing needs of the Village.

The Proposed Capital Budget for the General Fund includes the following CIP appropriations: the completion of the new Waterfront Park project; investment towards the Jetty/Cutwalk project; the planning and design phase of the New Village Hall project, funding towards the Stormwater portion of the Utility Infrastructure project; the purchase of four police vehicles; as well as other minor equipment purchases. In addition, Stormwater capital reserve (\$344,000) in lieu of user fees, general capital project reserves (\$200,000), as well as renewal and replacement reserves for fleet (\$250,000) and IT Machinery & equipment reserves (\$50,000).

Capital Projects

The FY 2023-27 Capital Budget and 5-Year Capital Improvement Program includes capital improvements Village wide, as summarized in the following table:

| | Budget | | | |
|---|----------------------|----------------------|----------------------|-----------------------|
| | Previous Years | FY 2023 | Future Years | Total |
| FUNDING SOURCE | | | | |
| General Fund: | | | | |
| Miami-Dade General Obligation Bond Fund | \$ 2,455,152 | \$ 5,662,048 | \$ - | \$ 8,117,200 |
| Developer Contributions - Bal Harbour Shops (PPS) | 3,500,000 | - | - | 3,500,000 |
| Developer Contributions - Bal Harbour Shops (Village Hall) | 19,923,318 | - | - | 23,323,318 |
| Developer Contributions - Bal Harbour Shops (Other) | 2,000,000 | - | - | 2,500,000 |
| Developer Contributions - Other | 100,000 | - | - | 100,000 |
| Suntrust/Truist Rent | 920,000 | 711,662 | - | 4,586,674 |
| Interlocal Contribution - Other | - | - | - | 850,000 |
| Miscellaneous Revenue - Grants | 2,967,857 | 2,852,000 | - | 5,819,857 |
| Budget Allocation | 969,340 | - | - | 969,340 |
| Appropriation of Fund Balance/Carryover | 12,020,805 | 1,704,290 | - | 13,725,095 |
| Village 2011 Bond Escrow Funds | 368,933 | - | - | 368,933 |
| Total General Fund | 45,225,405 | 10,930,000 | - | 63,860,417 |
| Resort Tax Fund: | | | | |
| Appropriation of Fund Balance/Carryover | - | 4,250,000 | - | 4,900,000 |
| Total Resort Tax Fund | - | 4,250,000 | - | 4,900,000 |
| Utility Fund: | | | | |
| Miami-Dade General Obligation Bond Funds | 6,500,000 | - | - | 6,500,000 |
| Developer Contributions - Oceana | 950,000 | - | - | 950,000 |
| Budget Allocation | 2,221,800 | - | - | 2,221,800 |
| Appropriation of Fund Balance/Carryover | 1,267,700 | 2,135,080 | - | 3,625,660 |
| Village 2011 Bond Escrow Funds | 3,221,300 | - | - | 3,221,300 |
| Village 2020 Utility Revenue Note | 8,438,108 | - | - | 8,438,108 |
| TBD - (Grants, Debt Issuance, etc.) | - | - | 9,364,160 | 9,364,160 |
| Total Utility Fund | 35,013,708 | 2,135,080 | 9,364,160 | 34,321,028 |
| Security and Landscape Aeseement Fund: | | | | |
| Appropriation of Fund Balance/Carryover | - | 540,318 | - | 1,431,839 |
| Total Security and Landscape Aeseement Fund | - | 540,318 | - | 1,431,839 |
| TBD | - | 2,800,000 | 12,000,000 | 20,850,000 |
| TOTAL FUNDING SOURCE | \$ 80,239,113 | \$ 20,655,398 | \$ 21,364,160 | \$ 125,363,284 |
| EXPENDITURE BY PROJECT | | | | |
| Parks and Public Spaces Operations Facility | \$ 3,164,704 | \$ - | \$ - | \$ 3,164,704 |
| Waterfront Park (Phase A) | 19,191,839 | 370,000 | - | 19,561,839 |
| Jetty/Cutwalk | 1,992,152 | 14,900,000 | - | 16,892,152 |
| 96th Street Plaza | - | 200,000 | - | 1,700,000 |
| New Village Hall | 3,100,000 | - | - | 23,323,318 |
| Collins Avenue Beautification | 50,000 | - | 12,000,000 | 12,050,000 |
| Waterfront Park (Phase B) | 50,000 | - | - | 6,100,000 |
| BeachSide Landscape | - | 50,000 | TBD | 50,000 |
| Utility Infrastructure - Sewer, Water and Stormwater Improvements | 23,452,300 | 5,135,398 | 9,364,160 | 39,066,259 |
| TBD: | | | | |
| Use of Suntrust/Truist Funds | - | - | - | 2,955,012 |
| Use of Shop Funds | - | - | - | 500,000 |
| TOTAL EXPENDITURE | \$ 51,000,995 | \$ 20,655,398 | \$ 21,364,160 | \$ 125,363,284 |

All appropriations and encumbrances related to the CIP are generally re-appropriated into the subsequent year's budget.

Awards received subsequent to a projects appropriation will be used to offset the previously planned use of Fund Balance/Budget Allocations.

The FY 2022-23 Proposed CIP Budget includes investment towards the Jetty/Cutwalk Project (\$14,900,000); the Utility Infrastructure project (\$5,135,598); the new Village Hall project (\$370,000) and other projects (\$250,000). Totalling \$20,655,400 in new appropriations for capital projects, of which \$8,514,000 will be funded by Miami Dade County GOB Bonds/Grant Awards; \$4,250,000 will be funded from the Resort Tax Fund Balance that has been set-aside over the prior years for the Jetty/Cutwalk Project; \$711,700 will be funded by rental income from the Suntrust/Truist Building; \$540,300 from Fund Balance of the Security and Landscape Fund relating to paving within the secure gated area; \$2,135,100 from Fund Balance of the Utility Fund in relation to the Utility Infrastructure project; \$1,704,300 from Fund Balance of the General Fund; and the remainder \$2,800,000 which relates to the Jetty/Cutwalk Project is to be determined. The Village anticipates additional grant awards in the near future that will be applied to the to be determined balance.

Water & Wastewater Utility Fund and Rates

Water and Wastewater services within the Village are provided as an enterprise operation. Services are funded as payments for measurable water and wastewater services are consumed. Pursuant to Chapter 180, Florida Statutes, municipalities are authorized to establish just and equitable rates to be paid for the use of the utility. Rates established as

charges for services should sustain its operations and satisfy any related debt.

For the Village utility operations, water is purchased at a wholesale rate from the Miami-Dade County Water and Sewer Department (Miami-Dade WASD), and the City of Miami Beach applies a wholesale rate for wastewater or sewer services which travels through their system for treatment at to the Miami-Dade WASD Virginia Key plant. The Wholesale water service is paid directly to Miami-Dade WASD, and wholesale sewer services are paid directly to the City of Miami Beach by the Village, for this reason their rates directly affect the rates the Village charges to our customers.

The Miami-Dade WASD has incorporated a water rate increase in their proposed FY 2023 Budget, and we propose to pass that increase on to our Village customers. The proposed wholesale water rate change is an increase of 3.37%, or \$0.0629 cent for Wholesale Water Rates, from \$1.8644/1,000 gallons to \$1.9273/1,000 gallons. If this rate increase is passed-through to Village utility customers consistent with the past practice in the last few fiscal years inclusive of a cost-of-living and other increase in the Bal Harbour Village surcharge, it would result in an adjustment from \$5.0938/1,000 gallons, to \$5.4796/1,000 gallons or a 3.37% rate increase to Village customers, as summarized below.

| Water Service Rates (per 1,000 gallons) | | | |
|---|-----------|-----------|----------------|
| | 2021-22 | 2022-23 | Percent Change |
| Miami Dade - WASD Wholesale | \$ 1.8644 | \$ 1.9273 | |
| Bal Harbour Village | 3.2294 | 3.5523 | |
| Total | \$ 5.0938 | \$ 5.4796 | 7.57% |

The pass-through wholesale water rate increase would result in a monthly cost to Village customers who average 12,000 gallons per month approximately \$4.63 over the prior fiscal year at the new rate of \$5.4796/1,000 gallons.

The City of Miami Beach pays Miami-Dade WASD for sewer services, and the Village pays the City of Miami Beach. This year, Miami-Dade WASD has proposed a sewer rate increase. The proposed rate increase is a result of increased debt service payments.

| Wastewater Service Rates (per 1,000 gallons) | | | |
|--|-----------|-----------|----------------|
| | 2021-22 | 2022-23 | Percent Change |
| City of Miami Beach Wholesal | \$ 3.8233 | \$ 4.1090 | |
| Bal Harbour Village | 5.2517 | 5.7768 | |
| Total | \$ 9.0750 | \$ 9.8858 | 8.93% |

A surcharge is included within the City of Miami Beach wholesale sewer rate as an administrative fee and a renewal and replacement infrastructure fee. In addition, Miami-Dade County requires a Service Fee of \$8.00 per each one hundred (\$100.00) of the receipts of the utility, this 8.0% is collected on each bill as Utility Tax and is remitted to the County at the conclusion of each fiscal year; this rate has remained

unchanged since FY 2015.

The pass-through sewer rate increase inclusive of a cost-of-living and other increase in the Bal Harbour Village surcharge, would cost Village customers who average 12,000 gallons per month approximately \$116.77 over the prior fiscal year at the new rate of \$9.8858/1,000 gallons.

The pass-through sewer rate increase inclusive of a cost-of-living and other increase in the Bal Harbour Village surcharge, would result in a monthly cost to Village customers who average 12,000 gallons per month approximately \$9.73 over the prior fiscal year at the new rate of \$9.8858/1,000 gallons.

At their August 19, 2022 meeting, the Village's Budget Advisory Committee reviewed the proposed pass-through water wholesale rate increase, and the wholesale sewer rate increase and voted to recommend approval of the recommended increase respectively.

The FY 2022-23 Proposed Operating and Capital Budget for the Utility Fund is \$5.47 million.

Resort Tax

Bal Harbour Village is one of only three Miami-Dade County municipalities, along with the City of Miami Beach and the Town of Surfside, to levy a resort tax, and in doing so takes advantage of the benefits derived from this revenue source. This includes the reinvestment in the promotion of tourism and enhancing tourist eligible activities throughout the

Village as well as efforts related to the beautification and maintenance of the Village in areas visited by tourists.

Bal Harbour Village levies a Resort Tax of four (4) percent of the amount received for the occupancy of a room in any hotel, motel, or apartment house. In addition, it levies two (2) percent on retail sales of all items of food or beverages, alcoholic or otherwise, sold at retail for consumption on the premises, at any place of business within the Village. Both these levies are consistent with Part I, Chapter 212, of Florida Statutes.

The Resort Tax Fund FY 2022-23 Proposed Operating and Capital Budget is \$9,069,500 (inclusive of a Proposed CIP appropriations and minor equipment purchases of \$4,415,000. The proposed budget includes the recurring activities of the Tourism Department; as well as Beautification/Greenspace division of the Public Works & Beautification Department. In addition, this year the following areas are also included: Recreation, Arts & Culture Department and the Police Department through their public safety support. The Proposed Capital Budget primarily includes funding towards the Jetty/Cutwalk project; the Beachside Master Plan project; and the purchase of minor equipment. Through the date of the issuance of this book, Resort Tax collections for FY 2021-22 have been at historically high levels. As a result, the FY 2022-23 Resort Tax Budget is more in line with pre-pandemic periods.

Budget Advisory Committee Review Process & Recommendation

The Bal Harbour Village Budget Advisory Committee (BAC) was established to assist with the development of the budget and fiscal policy. The BAC began meeting in May 2022 to review the development of the Proposed Budget for FY 2022-23, and to provide recommendations for the Village Council's consideration. The Budget Advisory Committee met throughout the summer and as recently as August 9, 2022 to review current year progress and to provide advisory recommendations on the budget development process. In addition to carefully reviewing at a "line item" level, the introduction of the new Recreation, Arts & Culture Department; as well as the Village's two largest cost centers; Police and Public Spaces Departments; the Committee reviewed the recommended millage rate, and proposed operating and capital budgets. The Committee voted unanimously to recommend the proposed operating budget, water and sewer rates and the solid waste assessment.

Acknowledgments

As always, I would like to thank Mayor Gabriel Groisman, Vice Mayor Seth Salver, Councilman David Albaum, Councilman Jeffrey Freimark and Councilman Buzzy Sklar for your continued guidance, support and leadership with our budget process and in helping to accomplish so much on behalf of our residents and the entire Bal Harbour Village community. These past few years have been uniquely challenging times, not just in Bal Harbour Village, but throughout our country and the world, but I am proud of how our Village Council, staff,

residents and stakeholders have come together for the betterment of our community.

In addition, I would like to thank the Village's Budget Advisory Committee (BAC) chaired this year by Neca Logan and Committee Members: Andrew J Shechtel, Raj Singh, Raymond Slate, and David Wolf for their time, efforts and thoughtful guidance and recommendations during the preparations of the FY 2022-23 Proposed Operating and Capital Budget. I would also like to thank all our Village staff, particularly our Chief Financial Officer Claudia Dixon, her team as well as all our department directors, who worked so hard to identify every opportunity for improved service delivery. I appreciate all of us working together to get through these challenging times and to accomplish our collective goals to achieve our vision and to continue to preserve and enhance the *Bal Harbour Experience* for all who live, work, play in and visit Bal Harbour Village!

Respectfully submitted,

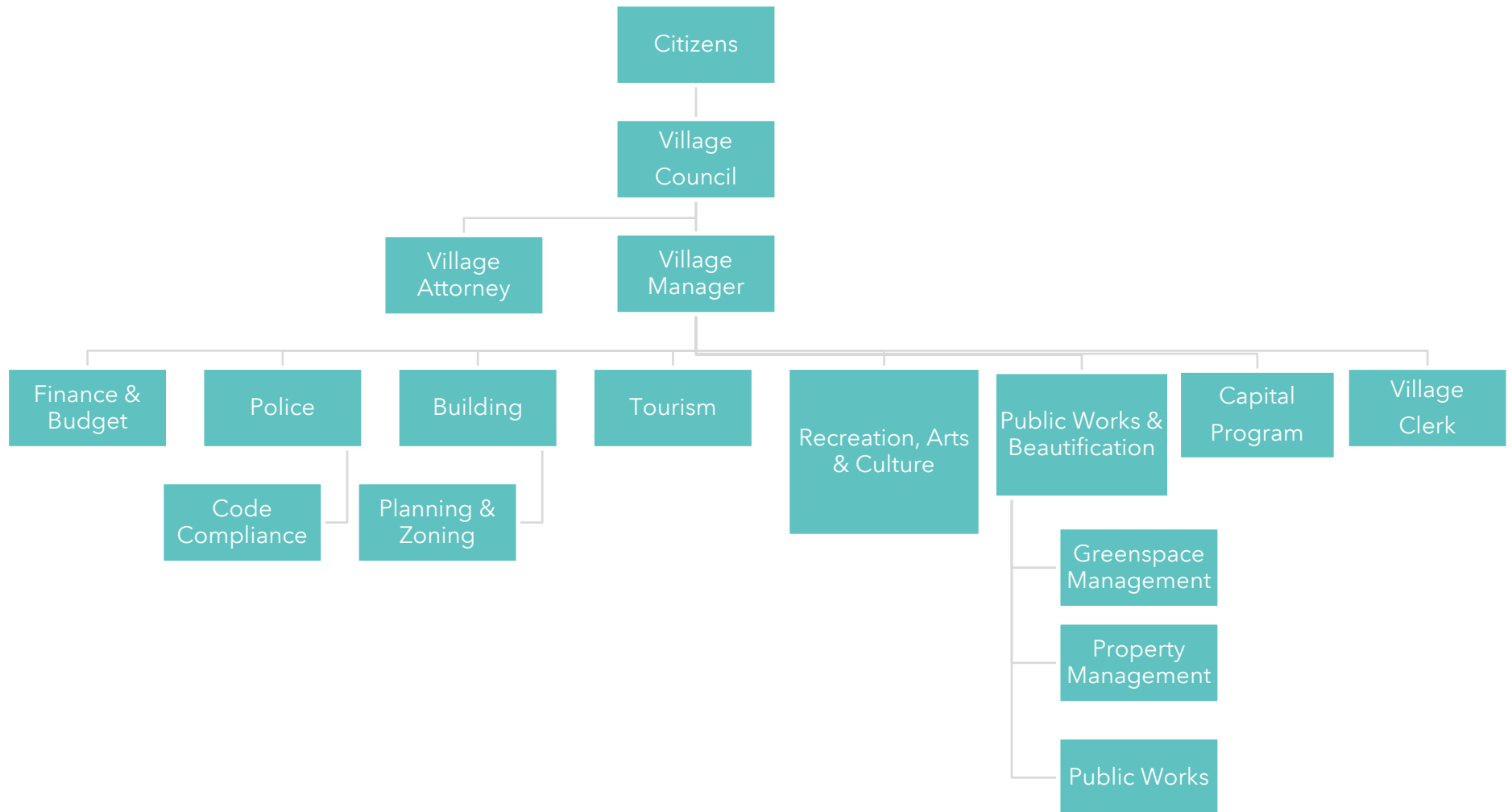


Jorge M. Gonzalez
Village Manager

BAL HARBOUR

- V I L L A G E -

Functional Table of Organization Fiscal Year 2022-23



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BAL HARBOUR

- VILLAGE -

Overview

Bal Harbour Village remains a pristine community, a carefully designed haven for the very best in residential living and upscale tourism. With elegant homes and condominiums, elite shops and exquisitely manicured roadways, the Village is widely recognized as the jewel in the crown of South Florida's communities - a model for the good life.

The "dream village" that was envisioned so many years ago continues to prosper and thrive today. The vision for this subtropical paradise began in 1929 when Miami Beach Heights, a Detroit-based real estate development corporation purchased the raw land. Headed by industrialist Robert C. Graham with associates Carl Fisher and Walter O. Briggs, Miami Beach Heights began the task of crafting a new community. Perhaps most significantly, they hired one of the leading urban planning firms of the twentieth century - Harland Bartholomew & Associates - to design the Village. Bal Harbour is one of only a few Miami-Dade County municipalities that were built with a fully conceived master plan in place.

From the beginning, the Village was envisioned as a modern community that would maintain exceptionally high standards, provide superior services and foster civic pride.

Village founders thoughtfully master-planned this model community and it has evolved into an internationally renowned place to live and visit. Their goal was to make this Village, with its unique advantages of ocean, bay and South Florida climate, a lovely place to live.



GOVERNMENT STRUCTURE

The Village exists as a Council-Manager form of municipal government. Under Florida law, Bal Harbour is considered a municipal corporation. The Village is governed by a Council of five (5) qualified persons. The Charter allows, and the Village Council has enacted, legislation requiring the creation of five (5) districts. To qualify as a candidate for election, the person must be a resident of such district at the time he or she stands for election, must be a legal resident of the State, and must have resided within the Village for one year prior to filing

Overview

qualification papers. Village registered voters elect each of the five Council Members without regard to districts. The Council elects one of its members as Mayor. The Mayor presides at the meetings of the Council. The Council also elects one of its members as an Vice Mayor who acts as Mayor during the absence or disability of the Mayor. The Council appoints the Village Manager and the Village Clerk. The Village Manager appoints Department Directors and administers the government of the Village.

The Department Directors have the primary responsibility to hire and fire employees, however, the final decision ultimately rests with the Village Manager.

The Village is organized into various Departments as shown in the organization chart on Page 21.

ADMINISTRATION:

- The Village Manager's Office is responsible for leadership and the overall management of the Village. Any policy that the Village Council wishes implemented becomes the responsibility of this Office.
- The Village Clerk is appointed by the Village Council and serves as the secretary and custodian of the Village Seal, compiling official Village Council committee agendas and minutes, and serving as the facilitator in providing public records and information expeditiously to the Village Council, the public, Village staff and other governmental agencies. In January 2020, The Village Clerk started to report to the Village Manager.

FINANCE & BUDGET DEPARTMENT is responsible for Financial & Budget Administration, Business and Tourism Taxes, Grant Accounting, Payroll, and Water & Sewer Utility Administration and Customer Service.

BUILDING DEPARTMENT is responsible for Planning, Zoning, Land Use activities, Building Permits and Inspections.

POLICE DEPARTMENT is responsible for all aspects of Law Enforcement services, inclusive of Code Enforcement.

PUBLIC WORKS & BEAUTIFICATION DEPARTMENT combines the Public Works, Water & Sewer Utility Operations, and Beautification activities and is responsible for the Village's facilities and infrastructure, beach maintenance, solid waste and recycling, and landscaping efforts.

RECREATION, ARTS & CULTURE DEPARTMENT is a department created to centralize recreation, arts & culture activities and services previously offered in other departments, and expand upon them to meet the growing needs of the Village.

TOURISM DEPARTMENT is responsible for the marketing and branding efforts of the Village and is the liaison for the Tourism Board.

CAPITAL PROGRAM DEPARTMENT The Capital Program Department is responsible for non-utility related capital improvement administration of consulting services and construction contracts for the development of new construction projects and improvement of existing Village owned facilities as well as interdepartmental capital improvements.

Overview

FINANCIAL STRUCTURE

The following details the Bal Harbour Village Fund Structure, describing the various funds and providing information regarding appropriations, or spending authority, within those funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Bal Harbour Village's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds, are appropriated as part of the annual budget. The budget resolution that is presented to the Council in September for the two public budget hearings follows this fund structure.

Governmental Funds

Governmental funds account for most of the Village's basic services. Taxes, intergovernmental revenues, and charges for services principally support the activities reported in this fund. The General Fund is the Village's primary operating fund. It is used to account for the financial resources of the general government and operating departments except those required to be accounted for in another fund. Within the general fund, the operating budget separates expenditures by departments and operational activities. The separation provides accountability for directors to manage and monitor their departmental expenditures and also to track expenditures at the more discrete activity level. The activities within the General Fund include Legislative, Administration, Finance & Budget, General Government, Law Enforcement, Building & Permitting, Public Works & Beautification, Recreation, Arts & Culture, Information Technology, Capital Program and Legal Support Services.

The Proposed General Fund Operating and Capital Budget for FY 2022-23, reflects a decrease of 21.39% over the current fiscal year amended budget. The net decrease of \$9,151,400 is due to a reduction in capital project appropriations.

The Resort Tax Fund is a special revenue fund derived from hotel and food and beverage purchases within the Village, used to account for proceeds for resort tax revenue restricted for tourism development and maintaining the aesthetics of the community. Resort Tax is added to the price of rental or food and beverage and collected from the purchaser at the time of sale. Resort Taxes are remitted monthly by establishments doing business within the Village based on a rate of four-percent of their revenues from hotel room rentals and two-percent of food and beverage sales. The Proposed Resort Tax Fund Operating and Capital Budget for FY 2022-23, reflects an increase of 111.45% over the current fiscal year amended budget. The net increase of \$4,780,400, primarily relates to capital project appropriations as well as minor capital purchases. The Proposed Budget provides for Tourism & Marketing, Special & Community events, Beautification & Greenspace Maintenance, and Safety activities within the anticipated Resort Tax collections for FY 2022-23.

The Security and Landscape Assessment Fund, includes an assessment rate applied to residents of the gated area within the Village, sufficient to provide for landscape and security related expenditures within the coming fiscal year. The FY 2022-23 Proposed Budget reflects a proposed rate of \$8,000 for each Single Family Residential Unit, half that number, \$4,000, for each Unimproved Property and \$32,000 for each Private Recreational Facility. The current fiscal year rates are \$4,000, \$2,000 and \$16,000, respectively.

Overview

In addition, the Village currently has forfeiture moneys from prior fiscal years held in two special revenue funds. The use of these funds must follow an approval process required by State Statute with subsequent approval by the Village Council.

Proprietary Funds

Proprietary funds are those funds where the Village charges a user fee in order to recover costs; they are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The Village has one proprietary fund, the Water & Wastewater Utility Fund.

The Water & Wastewater Utility Fund is used to account for water and sewer utility operations, which are financed and operated in a manner similar to a private enterprise. This fund captures the fees for service and expense, related debt, and capital projects associated with operations of the utility. The FY 2022-23 Proposed Utility Fund Budget is balanced with the proposed rate increase for wholesale water services of \$5.4796/1,000gallons, and a rate increase for wholesale sewer service of \$9.8858/1,000 gallons.

The Fund includes the appropriations and expense for advancement of water and sewer components of the Utility Master Plan capital project. The FY 2022-23 Proposed Operating and Capital Budget for the fund reflects a decrease of 30.97% from the current year amended budget due primarily to Utility Infrastructure Sewer and Water Improvement projects appropriated in the prior year.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trust for a specific purpose. In addition, the Village has two pension related fiduciary funds for the General Employee and Police Pensions, each administered by a separate Retirement Board. These funds are not a part of the Village's annual operating and capital budget.

WHAT IS A BUDGET?

An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen, and public capital investments in the community, for use by both our customers and the village. Bal Harbour Village's Proposed Budget for FY 2022-23 is a tool that serves five purposes:

- Planning: The budget process is an annual plan for management of the Village to coordinate and schedule program and services to address the Village's priorities.
- Prioritization: Village resources that address needs identified by the Mayor, Councilmembers, and residents, are prioritized through this process.
- Information: The Proposed Budget document is the primary way for the Village to explain to the public what it intends to do with the taxes and fees it collects. Through the document, the public can see how and where tax dollars and other revenues raised by the Village will be spent.
- Evaluation: The budget is used to help determine how well services are provided and how successful the Village is in meeting the community's needs.

Overview

- Accountability: The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

The FY 2022-23 Proposed Operating and Capital Budget for Bal Harbour Village, Florida is intended to serve as a policy guide, a financial plan, and a means of communication.

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain Federal programs have different fiscal years than the Village. The Village's fiscal year starts on October 1 and ends September 30 of the following year.

This Proposed Operating and Capital Budget is for the period October 01, 2022 to September 30, 2023 and is shown as either 'FY 2022-23' or 'FY 2023'.

Budgetary controls

The Village maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget that the Village Council approves. The level of budgetary control is established at the department level. Annual operating budgets are adopted for all Governmental Funds. Budgetary control for Capital Projects is achieved on a project-by-project basis when funding sources become available.

Revenue Policies

The Village will make all efforts to attain additional major revenue sources as a way to ensure a balanced budget and reduce the tax burden on taxpayers.

The Village will strive to establish all user charges and fees at a level related to the full cost of providing the service. This will be reviewed annually and will be modified to include provisions that will allow charges to grow at a rate that keeps pace with the cost of providing the service.

Year-End Appropriations

Appropriations lapse at the end of the fiscal year except for:

- Grants, encumbrances and available balances for active grant programs
- Departmental capital outlay encumbrance
- Capital improvement encumbrances
- Available balances for active capital projects

REVENUES AND EXPENDITURES ESTIMATED METHODS

The methods used to estimate revenues for the budget consist of financial budgetary trend analysis and projected data. Each revenue is described by source and collection history. Expenditure estimates are based on prior year's actual and departmental requests.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The CIP is an official statement of public policy regarding long-range capital development for expenditures of \$100,000 or higher. Capital expenditure is for the acquisition of infrastructure, park development, building, construction or expansion and addition to fixed assets.

The Village will develop a Five-Year CIP Budget along with the Operating Budget. This will be updated annually to add new projects, reevaluate programs and project priorities, and to revise recommendations based on new requirements and new funding sources.

Overview

All projects costing over \$100,000 will be included in the Five-Year CIP Budget. The Village shall adopt the annual capital budget as part of the budgetary process. All capital projects that are budgeted for the upcoming fiscal year will impact the Village's annual operating budget.

In order for a major capital project to become effective, it must not only include the cost and justifiable need, but also a financing plan for the entire life of a project. The financing plan must include an analysis of the available resources, which will be used to fund not only the Capital Improvement project, but also the associated expenses and debt service requirement of the Village.

To ensure the availability of funding for future capital needs, the Village has implemented:

- A policy to allocate fifty percent of excess revenue over expenditure at the close of each fiscal year to assigned fund balance for a Capital Projects Reserve,
- A policy to budget funds for future pay-as-you go capital projects on an annual basis;
- Continued the identification of alternative funding sources toward the completion of prioritized capital projects, and allocate Village funding in support of these initiatives;
- Competitive design and solicitation processes for the development of capital projects.

PROPERTY TAXES

Millage Rates

The millage rate is the tax rate that is applied to property values to generate the revenue needed to pay for services proposed and adopted in the budget. A mill is a rate of tax equal to \$1 for

each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes. The rolled-back rate, calculated as required by the State Department of Revenue will provide the same ad valorem tax revenue as levied during the prior year exclusive of new construction and improvements.

Overall, the proposed millage rate is 11% higher the state defined aggregate rolled-back rate. The tentative operating millage rate for FY 2022-23 is 1.9654 mills, is the same as the current year millage rate and still among the three lowest of Miami-Dade County municipalities.

Setting the Millage Rate

Each year, the Proposed Budget is developed with millage rates necessary to fund the property tax supported portion of the budget. At its July meeting, the Council must determine the millage rates that will be used for the tax notices mailed to all property owners by the Miami Dade County Property Tax Appraiser in August. The tax notices also referred to as TRIM notices; TRIM stands for Truth In Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the Council at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.

Several years ago, the State Legislature approved legislation intended to provide tax relief to the citizens of Florida. In addition to requirements to lower the tax rates themselves for one fiscal year, it instituted new definition and voting requirements that apply to governing boards when setting millage rates. Already established was the State defined rolled-

Overview

back millage rate, which is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Section 200.065 of State Statutes outlines this rate, known as the “no tax increase” rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the rolled-back rate does not take into account inflationary growth in the Village. The current year rolled-back rate for the Village is 1.7690.

The State has defined the highest millage rate that may be levied by a simple majority vote of the governing body known as the maximum millage rate. This rate is the rolled-back rate, adjusted for the growth in per capita personal income in Florida (1.0613). Beginning in FY 2009-10, the maximum millage rate is based on the rolled-back rate (the rate that generates the same property tax revenue) assuming the maximum millage rate had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the maximum millage rate had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated maximum millage rate, that rate is the cap. If a millage rate below the maximum millage rate is adopted, an adjustment is made to credit the revenue that was lost because a rate below the maximum millage rate was adopted. The formulas used to calculate the various millage rates is promulgated by the Florida Department of Revenue.

The Council may adopt a rate that is higher than the state-defined maximum millage rate. State law provides that a millage rate of up to 110 percent of the calculated maximum millage rate may be adopted if approved by a two-thirds vote of the governing body of the Village. A millage rate higher than 110 percent may be adopted by unanimous vote or a three-fourths vote if the governing body has nine or more members. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;
2. Adjustments for Amendment 10 of the Florida Constitution, if applicable this amendment limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent;
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria, the \$25,000 exemption for personal property); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Bal Harbour Village as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally,

Overview

appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the Council in September to determine the amount of property taxes assessed for the property in November.

The Village levies a municipal millage rate and a solid waste assessment, and security and landscape assessment, these items appear on the tax notice for the Village along with County, School Board, and Special District taxes.

Additional Property Tax Legislation

Amendment 10 to the State Constitution from 1992, also known as Save Our Homes limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index or three percent. Adjustments for Amendment 10 have resulted in a disparity for assessed values among homestead exempt properties with long standing owners and non-homestead exempt properties or those which have changed hands in recent years.

The State Constitution allows an exemption of up to \$50,000 for homesteaded properties and caps the assessment value increase for non-homestead properties at ten percent. There is also an exemption of \$25,000 for tangible personal property (TPP), which is usually the equipment and other assets of a business.

BAL HARBOUR

- V I L L A G E -

General Fund - Revenues and Expenditures Summary

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Adopted | FY 2022 Amended | FY 2023 Proposed Budget |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------------|
| GENERAL FUND | | | | | | |
| REVENUE: | | | | | | |
| Ad Valorem Taxes | \$ 9,704,300 | \$ 9,869,400 | \$ 9,493,600 | \$ 9,826,800 | \$ 9,826,800 | \$ 10,781,200 |
| Delinquent Ad Valorem Taxes | 435,000 | 389,100 | 331,100 | - | - | - |
| Utility Service Tax | 917,300 | 890,500 | 908,100 | 938,600 | 938,600 | 983,600 |
| Franchise Fee | 695,900 | 628,500 | 679,800 | 685,200 | 685,200 | 815,200 |
| Intergovernmental Revenue | 1,012,400 | 732,900 | 2,991,700 | 2,219,200 | 736,300 | 857,100 |
| Permits & Licenses | 2,703,800 | 2,229,900 | 2,787,500 | 2,138,400 | 2,138,400 | 2,914,900 |
| Fines & Forfeitures | 911,300 | 540,400 | 848,900 | 833,200 | 833,200 | 920,000 |
| Miscellaneous | 776,300 | 1,094,800 | 1,138,600 | 1,126,800 | 1,126,800 | 1,232,500 |
| Solid Waste Assessments | 689,900 | 708,900 | 759,200 | 814,100 | 814,100 | 875,600 |
| Subtotal Operating Revenue | 17,846,200 | 17,084,400 | 19,938,500 | 18,582,300 | 17,099,400 | 19,380,100 |
| Suntrust Rent | - | 233,200 | 690,800 | 701,100 | 701,100 | 711,700 |
| Grants - Capital Related | - | 350,400 | 616,900 | 393,200 | 4,216,400 | 8,242,900 |
| Appropriation of Fund Balance - Capital | - | - | - | 530,000 | 17,660,600 | 5,291,400 |
| Developer Contributions | 3,525,000 | 459,000 | 1,139,500 | 1,700,000 | 3,100,000 | - |
| TOTAL GENERAL FUND REVENUE | \$ 21,371,200 | \$ 18,127,000 | \$ 22,385,700 | \$ 21,906,600 | \$ 42,777,500 | \$ 33,626,100 |
| EXPENDITURES: | | | | | | |
| LEGISLATIVE | | | | | | |
| Salaries & Benefits | \$ 161,600 | \$ 180,200 | \$ 234,100 | \$ 237,100 | \$ 237,100 | \$ 296,300 |
| Other Operating | 65,000 | 37,700 | 41,200 | 123,100 | 123,100 | 123,100 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL LEGISLATIVE | 226,600 | 217,900 | 275,300 | 360,200 | 360,200 | 419,400 |
| ADMINISTRATION | | | | | | |
| Salaries & Benefits | 1,207,300 | 1,381,800 | 1,436,300 | 1,403,200 | 1,430,700 | 1,438,000 |
| Other Operating | 91,900 | 60,600 | 72,100 | 97,300 | 97,300 | 111,000 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL ADMINISTRATION | 1,299,200 | 1,442,400 | 1,508,400 | 1,500,500 | 1,528,000 | 1,549,000 |
| FINANCE | | | | | | |
| Salaries & Benefits | 535,700 | 518,300 | 580,500 | 623,900 | 635,600 | 647,300 |
| Other Operating | 98,600 | 128,800 | 107,600 | 196,800 | 196,800 | 234,300 |
| TOTAL FINANCE | 634,300 | 647,100 | 688,100 | 820,700 | 832,400 | 881,600 |

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Adopted | FY 2022 Amended | FY 2023 Proposed Budget |
|--|-------------------|-------------------|-------------------|--------------------|--------------------|----------------------------|
| GENERAL GOVERNMENT | | | | | | |
| Salaries & Benefits (Primarily Worker's Compensa | 152,700 | 150,700 | 148,600 | 149,900 | 150,300 | 151,100 |
| Other Operating | 801,100 | 867,700 | 756,500 | 1,524,900 | 1,349,100 | 1,524,600 |
| Operating Capital | - | - | - | 901,100 | 901,100 | 200,000 |
| TOTAL GENERAL GOVERNMENT | 953,800 | 1,018,400 | 905,100 | 2,575,900 | 2,400,500 | 1,875,700 |
| LAW ENFORCEMENT | | | | | | |
| Salaries & Benefits | 5,938,800 | 6,403,400 | 6,671,400 | 7,123,600 | 7,230,000 | 7,163,700 |
| Other Operating | 631,200 | 584,800 | 602,400 | 695,000 | 695,000 | 756,400 |
| Operating Capital | 135,100 | 81,200 | 59,200 | 485,000 | 534,900 | 424,000 |
| TOTAL LAW ENFORCEMENT | 6,705,100 | 7,069,400 | 7,333,000 | 8,303,600 | 8,459,900 | 8,344,100 |
| BUILDING & PERMITTING | | | | | | |
| Salaries & Benefits | 705,100 | 758,000 | 883,800 | 903,200 | 923,200 | 1,282,300 |
| Other Operating | 286,100 | 240,800 | 273,200 | 355,000 | 355,000 | 404,100 |
| Operating Capital | - | - | 51,300 | 250,000 | 250,000 | - |
| TOTAL BUILDING & PERMITTING | 991,200 | 998,800 | 1,208,300 | 1,508,200 | 1,528,200 | 1,686,400 |
| PUBLIC WORKS & BEAUTIFICATION | | | | | | |
| Salaries & Benefits | 545,400 | 472,200 | 494,200 | 485,800 | 495,000 | 550,200 |
| Other Operating | 1,427,900 | 1,337,700 | 1,301,200 | 1,380,800 | 1,550,500 | 1,529,400 |
| Operating Capital | 1,216,500 | 412,100 | 547,500 | 1,797,000 | 2,114,300 | 3,067,700 |
| TOTAL PUBLIC WORKS & BEAUTIFICATION | 3,189,800 | 2,222,000 | 2,342,900 | 3,663,600 | 4,159,800 | 5,147,300 |
| RECREATION, ARTS AND CULTURE | | | | | | |
| Salaries & Benefits | 173,000 | 170,300 | 82,100 | 35,800 | 36,500 | 608,200 |
| Other Operating | 243,400 | 116,300 | 2,500 | 5,900 | 5,900 | 430,100 |
| Operating Capital | 125,600 | (3,800) | - | - | - | 85,000 |
| TOTAL RECREATION, ARTS AND CULTURE | 542,000 | 282,800 | 84,600 | 41,700 | 42,400 | 1,123,300 |
| INFORMATION TECHNOLOGY | | | | | | |
| Salaries & Benefits | - | 95,800 | 105,900 | 108,700 | 108,700 | 117,500 |
| Other Operating | 247,100 | 193,600 | 215,800 | 224,400 | 224,400 | 260,500 |
| Operating Capital | 340,400 | 65,000 | 51,100 | 90,000 | 201,400 | 165,000 |
| TOTAL INFORMATION TECHNOLOGY | 587,500 | 354,400 | 372,800 | 423,100 | 534,500 | 543,000 |

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Adopted | FY 2022 Amended | FY 2023 Proposed Budget |
|---|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------------|
| CAPITAL CONSTRUCTION | | | | | | |
| Salaries & Benefits | - | 208,800 | 222,700 | 233,900 | 233,900 | 353,800 |
| Other Operating | - | 1,200 | 16,400 | 25,000 | 25,000 | 25,000 |
| Operating Capital (Capital Projects Only) | - | 1,273,800 | 1,620,000 | 2,063,200 | 22,285,700 | 11,270,000 |
| TOTAL CAPITAL CONSTRUCTION | - | 1,483,800 | 1,859,100 | 2,322,100 | 22,544,600 | 11,648,800 |
| LEGAL SUPPORT SERVICES (General Fund Only) | | | | | | |
| Salaries & Benefits | - | - | - | - | - | - |
| Other Operating | 368,400 | 373,700 | 342,900 | 387,000 | 387,000 | 407,500 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL LEGAL SUPPORT SERVICES | 368,400 | 373,700 | 342,900 | 387,000 | 387,000 | 407,500 |
| GENERAL FUND TOTAL - EXPENDITURES | \$ 15,497,900 | \$16,110,700 | \$ 16,920,500 | \$ 21,906,600 | \$ 42,777,500 | \$ 33,626,100 |
| ALL DEPARTMENTS EXPENDITURES | | | | | | |
| Salaries & Benefits | \$ 9,419,600 | \$ 10,339,500 | \$ 10,859,600 | \$ 11,305,100 | \$ 11,481,000 | \$ 12,608,400 |
| Other Operating | 4,260,700 | 3,942,900 | 3,731,800 | 5,015,200 | 5,009,100 | 5,806,000 |
| Operating Capital (Including Capital Projects) | 1,817,600 | 1,828,300 | 2,329,100 | 5,586,300 | 26,287,400 | 15,211,700 |
| TOTAL ALL DEPARTMENTS EXPENDITURES | \$ 15,497,900 | \$16,110,700 | \$ 16,920,500 | \$ 21,906,600 | \$ 42,777,500 | \$ 33,626,100 |

BAL HARBOUR

- V I L L A G E -

Resort Tax Fund - Revenues and Expenditures Summary

| | FY 2019 | Actual | FY 2020 | FY 2021 | FY 2022 Budget | FY 2022 Budget | FY 2023 | | | | | |
|---|---------|-----------|---------|-----------|----------------|----------------|----------|-----------|-----------|-----------|----|-----------|
| | | | Actual | Actual | Adopted | Amended | Proposed | | | | | |
| | | | | | | | Budget | | | | | |
| RESORT TAX FUND | | | | | | | | | | | | |
| REVENUE: | | | | | | | | | | | | |
| Operating Revenue | \$ | 4,959,100 | \$ | 2,860,300 | \$ | 4,183,700 | \$ | 4,654,500 | | | | |
| Appropriation of Fund Balance/Carryover | | - | | - | | - | | 105,400 | 4,415,000 | | | |
| TOTAL RESORT TAX REVENUE | \$ | 4,959,100 | \$ | 2,860,300 | \$ | 4,846,900 | \$ | 4,183,700 | \$ | 4,289,100 | \$ | 9,069,500 |
| | | | | | | | | | | | | |
| EXPENDITURES - RESORT TAX ELIGIBLE FUNCTIONS: | | | | | | | | | | | | |
| TOURISM & MARKETING | | | | | | | | | | | | |
| Salaries & Benefits | \$ | 256,100 | \$ | 299,000 | \$ | 287,400 | \$ | 355,900 | \$ | 364,000 | \$ | 324,800 |
| Other Operating * | | 1,843,700 | | 919,300 | | 476,900 | | 1,734,400 | | 1,776,200 | | 1,506,400 |
| Operating Capital | | 7,700 | | - | | 17,100 | | 80,000 | | 135,500 | | - |
| TOTAL TOURISM & MARKETING | | 2,107,500 | | 1,218,300 | | 781,400 | | 2,170,300 | | 2,275,700 | | 1,831,200 |
| BEAUTIFICATION/GREENSPACE | | | | | | | | | | | | |
| Salaries & Benefits | | 258,300 | | 234,600 | | 288,600 | | 600,200 | | 611,000 | | 444,300 |
| Other Operating | | 1,170,800 | | 847,700 | | 808,400 | | 1,383,200 | | 1,372,400 | | 1,397,100 |
| Operating Capital | | - | | 9,700 | | 20,900 | | 30,000 | | 30,000 | | 165,000 |
| TOTAL BEAUTIFICATION/GREENSPACE | | 1,429,100 | | 1,092,000 | | 1,117,900 | | 2,013,400 | | 2,013,400 | | 2,006,400 |
| LAW ENFORCEMENT | | | | | | | | | | | | |
| Salaries & Benefits | | - | | - | | - | | - | | - | | 170,600 |
| TOTAL LAW ENFORCEMENT | | - | | - | | - | | - | | - | | 170,600 |
| RECREATION, ARTS & CULTURE | | | | | | | | | | | | |
| Salaries & Benefits | | - | | - | | - | | - | | - | | 353,300 |
| Other Operating * | | - | | - | | - | | - | | - | | 458,000 |
| TOTAL RECREATION, ARTS & CULTURE | | - | | - | | - | | - | | - | | 811,300 |
| CAPITAL PROGRAM | | | | | | | | | | | | |
| Operating Capital | | - | | - | | - | | - | | - | | 4,250,000 |
| TOTAL CAPITAL PROGRAM | | - | | - | | - | | - | | - | | 4,250,000 |
| TOTAL RESORT TAX FUND - EXPENDITURES | \$ | 3,536,600 | \$ | 2,310,300 | \$ | 1,899,300 | \$ | 4,183,700 | \$ | 4,289,100 | \$ | 9,069,500 |
| (*) - Effective FYE 2023, Special Events will be reflected under the Recreation, Arts & Culture Department. Prior year amounts are included under the Tourism and Marketing Department. | | | | | | | | | | | | |
| ALL DEPARTMENTS EXPENDITURES | | | | | | | | | | | | |
| Salaries & Benefits | \$ | 514,400 | \$ | 533,600 | \$ | 576,000 | \$ | 956,100 | \$ | 975,000 | \$ | 1,293,000 |
| Other Operating | | 3,014,500 | | 1,767,000 | | 1,285,300 | | 3,117,600 | | 3,148,600 | | 3,361,500 |
| Operating Capital (Including Capital Projects) | | 7,700 | | 9,700 | | 38,000 | | 110,000 | | 165,500 | | 4,415,000 |
| TOTAL ALL DEPARTMENTS EXPENDITURES | \$ | 3,536,600 | \$ | 2,310,300 | \$ | 1,899,300 | \$ | 4,183,700 | \$ | 4,289,100 | \$ | 9,069,500 |

BAL HARBOUR

- V I L L A G E -

Water & Wastewater Utility Fund - Revenues and Expenditures Summary

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---|---------------------|---------------------|---------------------|---------------------------|---------------------------|-------------------------------|
| WATER & WASTEWATER UTILITY FUND | | | | | | |
| REVENUE: | | | | | | |
| Operating Revenue | \$ 4,500,500 | \$ 4,344,500 | \$ 4,487,200 | \$ 4,832,800 | \$ 4,832,800 | \$ 5,227,900 |
| Intergovernmental Revenue | 2,057,800 | 658,200 | - | - | - | - |
| Appropriation of Fund Balance/Carryover | - | - | - | 256,000 | 5,981,900 | 2,237,700 |
| CAPITAL AND OPERATING REVENUE | \$ 6,558,300 | \$ 5,002,700 | \$ 4,487,200 | \$ 5,088,800 | \$ 10,814,700 | \$ 7,465,600 |
| EXPENDITURES: | | | | | | |
| Salaries & Benefits | 660,600 | 724,900 | 736,000 | 822,800 | 838,400 | 945,200 |
| Other Operating | 3,223,600 | 3,257,100 | 4,096,300 | 4,201,000 | 4,185,400 | 4,385,300 |
| TOTAL UTILITIES OPERATIONS | 3,884,200 | 3,982,000 | 4,832,300 | 5,023,800 | 5,023,800 | 5,330,500 |
| Capital Projects | 1,909,200 | 3,799,100 | 4,887,900 | 65,000 | 5,790,900 | 2,135,100 |
| WATER & WASTEWATER UTILITY FUND - EXPENDITURES (BUDGETARY BASIS) | \$ 5,793,400 | \$ 7,781,100 | \$ 9,720,200 | \$ 5,088,800 | \$ 10,814,700 | \$ 7,465,600 |
| Depreciation | 405,300 | 509,400 | 457,100 | TBD | TBD | TBD |
| Debt Principal Payment | (652,100) | (661,500) | (1,203,700) | TBD | TBD | TBD |
| Capital Asset Clearing | (1,863,400) | (3,795,800) | (4,880,500) | TBD | TBD | TBD |
| Other Uses | 130,400 | 38,400 | 16,400 | TBD | TBD | TBD |
| WATER & WASTEWATER UTILITY FUND - EXPENDITURES (GAAP BASIS) | \$ 3,813,600 | \$ 3,871,600 | \$ 4,109,500 | \$ 5,088,800 | \$ 10,814,700 | \$ 7,465,600 |

BAL HARBOUR

- V I L L A G E -

Security & Landscape Assessment Fund - Revenues and Expenditures Summary

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|--|-------------------|-------------------|-------------------|---------------------------|---------------------------|-------------------------------|
| SECURITY AND LANDSCAPE ASSESSMENT FUND | | | | | | |
| REVENUE: | | | | | | |
| Operating Revenue | \$ 592,900 | \$ 724,900 | \$ 984,800 | \$ 982,500 | \$ 982,500 | \$ 1,932,500 |
| Appropriation of Fund Balance/Carryover | - | - | - | - | 563,800 | 540,300 |
| OPERATING REVENUE | \$ 592,900 | \$ 724,900 | \$ 984,800 | \$ 982,500 | \$ 1,546,300 | \$ 2,472,800 |
| EXPENDITURES: | | | | | | |
| Salaries & Benefits | 41,200 | 45,100 | 49,300 | 35,000 | 35,000 | 35,000 |
| Other Operating | 486,600 | 570,700 | 548,600 | 766,100 | 776,100 | 1,228,100 |
| Operating Capital | 24,000 | 8,900 | 10,600 | 181,400 | 735,200 | 1,209,700 |
| TOTAL SECURITY AND LANDSCAPE ASSESSMENT FUND EXPENDITURES | \$ 551,800 | \$ 624,700 | \$ 608,500 | \$ 982,500 | \$ 1,546,300 | \$ 2,472,800 |

BAL HARBOUR

- V I L L A G E -

FY 2022-2023 Proposed Operating & Capital Budget

The Millage and Budget Resolutions are the legislation approved by the Village Council to adopt the annual budget. The attachment to the Resolutions, which establishes the expenditure authority by department and by fund, are included in this document. The following are presented to the Village Council for adoption:

- Resolutions delineating the millage rate, revenues and expenditures for the Village departments and funds;
- Resolution establishing solid waste service assessments;
- Resolution establishing the assessment rate for security and landscape services within the gated residential section;
- Resolution establishing Water & Wastewater rates for the Village Utility;
- Resolution adopting a comprehensive fee schedule for the Village.

Discussion of the millage rate must be the first substantive action taken at the public hearings.

As you know, Bal Harbour Village has three (3) primary funds used for Village operations - the General Fund, the Resort Tax Fund, and the Water and Wastewater Utility Fund. By way of process, budget development begins with an evaluation of anticipated revenue, an evaluation of reductions or savings that can be derived over the prior year, and a determination of the cost associated with the current level of service delivered to residents; this generates the development of the Base Budget for the fiscal year. Revenue permitting, an evaluation of additional service enhancements or capital projects may be evaluated for inclusion

to comprise the Proposed Budget. The Proposed General Fund Operating and Capital Budget for FY 2022-23 is \$33,626,100 which is a decrease of 21.39% over the current fiscal year amended budget. The Proposed Capital Budget for the General Fund of \$15,211,700 includes the awarding of the Jetty/Cutwalk construction project, funding towards the Stormwater portion of the Utility Infrastructure project, as well as well other capital projects and purchases

The Resort Tax Fund Proposed Operating Budget is \$4,654,500 and the Proposed Capital Budget for the Resort Tax Fund is \$4,415,000. The proposed Capital Budget primarily includes funding towards the Jetty/Cutwalk construction project; as well other capital projects.

The FY 2022-23 Operating Budget for the Utility Fund is \$5,330,500 and the Proposed Capital Budget is \$2,135,100.

The Security and Landscape Assessment Fund, is a minor budgeted fund, which accounts for the special assessments received from property owners residing in the special district maintaining the security and common areas.

GENERAL FUND REVENUE

Municipalities within the State of Florida are entitled by law to collect revenues for eligible public purposes. Municipalities generate their revenue from a combination of sources, including fees and charges, property taxes, state shared revenue and

FY 2022-23 Proposed Operating & Capital Budget

specifically authorized taxes. A summary of primary General Fund revenue sources is provided below.

AD VALOREM TAXES

Ad valorem tax or “property tax” is a major source of revenue for local governments in Florida. “Ad valorem” is Latin for “the value of.” Ad valorem taxes comprised the majority of total county revenue as well as total municipal revenues. This makes it by far the largest single source of general revenue for general-purpose governments in Florida. The property tax is a limited revenue source. The Florida Constitution caps the millage rate assessed against the value of property at 10 mills per taxing entity. That is, taxing units are prohibited from levying more than \$10 in taxes per \$1,000 of taxable value on properties they tax, without obtaining voter approval.

The proposed millage rate for FY 2022-23 is 1.9654 mills, this rate is consistent with the last seven fiscal years, and equates to \$1.9654 per \$1,000 of assessed value to generate ad valorem revenue. FY 2021-22 projected current year ad valorem revenue is \$9,600,000, an amount that is \$226,900 less than budgeted as a result of Value Adjustment Board action. Delinquent ad valorem revenue collected in the current year, is projected at \$222,000, bringing total FY 2022 collections to \$9,822,000, or \$5,000 less than budgeted. FY 2021 experienced \$4,800 less ad valorem revenue collected than budgeted, and FY 2020 experienced \$10,900 less collected than budgeted. Although the multi-year backlog of appeals generating these impacts are now cleared by the Miami-Dade County Property Appraiser’s Office, the Village continues to experience annual appeals which include all units within some of our largest developments, a trend we do not expect to change.

The budgeting of ad valorem revenue is governed by the Truth in Millage (TRIM) process required by the State of Florida, with the intent to inform the public about the legislative process

determining local property taxes. The TRIM process commencing in July with the certification of taxable values by the property appraiser, and the establishment of a proposed millage rate by the governing body, a public hearing date is established for the first September budget hearing where the tentative millage rate will be set by the governing body. The tentative budget presented is required to include at least 95% of ad valorem proceeds as a revenue source, computed as required by F.S. 200.065, multiplying the tentative millage rate to the certified taxable value provided by the property appraiser. The five-percent (5%) is intended to allow for value adjustments and discounts up to four-percent (4%), offered for early tax payments. This does not allow local governments to budget anticipated revenue collection based upon recent trends, the same latitude we have with all other revenue sources. If we had this ability, we could reasonably estimate a reduction of \$200,000 in ad valorem collections due to value adjustment board appeals; to mitigate this impact the Proposed Budget incorporates a budget stabilization line item in the amount of \$150,000.

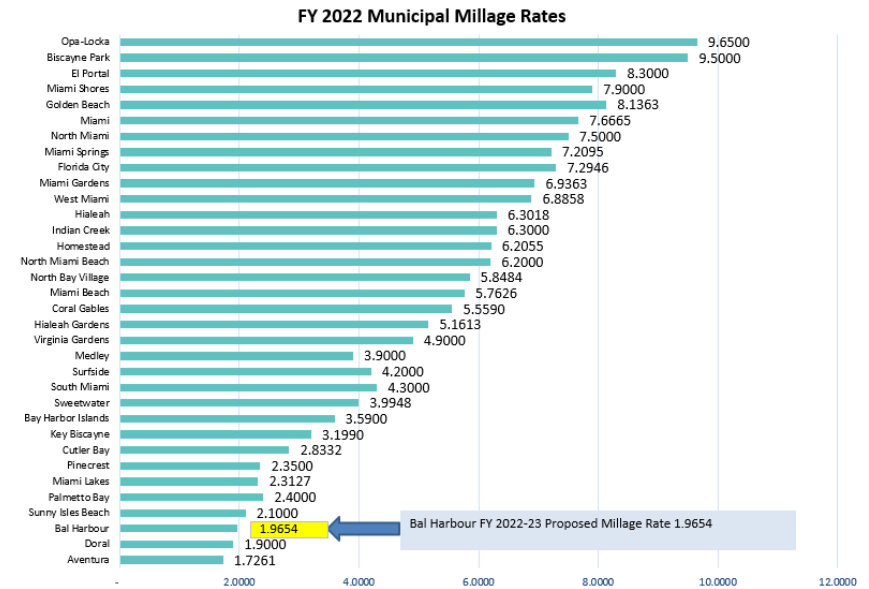
The TRIM process incorporates a very prescriptive timeframe, providing for specific advertising placements, notification to taxpayers commencing in July and concluding in September. However, in contrast, the tax year runs from January to December, with the Value Adjustment Board appeal window for taxpayers believing their property value is incorrectly assessed running through September; in short, a process is commencing which can result in an adjusted taxable value as municipalities are adopting their budgets and millage rates for the following fiscal year. The budget stabilization line item will minimize or prevent the swings we have experienced in the last few fiscal years with ad valorem proceeds.

Ad valorem revenue for the FY 2022-23 Proposed Operating and Capital Budget, derived from a tentative millage rate of 1.9654 mills are \$10,781,200. While it is likely additional impacts

FY 2022-23 Proposed Operating & Capital Budget

resulting from future Value Adjustment Board action will result in FY 2023, the State Statutes require ad valorem revenue are budgeted at 95%, a budget stabilization reserve is incorporated into the Proposed Budget to offset revenue decreases anticipated in the coming fiscal year in the amount of \$150,000. This is the sixth year in a row we have incorporated this line item to mitigate potential Value Adjustment Board impacts to our Ad Valorem revenue.

At 1.9654 mills, Bal Harbour Village's millage rate is the third lowest in Miami-Dade County out of all 34 municipalities, and the lowest municipality that is not newly-incorporated. This means that Bal Harbour Village is the only municipality within the seven with the lowest millage rates, that is a full-service municipality with legacy related expenses such as pensions; all others were incorporated in 2000 or later. The table below provides a comparison of Miami-Dade County municipal millage rates in the current fiscal year with Bal Harbour the third from the bottom of the chart as one of the lowest.



Preliminary Tax Roll

By law, the Property Appraiser is required to give a "preliminary certification" of the tax roll by June 1 of each year. The "final" certification by the Property Appraiser is due by July 1 of each year. Each jurisdiction is then required to set a "tentative" millage no later than July 31 of each year. Finally, a "final" millage is set by the Village Council after two public meetings held in September of each year.

The tax roll certified by the Miami-Dade County Property Appraiser on July 01, 2022 is \$9,774,201,876 which is an increase of 9.7% from the same value last year. At the current and proposed tentative millage rate of 1.9654 mills, and calculated at 95% of the adjusted taxable value certified as required per F.S. 200.065(1)(a)1, the ad valorem revenue budgeted is \$10,781,200, resulting in an increase of approximately \$954,400 of tax revenue Village wide over current year ad valorem budgeted revenue of \$9,826,800. The overall preliminary property tax value increase

FY 2022-23 Proposed Operating & Capital Budget

results from property sales and new construction that occurred during Calendar 2021. This increase is timely due to the significant funds needed to fully fund operations of the New Waterfront Park which is scheduled to begin in FYE 2023. This increase however is subject to changes that could result from the Value Adjustment Board Hearings.

STATE PASS THROUGH REVENUE

Sales and Option Taxes, State Revenue Sharing, and Communications Service Taxes are received by the Village through the State of Florida, overall these revenues showed a slight decline in the last few years, and are anticipated to improve in FY 2022-23. Estimates of these revenues are provided by the Florida Department of Revenue, budgeted values are derived from State projections based upon prior year actual collections, combined with current market trends within key industries such as statewide tourism.

Local Government Half-cent Sales Tax Program

Authorized in 1982, the program generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the Legislature. It distributes a portion of state sales tax revenue via three separate distributions to eligible county or municipal governments.

Additionally, the program distributes a portion of communications services tax revenue to eligible fiscally constrained counties. Allocation formulas serve as the basis for these separate distributions. The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. FY 2021 revenues for the Village were \$239,600 and FY 2022 revenue projections are \$294,500, FY 2023 budgeted revenue is \$268,600.

Local Option Sales Tax

Seven different types of local discretionary sales surtaxes (also referred to as local option sales taxes) are currently authorized by law and represent potential revenue sources for county and municipal governments and school districts. The local discretionary sales surtaxes apply to all transactions subject to the state tax imposed on sales, use, services, rentals, admissions, and other authorized transactions, and communications. FY 2021 revenues for the Village were \$154,200, FY 2022 revenue is projected at \$195,200, and FY 2023 budgeted revenue is \$232,5600.

Revenue Sharing

The Florida Revenue Sharing Act of 1972, codified as Part II of Chapter 218, Florida Statutes, was an attempt by the Florida Legislature to ensure a minimum level of revenue parity across municipalities and counties. Provisions in the enacting legislation created separate revenue sharing trust funds for municipalities and counties, identified appropriate revenue sources, specified formulas for redistribution and listed eligibility requirements. Subsequent changes have not resulted in major revisions to the overall program. Changes have centered on the expansion of county bonding capacity and changes in the revenue sources and tax rates.

The current Municipal Revenue Sharing Trust Fund includes three sources for municipalities: a percent of net sales; use tax collections and the net collections from the one-cent municipal fuel tax. FY 2021 revenues for the Village were \$79,400, FY 2021 projections are \$89,500, and FY 2023 budgeted revenue is anticipated at \$91,500.

PUBLIC SERVICE OR UTILITY TAX

Section 166.231(1)(a), Florida Statutes, provides that a municipality may levy a tax, not to exceed 10 percent, on the purchase of electricity, metered or bottled gas (natural liquefied

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petroleum gas or manufactured), and water service. This tax is often referred to as a “utility tax.” The tax shall be levied only upon purchases within the municipality. FY 2021 revenues for the Village were \$908,000, FY 2022 projections are \$918,700, and FY 2023 budgeted revenue is anticipated at \$983,500.

COMMUNICATIONS SERVICES TAX

In 2000, the Florida Legislature created the Communications Services Tax. This legislation created a new simplified tax structure for communications services which is codified in Chapter 202, Florida Statutes.

Municipalities and charter counties are authorized to levy a tax up to 5.1 percent on the transmission of voice, data, audio, video or other information services, including cable services. In addition, municipalities are authorized to levy an additional surcharge up to 0.12 percent to cover the costs of permitting activity within public rights of way. Some cities’ rates are higher due to a revenue-neutral conversion rate enacted by the Legislature for this law. FY 2021 revenue collections for the Village were \$233,800, FY 2022 projections are \$244,000 and FY 2023 budgeted revenue is anticipated at \$241,000.

FRANCHISE FEES

A “franchise fee” is often confused with a public service or utility tax. There is, however, a very clear distinction. A franchise fee is a negotiated fee to a company or utility for the use of municipal rights of way (for their poles, lines, pipes, etc.), and could include the value of the right for the utility to be the exclusive provider of its services within a specified area. It is charged directly to the utility and payable to the municipal governing body by the utility as a cost of doing business. It cannot be a direct charge to the customers of the utility, but it appears to be done so due to a Florida Public Service Commission rule. FY 2021 revenues to the Village were \$679,800, FY 2022 projections are \$804,000, and FY 2023 budgeted revenue is anticipated at \$815,200.

BEVERAGE LICENSE TAX

Various alcoholic beverage license taxes are levied on manufacturers, distributors, vendors, and sales agents of alcoholic beverages in Florida. The tax is administered, collected, enforced, and distributed back to the local governments by the Division of Alcoholic Beverages and Tobacco within the Florida Department of Business and Professional Regulation. Proceeds from the license tax fees are deposited into the Alcoholic Beverage and Tobacco Trust Fund, which is subject to the 7.3 percent General Revenue Service Charge.

From the alcoholic beverage license tax proceeds collected within an incorporated municipality, a portion is returned to the appropriate municipal officer. An authorized use of the proceeds is not specified in the statutes. FY 2021 revenue distributed to the Village was \$7,200, FY 2022 projections are \$9,000, and FY 2023 budgeted revenue is anticipated at \$6,800.

FINES AND FORFEITURES

This revenue source includes, receipts from fines and penalties imposed for the commission of statutory offenses, violation of legal administrative rules and regulations, and for neglect of official duty.

Fines include, but are not limited to, red-light camera program, court fines, violations of municipal ordinances, pollution control violations, animal control fines and library fines. Forfeitures include revenues resulting from confiscation of deposits or bonds held as performance guarantees, and proceeds from the sale of contraband property seized by law enforcement agencies.

The majority of this revenue for the Village is derived from the Village’s red-light camera program, traffic, and code enforcement fines comprise the balance. FY 2021 revenues collections for the

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Village were \$849,700, FY 2022 projection is \$950,000, and FY 2023 budgeted revenue is anticipated at \$922,800.

INVESTMENT INCOME

Revenues derived from the investment of cash receipts and idle funds are an important source of revenue. Many local governments in Florida recognize the importance of establishing effective investment policies and cash management programs.

The 1995 Florida Legislature, also recognizing this critical need of state and local governments, enacted Chapter 95-194, Laws of Florida. This act creates the state investment policy for public funds and provides its applicability to the state, local governments, and public officers. This act also creates the "State Investment Policy Committee" and provides for its duties in recommending changes to the state investment policy and its duties in reviewing investments and vendors of investments eligible for receiving public funds.

Section 166.261, Florida Statutes, is amended by this legislation to prescribe the duties of municipalities with respect to investment funds: "The governing body of each municipality shall invest and reinvest any surplus funds in its control or possession in accordance with the state investment policy for public funds." The term "surplus funds" is redefined as "funds in any general or special account or fund of the municipality, held or controlled by the governing body of the municipality, which funds are not reasonably contemplated to be needed to meet current expenses".

This law further requires that all municipalities shall adopt written investment policies by October 1, 1995 or a municipality's investments must be limited to certain categories of investments authorized by statute. FY 2021 revenue is \$41,000, FY 2022 projections are \$175,000, and the FY 2023 budgeted revenue is anticipated at \$150,000.

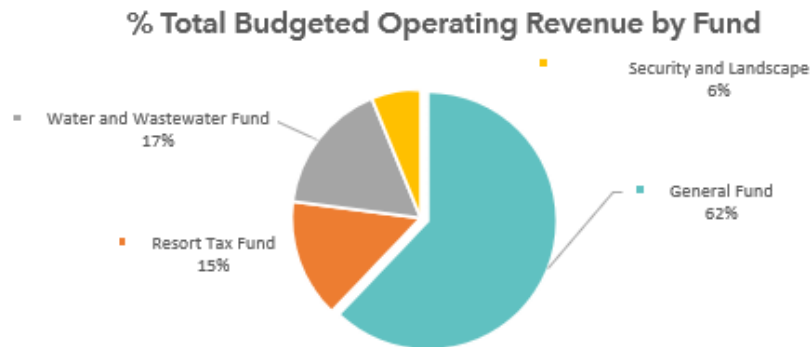
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REVENUE SUMMARY ALL FUNDS

Total operating revenue by Fund are summarized in the chart below for five fiscal years. Total FY 2022-23 proposed operating revenue for the Village's three primary funds is \$29,262,500. The General Fund comprises just over sixty-six percent of all operating Village revenue, seventeen percent is the revenue for the Water and Wastewater Utility Fund, and fourteen percent is the Resort Tax Fund revenue.

| | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget | % Change from FY 2022 Budget |
|---------------------------------|----------------------|---------------------------|---------------------------|-------------------------------|---------------------------------------|
| General Fund | \$ 19,938,500 | \$ 18,582,300 | \$ 17,099,400 | \$ 19,380,100 | 13.34% |
| Resort Tax Fund | 4,846,900 | 4,183,700 | 4,183,700 | 4,654,500 | 11.25% |
| Water and Wastewater Fund | 4,487,200 | 4,832,800 | 4,832,800 | 5,227,900 | 8.18% |
| Total Operating Revenues | \$ 29,272,600 | \$ 27,598,800 | \$ 26,115,900 | \$ 29,262,500 | 12.05% |

The Security and Landscape Assessment Fund is six percent of total operating for all funds revenue at \$1,932,500.



Operating revenue for the General Fund is largely comprised of property taxes, Franchise Fees and Utility Taxes, Permits and Licenses and Charges for Services, and Intergovernmental revenue sources. The Resort Tax Fund derives revenue from taxes levied on lodging and food and beverages sold within the

Village, of four-percent, and two-percent rates respectively. The Water and Wastewater Utility Fund derives revenue through direct charges for metered services provided to customers.

The largest source of total General Fund Revenues within the FY 2022-23 Proposed Operating and Capital Budget are property taxes at thirty-two percent, followed by Miami Dade County GOB Bonds/Grant Awards capital funding at twenty-four percent.

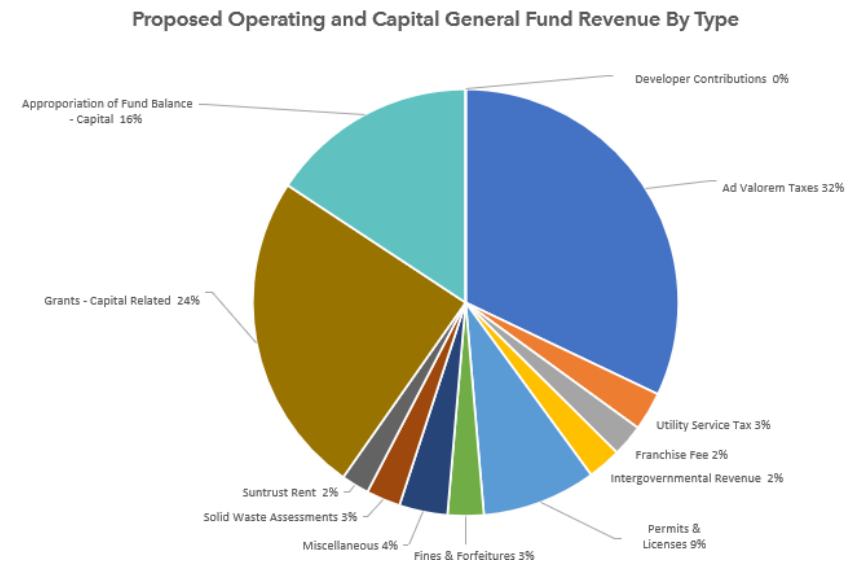
Permits and Licensing revenue at just under nine percent; includes Local Business Tax collections and Building Permit revenue, the latter of which is to offset the costs associated with operating processing building permits in operating a Building and Permitting Department.

Assessments include revenue for Residential Solid Waste collection services at just under three percent of total General Fund revenue at \$873,500 for FY 2022-23. Miscellaneous revenue are those which are not otherwise categorized for financial reporting purposes, these include the off duty police services, interest earnings, lobbyist registration fees, parking meter and related collections, and administrative service charges, for the Village these comprise just under four percent of total General Fund revenue at \$1,234,600. Included in miscellaneous revenue is police off-duty revenue (\$458,700).

FY 2022-23 Proposed Operating & Capital Budget

| | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---|---------------------|------------------------------|------------------------------|-------------------------------|
| GENERAL FUND - OPERATING & CAPITAL | | | | |
| REVENUE: | | | | |
| Ad Valorem Taxes | \$ 9,493,600 | \$ 9,826,800 | \$ 9,826,800 | \$ 10,781,200 |
| Delinquent Ad Valorem Taxes | 331,100 | - | - | - |
| Utility Service Tax | 908,100 | 938,600 | 938,600 | 983,600 |
| Franchise Fee | 679,800 | 685,200 | 685,200 | 815,200 |
| Intergovernmental Revenue | 2,991,700 | 2,219,200 | 736,300 | 857,100 |
| Permits & Licenses | 2,787,500 | 2,138,400 | 2,138,400 | 2,914,900 |
| Fines & Forfeitures | 848,900 | 833,200 | 833,200 | 920,000 |
| Miscellaneous | 1,138,600 | 1,126,800 | 1,126,800 | 1,234,600 |
| Solid Waste Assessments | 759,200 | 814,100 | 814,100 | 873,500 |
| Subtotal Operating Revenue | 19,938,500 | 18,582,300 | 17,099,400 | 19,380,100 |
| Suntrust Rent | 690,800 | 701,100 | 701,100 | 711,700 |
| Grants - Capital Related | 616,900 | 393,200 | 4,216,400 | 8,242,900 |
| Appropriation of Fund Balance/Carryover | - | 530,000 | 17,660,600 | 5,291,400 |
| Developer Contributions | 1,139,500 | 1,700,000 | 3,100,000 | - |
| TOTAL OPERATING & CAPITAL REVENUE | \$22,385,700 | \$ 21,906,600 | \$ 42,777,500 | \$ 33,626,100 |

Recurring and non-recurring are two broad classifications applied to revenue. Recurring revenue, are from sources which can be anticipated year over year, examples of these are ad valorem taxes, state revenue sources, and fees or charges for service. Non-recurring revenue are those which cannot be anticipated in future years, examples of these for the Village are proceeds from developer agreements, the programming of prior year fund balance, single year funding allocations from other agencies, and debt proceeds. Non-recurring revenue is typically used for capital projects, and initiatives which are one-time in nature, it is not advisable to use one-time revenue for ongoing operating purposes.



The FY 2022-23 Proposed Operating and Capital Budget includes \$8,242,900 in Miami Dade County GOB Bonds/Grant funding and \$711,700 in Suntrust/Truist Rental income within the General Fund. These funds will be used to fund capital improvements. In addition, Appropriation of fund balance represents partial funding towards the Jetty/Cutwalk project, the new Waterfront Park project, the Stormwater portion of the Utility Master Plan, the use of reserves to purchase 5 vehicles for the Police Department. Approximately \$2.8 million included in the appropriation of Fund balance amount relating to the Jetty/Cut-Walk Project is anticipated to be replaced by new grant funding in the near future.

The FY 2022-23 Proposed Operating and Capital Budget for the Security and Landscape Assessment Fund includes funding for infrastructure (paving and repaving of the roads within the assessment area) and security service enhancements expenses. Paving and repaving of the roads is scheduled to begin for a significant portion of the north phase of the Assessment Area. The

FY 2022-23 Proposed Operating & Capital Budget

remaining south phase of the Assessment area is expected to begin after FY 2024.

Fees and Charges

The evaluation of fees and service charges, provides an opportunity to ensure those that use the services pay for the cost of service provision. An annual evaluation of existing fees for service within the Village is a part of each year's budget development process. A comprehensive fee schedule accompanies the proposed budget for adoption by the Village Council to provide a singular reference point for all Village fees, so they are clearly identified for customers and staff alike. The annual evaluation of fees provides an opportunity, if so desired, to limit the proportionate share of revenue generated from property taxes. Fee changes are proposed for the coming fiscal year and the Proposed Budget recommends a pass-through rate increase to Water rates and pass-through increase in sewer rates for the Village Utility customers, which are proposed for incorporation into the comprehensive fee schedule.

Water & Wastewater Utility Fund Rates and Adjustments

Water and Wastewater services within the Village are provided as an enterprise operation. Services are funded as payments for measurable water and wastewater services are consumed. Pursuant to Chapter 180, Florida Statutes, municipalities are authorized to establish just and equitable rates to be paid for the use of the utility. Rates established as charges for services should sustain its operations and satisfy any related debt.

Water & Wastewater Utility Rates

For the Village utility operations, water is purchased at a wholesale rate from the Miami-Dade County Water and Sewer Department (Miami-Dade WASD), and the City of Miami Beach applies a wholesale rate for wastewater or sewer services which travels through their system for treatment to the Miami-Dade WASD Virginia Key plant. The Wholesale water service is paid directly to

Miami-Dade WASD, and wholesale sewer services are paid directly to the City of Miami Beach by the Village, for this reason their rates directly affect the rates the Village charges to our customers.

The Miami-Dade WASD has incorporated a water rate increase in their proposed FY 2023 Budget, and we propose to pass that increase on to our Village customers. The proposed wholesale water rate change is an increase of 3.37%, or \$0.0629 cent for Wholesale Water Rates, from \$1.8644/1,000 gallons to \$1.9273/1,000 gallons. If this rate increase is passed-through to Village utility customers consistent with the past practice in the last few fiscal years inclusive of a cost-of-living and other increase in the Bal Harbour Village surcharge, it would result in an adjustment from \$5.0938/1,000 gallons to \$5.4796/1,000 gallons or a 7.57% rate increase to Village customers, as summarized below.

| Water Service Rates (per 1,000 gallons) | | | |
|---|-----------|-----------|----------------|
| | 2021-22 | 2022-23 | Percent Change |
| Miami Dade - WASD Wholesale | \$ 1.8644 | \$ 1.9273 | |
| Bal Harbour Village | 3.23 | 3.55 | |
| Total | \$ 5.0938 | \$ 5.4796 | 7.57% |

The pass-through wholesale water rate increase would result in a monthly cost to Village customers who average 12,000 gallons per month approximately \$4.63 over the prior fiscal year at the new rate of \$5.4796/1,000 gallons.

The City of Miami Beach pays Miami-Dade WASD for sewer services, and the Village pays the City of Miami Beach. This year, Miami-Dade WASD has proposed a sewer rate increase. The proposed rate increase is a result of increased debt service payments.

FY 2022-23 Proposed Operating & Capital Budget

| Wastewater Service Rates (per 1,000 gallons) | | | |
|--|-----------|-----------|----------------|
| | 2021-22 | 2022-23 | Percent Change |
| City of Miami Beach Wholesal | \$ 3.8233 | \$4.1090 | 7.47% |
| Bal Harbour Village | 5.2517 | 5.7768 | 10.00% |
| Total | \$9.0750 | \$ 9.8858 | 8.93% |

A surcharge is included within the City of Miami Beach wholesale sewer rate as an administrative fee and a renewal and replacement infrastructure fee. In addition, Miami-Dade County requires a Service Fee of \$8.00 per each one hundred (\$100.00) of the receipts of the utility, this 8.0% is collected on each bill as Utility Tax and is remitted to the County at the conclusion of each fiscal year; this rate has remained unchanged since FY 2015.

The pass-through sewer rate increase inclusive of a cost-of-living and other increase in the Bal Harbour Village surcharge, would result in a monthly cost to Village customers who average 12,000 gallons per month approximately \$9.73 over the prior fiscal year at the new rate of \$9.8858/1,000 gallons.

The FY 2022-23 Proposed Utility Fund Budget is balanced with the proposed rate increase for wholesale water services of \$5.4796/1,000 gallons, and a rate increase for wholesale sewer service of \$9.8858/1,000 gallons.

At their August 9, 2022 meeting, the Village's Budget Advisory Committee reviewed the proposed water rate increase, and the wholesale sewer rate increase and voted to recommend approval of the recommended increase respectively.

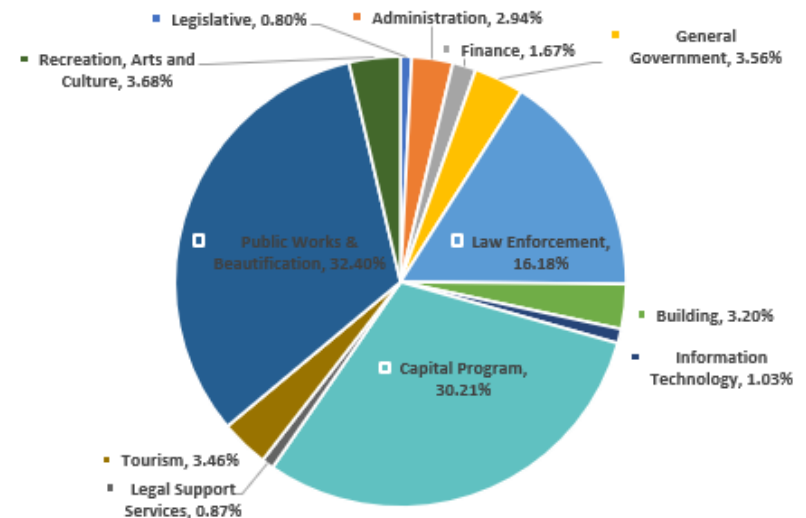
The Proposed FY 2021-22 Operating and Capital Budget for the Utility Fund is \$7,465,600.

EXPENDITURES

EXPENDITURE SUMMARY

FY 2022-23 Proposed Operating and Capital expenditures by Department or Activity for all funds totals \$52,634,000. Just under thirty-three percent of total expenditures, or \$17,052,500 are within the Public Works & Beautification Department, which is comprised of the Public Works, Utility, Beautification Security & Landscape activities for the Village, across all funds. Just over thirty percent of total expenditures or \$15,898,800 within the Capital Program Department, and Law Enforcement comprises just over sixteen percent or \$8,514,700 of expenditures. Lesser single digit percentage allocations are proposed for the remaining departments and activities, as summarized in the following charts.

Proposed Operating & Capital Expenditure by Department/Activity - All Funds

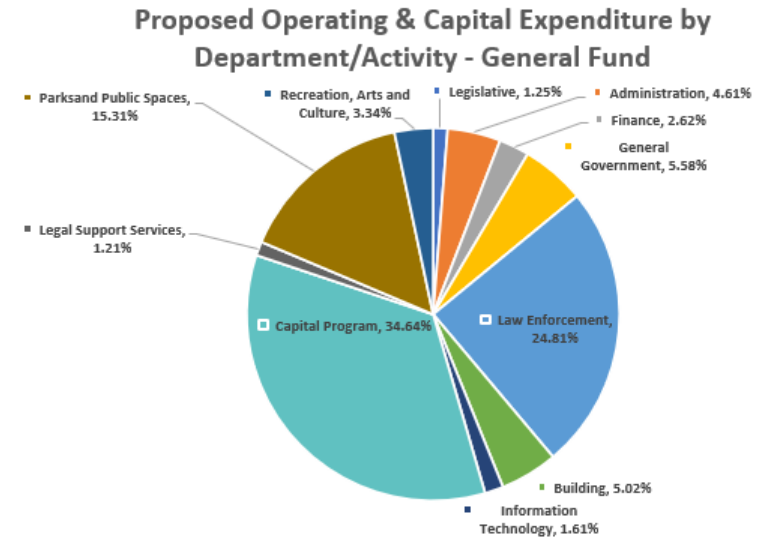


FY 2022-23 Proposed Operating & Capital Budget

| | FY 2023 Proposed Budget | % of Total |
|---|-------------------------|----------------|
| Proposed Operating and Capital Expenditures - All Funds by Department/Activity | | |
| Legislative | \$ 419,400 | 0.80% |
| Administration | 1,549,000 | 2.94% |
| Finance | 881,600 | 1.67% |
| General Government | 1,875,700 | 3.56% |
| Law Enforcement | 8,514,700 | 16.18% |
| Building | 1,686,400 | 3.20% |
| Information Technology | 543,000 | 1.03% |
| Capital Program | 15,898,800 | 30.21% |
| Legal Support Services | 458,700 | 0.87% |
| Tourism | 1,819,600 | 3.46% |
| Public Works & Beautification | 17,052,500 | 32.40% |
| Recreation, Arts and Culture | 1,934,600 | 3.68% |
| Total Operating and Capital Expenditures | \$ 52,634,000 | 100.00% |

GENERAL FUND

The FY 2022-23 Proposed Operating and Capital General Fund expenditures by Department or Activity are comprised of Capital Project by just over thirty-four percent of the whole, Law Enforcement by approximately twenty-five percent, Public Works & Beautification including activities at just over fifteen percent, General Government by just under six percent, followed by other single digit percentages for the remaining activities, as summarized in the following charts.



| | FY 2023 Proposed Budget | % of Total |
|--|-------------------------|----------------|
| Proposed Operating & Capital Expenditures - General Fund by Department/Activity | | |
| Legislative | \$ 419,400 | 1.25% |
| Administration | 1,549,000 | 4.61% |
| Finance | 881,600 | 2.62% |
| General Government | 1,875,700 | 5.58% |
| Law Enforcement | 8,344,100 | 24.81% |
| Building | 1,686,400 | 5.02% |
| Information Technology | 543,000 | 1.61% |
| Capital Program | 11,648,800 | 34.64% |
| Legal Support Services | 407,500 | 1.21% |
| Public Works & Beautification | 5,147,300 | 15.31% |
| Recreation, Arts and Culture | 1,123,300 | 3.34% |
| Total Operating & Capital Expenditures | \$ 33,626,100 | 100.00% |

FY 2022-23 Proposed Operating & Capital Budget

PROPOSED EXPENDITURE SUMMARY OF ALL FUNDS

Bal Harbour has three primary Funds used for operating the Village; the General Fund, the Resort Tax Fund, and the Water & Wastewater Utility Fund. The FY 2022-23 Proposed Operating and Capital Budget for all funds includes an overall decrease of \$6.8 million over the FY 2021-22 Amended Budget, as summarized in the chart below. The General Fund inclusive of capital appropriations reflects a decrease of twenty one percent from the current year amended budget with proposed expense of \$33,626,100, the Resort Tax Fund reflects a one hundred and eleven percent increase from the current year amended budget, at \$9,069,500, and the Water and Wastewater Utility Fund reflects a thirty-one percent decrease from the current amended budget at \$7,465,600. In addition, the minor Security and Landscape Assessment Fund includes an increase of sixty percent with a proposed expense of \$2,472,800.

| Operating & Capital Expenditures Summary by Fund | | | | | |
|--|----------------------|---------------------------|---------------------------|----------------------------|---------------------------------------|
| | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget | % Change from FY 2022 Budget |
| General Fund | \$ 16,920,500 | \$ 21,906,600 | \$ 42,777,500 | \$ 33,626,100 | -21.39% |
| Resort Tax Fund | 1,899,300 | 4,183,700 | 4,289,100 | 9,069,500 | 111.45% |
| Water and Wastewater Fund | 9,720,200 | 5,088,800 | 10,814,700 | 7,465,600 | -30.97% |
| Total Operating Expenditures | \$ 28,540,000 | \$ 31,179,100 | \$ 57,881,300 | \$ 50,161,200 | -13.34% |

| | | | | | |
|--------------------------------------|------------|------------|--------------|--------------|--------|
| Security & Landscape Assessment Fund | \$ 608,500 | \$ 982,500 | \$ 1,546,300 | \$ 2,472,800 | 59.92% |
|--------------------------------------|------------|------------|--------------|--------------|--------|

Water & Wastewater Utility Fund Proposed Expense

The Proposed FY 2022-23 Operating and Capital Budget for the Utility Fund is \$7,465,600. Operating expenses reflect work performed for the proprietary fund inclusive of personnel expenses, absent a General Fund subsidy which occurred prior to FY 2015. In addition, funding for a rate study is included to ensure rational rates and anticipate potential future costs for capital projects in the Future years.

| | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget | % Change from FY 2022 Budget |
|---|---------------------|------------------------------|------------------------------|-------------------------------|---------------------------------------|
| WATER & WASTEWATER UTILITY FUND | | | | | |
| Salaries & Benefits | \$ 736,000 | \$ 822,800 | \$ 838,400 | \$ 945,200 | 12.74% |
| Other Operating | 4,096,300 | 4,201,000 | 4,185,400 | 4,385,300 | 4.78% |
| Utility Operations | 4,832,300 | 5,023,800 | 5,023,800 | 5,330,500 | 6.10% |
| Operating Capital | 4,887,900 | 65,000 | 5,790,900 | 2,135,100 | -63.13% |
| WATER & WASTEWATER UTILITY FUND EXPENDITURES | | | | | |
| | \$ 9,720,200 | \$ 5,088,800 | \$ 10,814,700 | \$ 7,465,600 | -30.97% |

General Fund Proposed Expense

The Proposed FY 2022-23 Operating and Capital Budget of the General Fund includes the newly created Recreation, Arts & Culture Department (\$1,123,300), which will centralize recreation, arts & culture activities and services which were previously offered through other Village departments, and expand upon those services to meet the growing needs of the Village.

The Proposed Capital Budget for the General Fund includes the following CIP appropriations, reserves and minor equipment purchases: the completion of the new Waterfront Park project; investment towards the Jetty/Cutwalk project; the planning and design phase of the New Village Hall project, funding towards the Stormwater portion of the Utility Infrastructure project; the purchase of four police vehicles; as well as other minor equipment purchases. In addition, Stormwater capital reserve (\$344,000) in lieu of user fees, general capital project reserves (\$200,000), as well as renewal and replacement reserves for fleet (\$250,000) and IT Machinery & equipment reserves (\$50,000).

FY 2022-23 Proposed Operating & Capital Budget

Resort Tax Fund Proposed Expense

FY 2022-23 proposed expenditures for the Resort Tax Fund reflect an overall increase of one hundred and eleven percent from the FY 2021-22 amended budget. The Proposed Budget provides for both Tourism & Marketing, Beautification, Safety and Special & Community Events activities within the anticipated Resort Tax collections for FY 2022-23.

| | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget | % Change from FY 2022 Budget |
|---|---------------------|------------------------------|------------------------------|-------------------------------|---------------------------------------|
| RESORT TAX FUND | | | | | |
| TOURISM & MARKETING | | | | | |
| Salaries & Benefits | \$ 287,400 | \$ 355,900 | \$ 364,000 | \$ 324,800 | -10.77% |
| Other Operating | 476,900 | 1,734,400 | 1,776,200 | 1,506,400 | -15.19% |
| Operating Capital | 17,100 | 80,000 | 135,500 | - | -100.00% |
| TOTAL TOURISM & MARKETING | \$ 781,400 | \$ 2,170,300 | \$ 2,275,700 | \$ 1,831,200 | -19.53% |
| BEAUTIFICATION/GREENSPACE | | | | | |
| Salaries & Benefits | \$ 288,600 | \$ 600,200 | \$ 611,000 | \$ 444,300 | -27.28% |
| Other Operating | 808,400 | 1,383,200 | 1,372,400 | 1,397,100 | 1.80% |
| Operating Capital | 20,900 | 30,000 | 30,000 | 165,000 | 450.00% |
| TOTAL BEAUTIFICATION GREENSPACE | \$ 1,117,900 | \$ 2,013,400 | \$ 2,013,400 | \$ 2,006,400 | -0.35% |
| LAW ENFORCEMENT | | | | | |
| Salaries & Benefits | \$ - | \$ - | \$ - | \$ 170,600 | 0.00% |
| TOTAL LAW ENFORCEMENT | \$ - | \$ - | \$ - | \$ 170,600 | 0.00% |
| RECREATION, ARTS & CULTURE | | | | | |
| Salaries & Benefits | \$ - | \$ - | \$ - | \$ 353,300 | 0.00% |
| Other Operating | - | - | - | 458,000 | 0.00% |
| TOTAL RECREATION, ARTS & CULTURE | \$ - | \$ - | \$ - | \$ 811,300 | 0.00% |
| CAPITAL PROGRAM | | | | | |
| Operating Capital | - | - | - | 4,250,000 | 0.00% |
| TOTAL CAPITAL PROGRAM | \$ - | \$ - | \$ - | \$ 4,250,000 | 0.00% |
| FUND EXPENDITURES | \$ 1,899,300 | \$ 4,183,700 | \$ 4,289,100 | \$ 9,069,500 | 111.45% |

Security & Landscape Assessment Fund

The FY 2022-23 Proposed Operating and Capital Budget of \$2,472,800 for the Security and Landscape Assessment Fund reflects an increase over the current year of \$926,500, for infrastructure (paving and repaving of the roads within the assessment area) and security service enhancements expenses.

| | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget | % Change from FY 2022 Budget |
|--|-------------------|------------------------------|------------------------------|-------------------------------|---------------------------------------|
| SECURITY & LANDSCAPE ASSESSMENT FUND | | | | | |
| SECURITY & LANDSCAPE ASSESSMENT AREA EXPENSE | | | | | |
| Salaries & Benefits | \$ 49,300 | \$ 35,000 | \$ 35,000 | \$ 35,000 | 0.00% |
| Other Operating | 548,600 | 766,100 | 776,100 | 1,228,100 | 58.24% |
| Operating Capital | 10,600 | 181,400 | 735,200 | 1,209,700 | 64.54% |
| TOTAL SECURITY & LANDSCAPE ASSESSMENT FUND EXPENDITURES | | | | | |
| | \$ 608,500 | \$ 982,500 | \$ 1,546,300 | \$ 2,472,800 | 59.92% |

The FY 2022-23 Proposed Budget reflects a proposed rate of \$8,000.00 for each Single Family Residential Unit, half that number, \$4,000.00, for each Unimproved Property and \$32,000.00 for each Private Recreational Facility. The current fiscal year rates are \$4,000, \$2,000 and \$16,000, respectively.

FY 2022-23 Proposed Operating & Capital Budget

CAPITAL IMPROVEMENT PROGRAM (CIP)

The FY 2022-23 Proposed Operating and Capital Budget includes capital improvements Village wide, as summarized in the following table:

| FUNDING SOURCE | Budget | | | |
|---|----------------------|----------------------|----------------------|-----------------------|
| | Previous Years | FY 2023 | Future Years | Total |
| General Fund: | | | | |
| Miami-Dade General Obligation Bond Fund | \$ 2,455,152 | \$ 5,662,048 | \$ - | \$ 8,117,200 |
| Developer Contributions - Bal Harbour Shops (PPS) | 3,500,000 | - | - | 3,500,000 |
| Developer Contributions - Bal Harbour Shops (Village Hall) | 19,923,318 | - | - | 23,323,318 |
| Developer Contributions - Bal Harbour Shops (Other) | 2,000,000 | - | - | 2,500,000 |
| Developer Contributions - Other | 100,000 | - | - | 100,000 |
| Suntrust/Truist Rent | 920,000 | 711,662 | - | 4,586,674 |
| Interlocal Contribution - Other | - | - | - | 850,000 |
| Miscellaneous Revenue - Grants | 2,967,857 | 2,852,000 | - | 5,819,857 |
| Budget Allocation | 969,340 | - | - | 969,340 |
| Appropriation of Fund Balance/Carryover | 12,020,805 | 1,704,290 | - | 13,725,095 |
| Village 2011 Bond Escrow Funds | 368,933 | - | - | 368,933 |
| Total General Fund | 45,225,405 | 10,930,000 | - | 63,860,417 |
| Resort Tax Fund: | | | | |
| Appropriation of Fund Balance/Carryover | - | 4,250,000 | - | 4,900,000 |
| Total Resort Tax Fund | - | 4,250,000 | - | 4,900,000 |
| Utility Fund: | | | | |
| Miami-Dade General Obligation Bond Funds | 6,500,000 | - | - | 6,500,000 |
| Developer Contributions - Oceana | 950,000 | - | - | 950,000 |
| Budget Allocation | 2,221,800 | - | - | 2,221,800 |
| Appropriation of Fund Balance/Carryover | 1,267,700 | 2,135,080 | - | 3,625,660 |
| Village 2011 Bond Escrow Funds | 3,221,300 | - | - | 3,221,300 |
| Village 2020 Utility Revenue Note | 8,438,108 | - | - | 8,438,108 |
| TBD - (Grants, Debt Issuance, etc.) | - | - | 9,364,160 | 9,364,160 |
| Total Utility Fund | 35,013,708 | 2,135,080 | 9,364,160 | 34,321,028 |
| Security and Landscape Aseesement Fund: | | | | |
| Appropriation of Fund Balance/Carryover | - | 540,318 | - | 1,431,839 |
| Total Security and Landscape Aseesement Fund | - | 540,318 | - | 1,431,839 |
| TBD | - | 2,800,000 | 12,000,000 | 20,850,000 |
| TOTAL FUNDING SOURCE | \$ 80,239,113 | \$ 20,655,398 | \$ 21,364,160 | \$ 125,363,284 |
| EXPENDITURE BY PROJECT | | | | |
| Parks and Public Spaces Operations Facility | \$ 3,164,704 | \$ - | \$ - | \$ 3,164,704 |
| Waterfront Park (Phase A) | 19,191,839 | 370,000 | - | 19,561,839 |
| Jetty/Cutwalk | 1,992,152 | 14,900,000 | - | 16,892,152 |
| 96th Street Plaza | - | 200,000 | - | 1,700,000 |
| New Village Hall | 3,100,000 | - | - | 23,323,318 |
| Collins Avenue Beautification | 50,000 | - | 12,000,000 | 12,050,000 |
| Waterfront Park (Phase B) | 50,000 | - | - | 6,100,000 |
| BeachSide Landscape | - | 50,000 | TBD | 50,000 |
| Utility Infrastructure - Sewer, Water and Stormwater Improvem | 23,452,300 | 5,135,398 | 9,364,160 | 39,066,259 |
| TBD: | | | | |
| Use of Suntrust/Truist Funds | - | - | - | 2,955,012 |
| Use of Shop Funds | - | - | - | 500,000 |
| TOTAL EXPENDITURE | \$ 51,000,995 | \$ 20,655,398 | \$ 21,364,160 | \$ 125,363,284 |

be used to offset the previously planned use of Fund Balance/Budget Allocations.

The FY 2022-23 Proposed CIP Budget includes investment towards the Jetty/Cutwalk Project (\$14,900,000); the Utility Infrastructure project (\$5,135,598); the new Village Hall project (\$370,000) and other projects (\$250,000). Totaling \$20,655,400 in new appropriations for capital projects, of which \$8,514,000 will be funded by Miami Dade County GOB Bonds/Grant Awards; \$4,250,000 will be funded from the Resort Tax Fund Balance that has been set-aside over the prior years for the Jetty/Cutwalk Project; \$711,700 will be funded by rental income from the Suntrust/Truist Building; \$540,300 from Fund Balance of the Security and Landscape Fund relating to paving within the secure gated area; \$2,135,100 from Fund Balance of the Utility Fund in relation to the Utility Infrastructure project; \$1,704,300 from Fund Balance of the General Fund; and the remainder \$2,800,000 which relates to the Jetty/Cutwalk Project is to be determined. The Village anticipates additional grant awards in the near future that will be applied to the to be determined balance.

All appropriations and encumbrances related to the CIP are generally re-appropriated into the subsequent year's budget. Grant awards received subsequent to a projects appropriation will

BAL HARBOUR

- V I L L A G E -

Legislative

DESCRIPTION

The Bal Harbour Village Council is made up of the Mayor, Vice Mayor and three Councilmembers. The Mayor presides over Council meetings and is considered the Village's representative locally, nationally and internationally. The Mayor, Vice Mayor and Councilmembers set policy for the Village. Setting policy means making decisions about what is allowed and what is not allowed in the Village, about what services need to be provided to the residents, businesses and visitors, and about how to solve problems that concern citizens.

As elected officials, the Mayor and Councilmembers respond to citizens who seek their assistance in matters involving the governance and operation of the Bal Harbour Village. Through the enactment of ordinances and resolutions, the review and approval of contracts, and proclamations, the Village Council works to improve the quality of life, economic development, and enhanced communication between Village government and the community.

FUNCTIONAL TABLE OF ORGANIZATION



FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Adopted | FY 2022 Amended | FY 2023 Proposed Budget |
|--------------------------|-------------------|-------------------|-------------------|--------------------|--------------------|-------------------------------|
| GENERAL FUND | | | | | | |
| LEGISLATIVE | | | | | | |
| Salaries & Benefits | \$161,600 | \$180,200 | \$234,100 | \$237,100 | \$237,100 | \$ 296,300 |
| Other Operating | 65,000 | 37,700 | 41,200 | 123,100 | 123,100 | 123,100 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL LEGISLATIVE | \$ 226,600 | \$217,900 | \$275,300 | \$360,200 | \$360,200 | \$ 419,400 |

BUDGET HIGHLIGHTS

The Proposed Budget:

- includes funding for the employer required contribution towards the General Employees Defined Benefit Plan for the for the five elected officials.
- includes full funding of health insurance coverage for the five elected officials at Point of Service level coverage; if officials opt not to avail themselves of the insurance, funds will not be spent; and
- incorporates funds for travel.

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BAL HARBOUR

- V I L L A G E -

Administration

DESCRIPTION

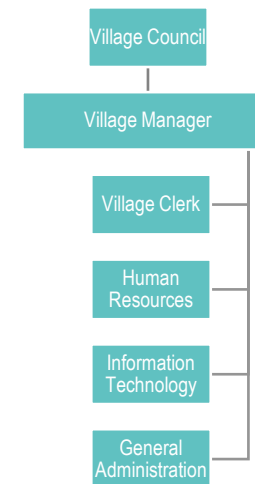
The Village Manager is appointed by the Village Council, and vested with the responsibility to ensure that policies, directives, resolutions, and ordinances adopted by the Village Council are enforced and implemented. As the Village's Chief Executive Officer, the Village Manager is responsible for providing executive-level leadership, vision, and guidance to the organization, providing recommendations to the Village Council and implementing policy directives in an efficient and effective manner. In addition, the Village Manager is responsible for the daily operations of the Village, preparing and administering the budget, planning the development of the Village, supervising Village employees, interacting with citizen groups and businesses, and is otherwise responsible for the health, safety, and welfare of the residents, members of the business community, and the visitors to the Village.

The Administration operating budget includes the following functions:

- General Administration, which encompasses activities related to the coordination and supervision of day-to-day operations of the Village administration, including contract management, records management, agenda coordination, and customer service, among others.
- Human Resources, which is responsible for personnel, recruitment, benefits, compensation, risk management and labor relations.

- Information Technology, which is responsible for all technology related services for the Village.
- The Village Clerk is appointed by the Village Council and serves as the secretary and custodian of the Village Seal, compiling official Village Council committee agendas and minutes, and serving as the facilitator in providing public records and information expeditiously to the Village Council, the public, Village staff and other governmental agencies. In January 2020, The Village Clerk began reporting to the Village Manager.

FUNCTIONAL TABLE OF ORGANIZATION



Administration

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|-----------------------------|---------------------|---------------------|---------------------|------------------------------|------------------------------|-------------------------------|
| GENERAL FUND | | | | | | |
| ADMINISTRATION | | | | | | |
| Salaries & Benefits | \$ 1,207,300 | \$ 1,381,800 | \$ 1,436,300 | \$ 1,403,200 | \$ 1,430,700 | \$ 1,438,000 |
| Other Operating | 91,900 | 60,600 | 72,100 | 97,300 | 97,300 | 111,000 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL ADMINISTRATION | \$ 1,299,200 | \$ 1,442,400 | \$ 1,508,400 | \$ 1,500,500 | \$ 1,528,000 | \$ 1,549,000 |

BUDGET HIGHLIGHTS

- The proposed budget includes compensation for the Manager's Office (inclusive of the Village Clerk and Human Resources).

SIGNIFICANT ACCOMPLISHMENTS

- Developed the 2021-2022 FY Budget which ensures that the "Bal Harbour Experience" continues to be fulfilled, with the low millage rate unchanged for the eighth year at 1.9654, resulting in the reduction of the millage by 4.6% since 2015 and a cumulative reduction of 32.27% since 2004.
- Continued to fully implement the tenants of the "Bal Harbour Experience" developed collectively with the Village Council to fully focus on our Village's Beautiful Environment, Destination and Amenities, Unique and Elegant experiences, and Safety.
- Developed the agenda for the annual Village Leadership and Strategic Planning Retreat with Mayor and Council and held the retreat to continue refining and developing group-solving strategies and memorialize the priorities for the Village's long-term goals.

- Published Letters to Council (LTC) detailing weekly events, police information, monthly check disbursements, along with policy changes and other pertinent information for the Village Council.
- The COVID-19 pandemic continued to have an impact this past FY in our society and our community. Since late February 2020, our Village team has been working to safeguard our community in order to ensure the overall safety and well-being of our residents and the entire Bal Harbour Village community. Secured funds through the Coronavirus Aid, Relief, and Economic Security (CARES) Act in the amount of \$2.1 million and through the Covid American Relief Program in the amount of \$1.5 million
- Continued to successfully implement several items of the Development Agreement with Bal Harbour Shops, continuing to trigger many of the public benefits to the Village.
- In our Information Technology (IT) area, we enhanced overall network performance and security with the latest updates and patches to allow a more stable and secured environment across each location as well as implemented additional security enhancements to the Village network environment.
- Led the efforts to complete the beach sand nourishment project which added 164,000 cubic yards of sand to Bal Harbour Beach, 74 days ahead of completion schedule.
- In June, Florida Governor DeSantis, signed the state's FY 2022-2023 budget of \$109.9 Billion but he vetoed \$3.1 Billion in state-wide projects, including both projects for Bal Harbour Village. I worked with the office of our lobbyist and the Mayor to contact the Governor's office for a reconsideration of the vetoes of funding for our projects and through our collective efforts, we were able

Administration

to persuade the Governor to include the funding of the Jetty Elevation and Safety Enhancements at the requested amount of \$500,000 which has been approved and included in the state budget for FY 2022-23.

- Capital Improvement Projects remain one of our top priorities throughout this past FY and significant progress was made on several projects, including: Bal Harbour waterfront park and community center, Jetty/96th Street end project, Jetty Plaza, and the new Village Hall. We also implemented a CIP Grants initiative which we have received several awards and grants.
- Services provided by the Building Department remained another top priority this FY with several important accomplishments taking place, including establishing a “One Stop Shop” with Miami Dade County to offer concurrent plan review between the Village and the County; increasing inspections and plan review to 4 days a week for all trades, establishing an internal turnaround time for plan reviews; Commercial 14 days, Residential 7 days, and implementing new permitting procedures and streamline forms for a more efficient permitting process.
- Negotiated a Collective Bargaining Agreement (CBA) with the Police Benevolent Association union which yielded several concessions, including an Early Retirement Incentive Program (ERIP) resulting in three retirements and subsequent long-term savings in the Police Pension Plan.
- Implemented changes to the Bal Harbour Village General Employees’ Pension Plan reducing benefit levels for future employees resulting in future savings to the pension plan.

Village Clerk

- Conducted, supervised and successfully completed the qualification and election planning processes for the November 2022 General Municipal Election. All elections-related documents, including candidate qualification papers, campaign finance reports, and certified election results, were promptly made available for public access on the Village’s website.
- Clarified the Village Code regarding how a candidate for elected office is duly elected and what requirements are necessary to call a Run-off Election.
- Organized, co-hosted and broadcast 48 Council, Board and Committee virtual meetings and workshops, publicly noticed and prepared agenda packets and minutes for 51 Council/Board/Committee meetings and workshops, archived 73 resolutions, and codified 5 ordinances.
- In collaboration with the Building Department, reduced the offsite public records inventory by 387 boxes (490 Cubic Feet). The Office of the Village Clerk’s alone have added over 43,000 pages of scanned public records into Laserfiche, our publicly accessible electronic records cloud repository, with the assistance from our part-time assistant.
- Spearheaded the Village’s first annual Document Shredding Day, where residents were offered, free-of charge, the opportunity bring their old documents to the Village, and have them safely and securely shredded.

Administration

- Completed public records requests and lien searches, registered lobbyists, administered Certificates of Appropriateness, conducted bid openings, crafted proclamations/awards/ certificates, and performed oaths of office for new council and committee members and employees.

BAL HARBOUR

- V I L L A G E -

Information Technology

DESCRIPTION

As a part of Administration, Information Technology provides support services to both internal and external customers to enhance operational effectiveness and continuity through technology. Partially through a contracted service delivery model information technology provides sound, secure and stable infrastructure, allowing for the smooth flow of communications and information.

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|-------------------------------------|-------------------|-------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| GENERAL FUND | | | | | | |
| INFORMATION TECHNOLOGY | | | | | | |
| Salaries & Benefits | \$ - | \$ 95,800 | \$ 105,900 | \$ 108,700 | \$ 108,700 | \$ 117,500 |
| Other Operating | 247,100 | 193,600 | 215,800 | 224,400 | 224,400 | 260,500 |
| Operating Capital | 340,400 | 65,000 | 51,100 | 90,000 | 201,400 | 165,000 |
| TOTAL INFORMATION TECHNOLOGY | \$587,500 | \$354,400 | \$372,800 | \$423,100 | \$534,500 | \$543,000 |

BUDGET HIGHLIGHTS

- The Proposed Budget includes:
 - a \$50,000 reserve for IT related Machinery and Equipment Replacement; and
 - \$62,500 for the replacement of 25 mobile devices for the Police Department.
- IT related Machinery and Equipment purchases for the Building Department, Resort Tax Fund and Water &

Wastewater Utility Fund are included within those respective budgets.

SIGNIFICANT ACCOMPLISHMENTS

- Worked with the Capital Projects Department to expand the Village's access control system to include the new Public Works & Beautification Operations Facility. This enhanced access control system will allow the use of one access control card to be used at all Bal Harbour Village facilities.
- In support the Building Department's new Permitting Software, the IT Department acquired additional equipment, including: one (1) high performance business grade scanner, one (1) high performance desktop, and iPads for all inspectors which were acquired to facilitate mobile inspections and scanning of documents for submittal to Miami-Dade County. This will allow documents to be directly routed to Village document repository (Laserfiche).
- Enhanced overall network performance and security with the latest updates and patches to allow a more stable and secured environment across each location.
- Assisted in identifying software vendors for productivity applications, including asset management/work order system for Public Works & Beautification Department, Agenda Management software for the Clerk's Office and Recreation software for the Recreation, Arts & Culture Department.

Information Technology

- Engaged Clarium, a cybersecurity consultant, for a complimentary cybersecurity assessment, which analyzed the Village's current network environment and provided recommendations for additional security measures and upgrades. As a result of their recommendations, the IT Department, in coordination with our IT consultant, CGA, made the following enhancements:
 - Implemented additional security measures on the network to isolate traffic via a Geographic Internet Protocol to block communication with certain regions identified as well-known malware hubs in order to enhance network security.
 - Identified a more advanced endpoint protection vendor, and transitioned to Carbon Black. This anti-virus software allows the Village the ability to live monitor any suspicious activity on the network. This includes a live agent contacting Village representatives should activity be deemed as potentially malicious to the environment. In addition, Carbon Black utilizes artificial intelligence to monitor user activity and alerts of any unusual activity on the network.
 - Transitioned to Quest Cloud Back Up, as recommended by CGA, which allows enhanced security and encryption to our critical network resources to be stored on the cloud environment.
 - Expanded and configured dual factor authentication across the Village network, which now allows all Village users the ability to provide two different authentication factors to verify themselves. This supports the Village's efforts to protect the network environment from unauthorized entry.
- Engaged the Department of Homeland Security's Cybersecurity & Infrastructure Security Agency to perform a penetration test on the Village network public IP addresses. This test checks for any network vulnerability and provides a report signaling any issues that need to be addressed. In addition, an additional cybersecurity assessment will be performed by this agency in order to acquire additional insight and actionable recommendations.
- Implemented additional security enhancements to the Village network environment
- Analyzed the Florida Cybersecurity Act in order to prepare and address any requirements that may impact the Village's network environment.
- Replaced ten (10) Village computers based on the renewal and replacement timeframes established in the IT Masterplan. An additional five computers were acquired in order to meet user specific needs.
- Continued to promote employee security awareness by utilizing training software (KNOWBE4) to educate all employees on common techniques utilized by cyber attackers, such as phishing emails, malware downloads and virus infected attachments, as well as deploying automated campaigns and trainings to reinforce the importance of cyber security.
- Assisted in the selection process for the new security system for the Gated Residential Community.

Information Technology

- Procured a portable electric generator for Police Headquarters in order to provide an emergency power redundancy to Village servers. This generator will keep network resources operational for an extended period of time after a severe power outage, should the emergency generator fail.

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BAL HARBOUR

- V I L L A G E -

Legal Support Services

DESCRIPTION

Village legal services are provided by Weiss Serota Helfman Cole & Bierman, P.L., a full-service municipal law firm (the "Firm"). The Firm has served as Village Attorney for more than 20 years, providing guidance to the Village Council, its advisory committees and Village staff on a wide array of legal matters in order to ensure that the various laws, rules and requirements of the local, state and federal governments are understood and followed by the Village. While the legal services required by the Village vary slightly from time to time, the Firm employs attorneys with expertise in each area of the law that has been or may be required.

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---|-------------------|-------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| LEGAL SUPPORT SERVICES (All Funds) | | | | | | |
| Salaries & Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Operating | 465,200 | 419,200 | 396,500 | 435,200 | 435,200 | 458,700 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL LEGAL SUPPORT SERVICES | \$ 465,200 | \$ 419,200 | \$ 396,500 | \$ 435,200 | \$ 435,200 | \$ 458,700 |

BUDGET HIGHLIGHTS

- Funding for legal support services is shared by all funds based upon the nature of the work performed, at \$407,500 the General Fund is the largest share of the total annual expense. This includes \$382,500 for general legal expenses, \$50,000 for Defense of Officials and \$25,000 for negotiation of the Police collective bargaining agreement.

The proposed budget allocation for the remaining funds are \$29,100 for the Utility Fund, \$11,600 for Resort Tax and \$10,500 for the Security and Landscape Assessment Fund.

- Base legal fees are provided under a retainer agreement with a fixed fee component of \$34,421/month subject to an annual review along with a cost of living adjustment. Not included in the fixed fee are expenses including litigation expenses, support for collective bargaining negotiations, and Security and Landscape area related legal support.

SIGNIFICANT ACCOMPLISHMENTS

Litigation:

- As a result of our efforts working with the Administration, Sante Fe News and Espresso and its principals began making installment payments for its resort tax delinquencies to the Village this year. The only other currently pending litigation matters are liability claims being defended by insurance counsel.
- We continue to work with the Village Manager to work proactively to resolve various controversies that could lead to litigation. This sometimes involves engaging Firm litigators to assist in resolving matters before the filing of any claim.
- Advise Police Department on developments with open carry laws tied to Jetty arrests, and civil rights claims made against a Village officer being defended by insurance counsel.
- Analyzed the dismissal of the litigation over the park properties in the gated community and worked with the

Legal Support Services

Civic Association's attorney to assure that the Village's interests were protected.

- Provide regular email updates to Council on significant developments in any pending litigation, and schedule Council executive sessions if needed to manage litigation.
- Defend red light camera program from procedural challenges.
- Support police regarding employment actions.
- Support Village Clerk in records requests and maintenance activities related to litigation matters.

Legislation:

- Draft ordinance regulating filming and photography on publicly owned, managed or controlled Village property. (adopted).
- Draft ordinance mandating condominiums and cooperative buildings to post building inspection reports on association websites and/or institute other measures for informing residents of said reports. (adopted)
- Draft ordinance to amend the Pension Plan Ordinance for new hires and granted eligibility for the Village Manager and Councilmembers to participate in General Employees' Pension Plan. (adopted)
- Draft ordinance implementing the collective bargaining agreement approved in the prior year regarding the early retirement program for police officers. (adopted)
- Draft amendment to Village Code to schedule a run-off election in case of a tie vote. (adopted) Draft ordinance concerning Village's authority to regulate E-Bikes and Scooters and similar electric vehicles. (failed)
- Draft resolution permitted by adopted Beach Hut Ordinance to enable Administration to develop policies for all beach equipment. (adopted)

- Draft agreement with Miami-Dade County and private contractor to provide on-demand transportation services in the Village.
- Draft resolution and assist in preparing Village Investment Policy in connection with the Village's Investment Management Agreement.
- Draft resolution and agreement to enable the Building Department to update its permit fee schedule and retain a contractor to improve efficiencies in the Department.
- Draft resolution and assignment agreement with Bal Harbour Shops as part of Development Agreement to assume the costs of additional architectural design and construction services in connection with the Village Park and Community Center Project.
- Draft resolution and agreement to provide an enhanced security access control system with improved perimeter video monitor and visitor management enhancements for the Gated Community.
- Draft resolution and participated in negotiations and drafting of collective bargaining agreement with Dade County Police Benevolent Association effective October 1, 2021 for three years, and advised on various issues re implementation in the current fiscal year, including grievances.

Administration Support:

- Advise staff on the architect's contract for the Village Hall design and draft agreement for the provision of architectural, engineering and construction administrative services for the New Village Hall.
- Advise staff on American Rescue Plan Act addenda, authorized expenditures and related items.

Legal Support Services

- Advise staff on the Gated Community's selection of a Property Management company consistent with the provisions of the Milestone Agreement under the direction and control of the Civic Association.
- Prepare Memorandum of Understanding with the Civic Association with respect to the Milestone Agreement.
- Advise Building Department on the changing contractor forms and processes and electronic plans submittal.
- Advise staff on Jetty related issues, projects and grants, including easement question, construction contract for the jetty entry plaza, and additional services for MikYoung.
- Prepare Jetty Construction Manager at risk agreement.
- Advise staff on state and local amendments on recertification of buildings, including the new law requiring milestone inspections of condominiums and enforcement by local government.
- Advise staff after reviewing Letter of Intent, zoning comments and related correspondence and examine FEMA regulations for an underground parking option in connection with application for redevelopment of Carlton Terrace.
- Examine and advise staff on the Security/Landscape Assessment Formula as related to unity of titles and impact of this analysis on assessment base. Advise staff on potential change to method of analysis.
- Advise staff on code enforcement matters, including jurisdiction to mitigate liens, citing individuals for violating public nuisance statutes, and other newly-adopted code violations.
- Advise Police Department on issues related to arrests.
- Conduct ethics training for all Police Department personnel.
- Assist and coordinate with Clerk's Office related to numerous public records requests concerning the Jetty arrests and the Open Carry laws.
- Prepare trademarks specimens and renewals for Bal Harbour and Bal Harbour Village trademarks.
- Participation in weekly staff meetings, as well as monthly after action and agenda meetings
- Provide advice regarding CARES and American Rescue Plan Act funding to support Village activities impacted by COVID-19.
- Complete work and close Shops addendum to Development Agreement. Continue advice and assistance to Village Manager re implementation of Shops expansion approval and development agreement, including monitoring of compliance with conditions.
- Continue drafting and implementing form agreement language for common Village activities, while drafting unique agreements for procurements and activities that are not suitable for form agreements.
- Draft resolutions appointing replacement board members to advisory boards, and advise re qualifications. Draft resolution re appointment of Special Master.
- Advise on soliciting and selecting architectural, engineering and coastal management consulting services in accordance with state law, and prepare various related agreements and resolutions.
- Advise regarding procurement of multiple designs, survey and construction services and materials related to sewer, water, Waterfront Park, Jetty and Cutwalk, and other activities, and prepare and review various related agreements and resolutions.
- Review proposed LETF purchases and donations, and agreements for police software, license plate readers and vehicles. Advise management on grievances and pension

Legal Support Services

amortization issues related to police collective bargaining agreement.

- Handle grievances re: police pension and reprimands under the Collective Bargaining Agreement.
- Attend Special Magistrate hearings on request, and advise Village Code Enforcement staff. Advise staff on permit and compliance matters.
- Advise Building Official on interpretation of Village Code and Building Code, and on the operation of Architectural Review Board. Analyze and advise staff re applications, interpretation of code standards and other development issues. Draft/review various applications, including unities of title and resolutions ratifying alcohol license decisions. Provide advice re handling of open permits and private providers. Advise staff re use of aesthetic review process in B district and of the uniform sign plan.
- Review/revise various interlocal agreements.
- Advise staff on the development of a comprehensive assessment of the Village's high-rise buildings, reviewing and revising recertification letters to buildings covered by the 40-year recertification program in response to collapse. Advise staff on related unsafe structures proceedings.
- Draft professional services agreement for the analysis and reassessment of building permit fees.
- When requested, draft resolutions taking positions on state legislation and activities. Advise staff re impact of revisions to state law.
- Advise staff/draft documents re General Employees' Pension agreements and revisions. Advise staff re interpretation of employee health insurance.
- Work with staff to implement website design consulting contract in an effort to re-establish Village as a tourist

destination and re-establish the Art in Public Places program to demonstrate the Village's support of the arts.

- Review Finance items related to annual budget, millage rate, special assessment resolutions and implementation.
- Review all Council agenda items, and draft various memos, summaries, agreements, and resolutions.
- Review and analyze state and county legislative activities from 2020-21 likely to affect Village operations and programs.

Other:

- Staff Architectural Review Board (and Resort Tax Committee if requested), and train all boards and board member replacements.
- Train police pension board as needed.
- Train new appointments to Resort Tax Committee, Budget Committee and Architectural Review Board.
- Participate in Village Council Retreat.
- Attend Village Council workshops.
- Respond to Council and Village Staff inquiries regarding the application of ethics rules to Village activities.
- Monitor the County's amendments to the Lobbying Reporting and Registration Ordinance and its impact on the Village Clerk's operations.

BAL HARBOUR

- V I L L A G E -

General Government

DESCRIPTION

The General Government activity has historically included expenses which were not uniquely attributable to a specific operating department. Expense related to workers compensation, liability insurance, debt service, accrued time payouts, health stipends for retiring law enforcement officers, excess benefit plan expenses, lobbying services and the establishment of a capital projects reserve are included within this activity.

Reserve (\$200,000) for use toward future capital projects, a general contingency line item at two and one half percent (\$460,400), a Millage stabilization reserve to mitigate the impacts resulting from Value Adjustment Board action (\$150,000); and a hurricane contingency (\$50,000). Our sworn police officers received a \$1,000 lump sum bonus from the State of Florida last year and will again receive another \$1,000 lump sum bonus from the State of Florida this year.

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---------------------------------|-------------------|---------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| GENERAL FUND | | | | | | |
| GENERAL GOVERNMENT | | | | | | |
| Salaries & Benefits | \$ 152,700 | \$ 150,700 | \$ 148,600 | \$ 149,900 | \$ 150,300 | \$ 151,100 |
| Other Operating | 801,100 | 867,700 | 756,500 | 1,524,900 | 1,349,100 | 1,524,600 |
| Operating Capital | - | - | - | 901,100 | 901,100 | 200,000 |
| TOTAL GENERAL GOVERNMENT | \$ 953,800 | \$ 1,018,400 | \$ 905,100 | \$ 2,575,900 | \$ 2,400,500 | \$ 1,875,700 |

BUDGET HIGHLIGHTS

- The Proposed Budget provides funding for the part-time position from the Best Buddy Program.
- The Proposed Budget includes \$114,000 for a one time-pay for employees that are not Sworn Officers to help offset inflation related expenses, a general Capital Projects

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BAL HARBOUR

- V I L L A G E -

Finance & Budget

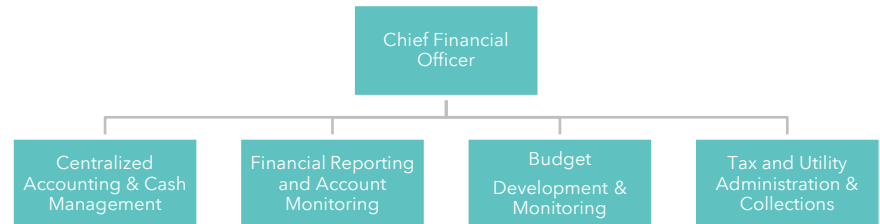
DESCRIPTION

As a part of Village Administration, the Finance & Budget Department delivers financial services for sound management decision-making and is responsible for centralized accounting, cash and investment management, financial and debt management, tax and utility collections, grant accounting, and working closely with all Village departments to prepare and manage the Village's Operating Budget, Capital and Capital Improvement Plan Budget.

The Finance & Budget Department provides fiscal and accounting controls over financial resources by processing vendor payments, and payroll, maintaining the Village's financial management and utility billing system, and issuing annual of financial reports.

The Finance & Budget Department serves both internal and external customers, including those entities conducting financial transactions with the Village including Water and Wastewater Utility customers, Local Business Tax customers, Resort Tax customers, and vendors providing Village services. The Department prepares non-ad valorem special assessment rolls, issues and collects local business tax receipts, and as well as all other receipts (i.e., building fees, resort taxes, etc) issues timely financial statements and quarterly and annual compliance documents for funding partners, in addition to managing and monitoring all fiduciary assets and related debt.

FUNCTIONAL TABLE OF ORGANIZATION



FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|----------------------|-------------------|-------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| GENERAL FUND | | | | | | |
| FINANCE | | | | | | |
| Salaries & Benefits | \$535,700 | \$ 518,300 | \$580,500 | \$623,900 | \$635,600 | \$647,300 |
| Other Operating | 98,600 | 128,800 | 107,600 | 196,800 | 196,800 | 234,300 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL FINANCE | \$634,300 | \$ 647,100 | \$688,100 | \$820,700 | \$832,400 | \$881,600 |

BUDGET HIGHLIGHTS

- The Proposed Budget includes:
 - the proportionate split of employee costs for direct work performed on the Water and Wastewater Utility system within the Utility Fund;
 - temporary staffing costs to assist with process enhancement projects;

Finance & Budget

- general banking and credit card fees other than those charged to revenue producing departments.

SIGNIFICANT ACCOMPLISHMENT

- Awarded the Government Finance Officer Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the 2020 Annual Comprehensive Financial Report for the seventh year in a row.
- Successfully completed the FY 2021 Village annual external audit with the issuance of the Annual Comprehensive Financial Report; anticipate receiving the award for the eighth year in a row.
- Successfully completed the FY 2021 Federal Single Audit with issuance of the 2021 Single Audit Report in Accordance with Uniform Guidance.
- Completed timely filing of the FY 2020-21 Annual Financial Report to the State of Florida Department of Finance.
- Completed the timely filing of the FY 2020-21 Annual Audit Report to the State of Florida Auditor General's Office Successfully completed 1 desk monitoring audit conducted by Federal Grantor for grant expenditures.
- Timely preparation and completion of the Adopted Annual Operating and Capital Budget and related documents in compliance with state and local laws and guidelines.
- Worked with the budget advisory committee to facilitate the budget review and recommendation process.
- Worked with the Village Manager to facilitate the budget review and recommendation process.
- Worked with departments to prepare and manage the Proposed 5-Year Capital Improvement Program.
- Prepared the non-ad valorem assessment rolls in compliance with State Laws to facilitate the collection of Solid Waste and Security and Landscape Assessments by the Miami-Dade County Tax Collector.
- Worked with the Village Manager to support the PBA negotiation process.
- Implemented enhanced banking fraud protection procedures.
- In process of implementing an electronic Business Tax Receipt application and renewal process.
- Performed audits internally of systems and processes to identify necessary corrective actions and improvements.
- Continue to implement corrections resulting from internal payroll tax matter identified in prior years. Project has been delayed due to the pandemic and changes in staffing at the Vendor.
- Worked with the Village Manager to establish an investment management program; inclusive of onboarding an investment management firm and establishing and implementing an investment policy; establishing and implementation financial reporting procedures.
- Worked with Village Manager and various departments to identify and facilitate the grant related reimbursement process for their respective projects (including those relating to the COVID-19 Pandemic; and various capital projects).
- Continue to proactively provide notification to residential Utility customers of potential leaks and assisted in leak resolution through the use of improved system data.
- Assisted departments with enhancing their performance measures; including the revamping of the Building Fee structure and implementation; the Storm water Fee analysis; the Capital program direct vendor pay process

Finance & Budget

resulting in tax savings; etc. Open projects are: Police department's Implementation of Telestaff, Building department Central Square System Implementation; Recreation, Arts and Culture department's system implementation.

- Completed the Business Tax Billings for over 208, generating approximately \$777,600 (not including delinquency fees of approximately \$67,000) in general revenue to the Village.
- Continued to provide monthly resort tax revenue monitoring and trend analysis.
- Continued to follow-up of delinquent receipts.
- Issued monthly check by date reports which allows the public to view all vendor payments, and wire transfers issued by the Village to further enhance transparency.
- Successfully processed 26 payrolls for all Village employees.
- Processed over 21,551 cash receipts transactions.
- Processed vendor transactions (i.e., invoices, pcard transactions, etc.).
- Completion of quarterly IRS 941 Payroll Tax Returns.
- Issued IRS W2 forms to Village Employees.
- Issued 1099 Miscellaneous Forms to Village Vendors.
- Revamped the process for reviewing and processing the purchased card transactions.
- Worked with the Pension Administrator for the General Employee and Police Pension Plans to facilitate benefit/retirement requests.
- Worked with the Pension Administrator to successfully annual audits for General Employee and Police Pension Plans.

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BAL HARBOUR

- V I L L A G E -

Law Enforcement/Police Department

DESCRIPTION

The Bal Harbour Police Department (BHPD) was established in 1946 when the Village was incorporated. The BHPD provides public safety services to Village residents, visitors and businesses based on a community policing philosophy. The BHPD is comprised of two main functions; Operations and Administration. The department is the most visible representative of Village services, with 25 full-time sworn personnel and 10 civilian staff members, including support staff, dispatchers and Code Officers.

Operations Division

This Division is responsible for high profile, proactive public safety and crime prevention patrol functions including:

- Directed Patrol (including bike patrol, golf cart, ATV, and beach patrol)
- Marine Patrol
- Traffic Enforcement
- Code Enforcement

In addition, this Division is responsible for reactive public safety services, such as responding to calls for service, as well as the investigation of any crimes, which occur within the Bal Harbour Village jurisdiction. A summary of primary activities includes:

- Criminal incident investigative follow up
- Prosecution of cases via the Criminal Justice System
- Tracking crime trends and Uniform Crime Reporting (UCR) to the State of Florida
- Arrest and Search Warrant Affidavit Coordination and Verification

Administration

The Police Administration, which includes the Office of the Chief of Police, is responsible for the fulfillment of the mission of the BHPD by providing leadership, and the establishment of the managerial functions of planning, organizing, motivating, controlling, disciplining and coordinating the subordinate members of the police department, inclusive of:

- Budget monitoring and fiscal management
- Personnel management consistent with Fair Labor Standards/Collective Bargaining Agreement/State Law Enforcement Standards
- Media Relations
- Mutual aid coordination with local, state and federal law enforcement agencies
- Establishment of policies, protocols and regulations to complete the Police Department's service mission within the guidelines of State procedural law and substantive law
- Responsible for coordination of Emergency Management efforts for the Village.

Support and departmental logistics also form part of the Police Administration functions, including:

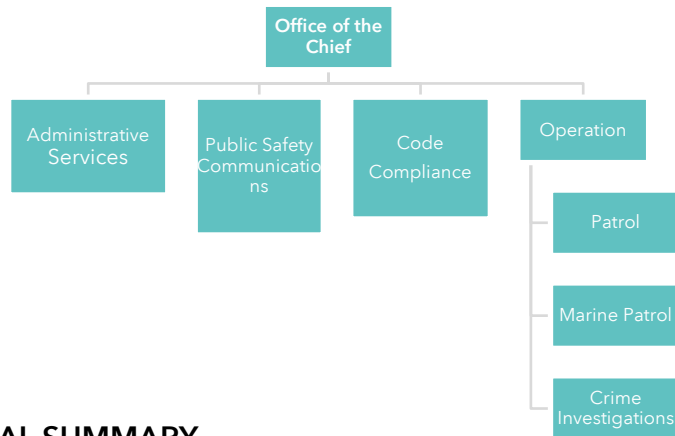
- Emergency Communications (9-1-1 radio service)
- Sworn mandatory training, such as firearms and tactics, as well as ensuring that sworn officers receive necessary legal updates (i.e., new State statutes, procedural law updates and changes, etc.)

Support functions also include:

Police Department

- Fleet Management
- Equipment inventory and maintenance
- Property and Evidence Management
- Off Duty and Special Event Police Service Coordination
- Internal Affairs and Personnel Compliance
- Major Event Coordination and Operational Response
- Beach Access Permitting.

FUNCTIONAL TABLE OF ORGANIZATION



FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|------------------------------------|---------------------|---------------------|---------------------|------------------------------|------------------------------|-------------------------------|
| LAW ENFORCEMENT (All Funds) | | | | | | |
| Salaries & Benefits | \$ 5,938,800 | \$ 6,403,400 | \$ 6,671,400 | \$ 7,123,600 | \$ 7,230,000 | \$ 7,334,300 |
| Other Operating | 631,200 | 584,800 | 602,400 | 695,000 | 695,000 | 756,400 |
| Operating Capital | 135,100 | 81,200 | 59,200 | 485,000 | 534,900 | 424,000 |
| TOTAL LAW ENFORCEMENT | \$ 6,705,100 | \$ 7,069,400 | \$ 7,333,000 | \$ 8,303,600 | \$ 8,459,900 | \$ 8,514,700 |

BUDGET HIGHLIGHTS

- The Proposed Budget includes funding to purchase five police vehicles. These vehicles will be funded through the fleet reserves set aside in prior years in anticipation of Fleet replacement needs.
- The Proposed Budget includes a \$200,000 reserve for Fleet Replacement.
- Funding for enforcement is shared by the General Fund \$8,344,100 and the Resort Tax Fund \$170,600.

SIGNIFICANT ACCOMPLISHMENTS

- Bal Harbour Village experienced three violent crimes in 2021, as indexed annually for Bal Harbour Village by the Florida Department of Law Enforcement (FDLE).
- Arrest rates for Part I UCR Crimes increased by 14.7%, reflecting the BHPD's commitment to solving crimes in our community.
- Since late February 2020, the Bal Harbour Police Department has focused a great deal of its efforts on ensuring the safety of the community in response to the COVID-19 pandemic.
- Spearheaded regional law enforcement conference calls with the Miami-Dade County Coastal Police Chiefs to discuss multi-jurisdictional challenges and issues, as well as enforcement strategies related to COVID-19.
- Prepared the situational briefings for the weekly management team COVID-19 conference call, which included tracking important COVID-19 statistics, such as daily positivity rate, daily case count, and number of hospitalizations, which would serve as the basis for decision-making on Village actions.

Police Department

- Coordinated active shooter training and Autism Awareness training for all Village staff.
- Continue to invest in officer training and preparedness through participation in the following training courses:
 - Through the Village's tuition reimbursement program, one (1) of our Lieutenant's graduated from University of Miami with a Master's degree in Public Administration. In addition, one (1) Sergeant is currently pursuing his Master's Degree in Criminal Justice from Florida State University, and one (1) Sergeant graduated from his Master's Degree in Emergency Management from Florida International University.
 - All BHPD sworn personnel participated in Ethics Training.
 - Three (3) sworn officers attended Struggle Well, a mental health awareness training for law enforcement officers. This training was organized by Miami-Dade Chiefs of Police Association.
 - With support and direction from the Village Manager, the BHPD engaged Blue Courage, LLC. Blue Courage developed a departmentwide organizational and leadership training program, with the assistance and input from BHPD Command Staff, specific to our police department. All BHPD personnel completed the Blue Courage training program, and expect to continue with additional mentoring and leadership activities.
 - Five (5) Officers completed mandatory Florida Department of Law Enforcement training.
 - Updated the departmental Traffic Enforcement Policy.
 - Continued to conduct Autism Awareness Trainings for Law Enforcement professionals throughout the state of Florida, with a total of 40 trainings in FY 21/22. To date, over 40,000 Florida Law Enforcement Officers have participated in the training.
- Continue to promote the use of Crime Tips email address (CrimeTips@balharbourfl.gov) aimed at generating tips on investigations. Continue to grow participation in The Exchange, a two-way communication initiative, for residents & business owners about arrests, crime prevention tips, fraud offenses and wanted subject information.
- Worked in conjunction with the Bal Harbour Information Technology Department to successfully complete the Florida Department of Law Enforcement (FDLE) Technical Audit, which serves to ensure that all law enforcement information, network infrastructure, computer systems and facilities are secured and encrypted. Correspondence from FDLE confirmed compliance with all requirements.
- Continued community outreach and relations activities and events. The police department's efforts enhanced community partnerships with department personnel, facilitated an opportunity to share crime prevention strategies, and elicit feedback from residents and business owners regarding community concerns. Some of the department's notable events include: Holiday Toy Drive, Community Giftwrapping Event, Bike Safety and Awareness Event, Back to School Uniform and Supplies

Police Department

Drive, participation in Child Cancer Awareness Month and Command Staff participation in the Bal Harbour Rotary Club. Planning activities for the Rotary Club 5K & 10K are underway for the 2022 race season.

- In order to replace the three (3) BHPD members who elected the Early Retirement Incentive Plan, three new officers were hired during this fiscal year. Two officers have now successfully completed the field training program, and have been assigned to the night shift patrol.
- Worked to develop an ordinance regulating commercial film and photography in public areas.
- Successfully awarded the Florida Inland Navigation District grant for the replacement of the Marine Patrol vessel engines. This purchase and installation was completed, and Marine Patrol continues to provide 7-day coverage of our waterways.
- Collaborated with the Florida Department of Transportation (FDOT) to finalize planning for safety upgrades to Frontage Road. Construction is expected to commence in 2023.

BAL HARBOUR

- V I L L A G E -

Building Department

DESCRIPTION

The Building Department is responsible for Enforcing the Florida Building Code, Village Ordinances, and Miami-Dade County Ordinances. In House Building Department Professionals (Village) employees work together to provide permitting, plan review and inspection services to Village residents as governed by the Florida Building Code.

The Building Department is self-funded through permit fees, and is specifically, per the Florida Building Code required to:

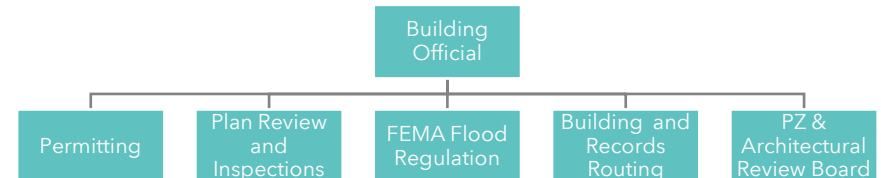
- Enforce the Florida Building Code and Floodplain Management;
- Coordinate with outside departments including Fire, DERM, Public Works, and Utilities;
- Perform Building, Mechanical, Electrical, Plumbing, Floodplain Management, Civil Engineering Onsite and Offsite Utility and Onsite Drainage Reviews and Inspections and Structural plan review;
- Performs inspections for all Building Code disciplines as well as Floodplain Management Reviews; and
- Issue Permits and, Certificates of Completion and Occupancy.

The unique needs of the Village's Building Department necessitate additional responsibilities. Some of the additional work unique to this Village includes:

- Review of all plans prior to submittal to the Architectural Review Board (ARB) and making the appropriate recommendations;

- Verification of compliance with the Zoning through plan review and inspections;
- Enforcing ARB Certificates of Appropriateness through construction completion;
- Administering the Community Rating System to ensure residents receive maximum discount for flood insurance;
- Representing the Village in Local Mitigation Strategy Groups;
- Participating in ISO's Building Code Effectiveness Grading Schedule which is used to develop insurance rates for individual properties; and
- Implementing a standardized permitting system through development of a standard operating procedures manual and standardization of forms and letters.

FUNCTION TABLE OF ORGANIZATION



Building Department

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|--------------------------------------|-------------------|-------------------|--------------------|------------------------------|------------------------------|-------------------------------|
| GENERAL FUND | | | | | | |
| BUILDING AND PERMITTING | | | | | | |
| Salaries & Benefits | \$705,100 | \$758,000 | \$ 883,800 | \$ 903,200 | \$ 923,200 | \$ 1,282,300 |
| Other Operating | 286,100 | 240,800 | 273,200 | 355,000 | 355,000 | 404,100 |
| Operating Capital | - | - | 51,300 | 250,000 | 250,000 | - |
| TOTAL BUILDING AND PERMITTING | \$991,200 | \$998,800 | \$1,208,300 | \$1,508,200 | \$1,528,200 | \$1,686,400 |

BUDGET HIGHLIGHTS

- The Proposed budget includes additional funding for professional services to assist with the Bal Harbour Shops Expansion Projects.
- The Proposed budget includes funding for an additional day of service for inspections and plan reviews.

SIGNIFICANT ACCOMPLISHMENTS

- Increased inspections and plan review to 4 days a week for all trades.
- Created a Recertification Building Inventory. Notices to recertify were sent out to all properties and we have received either recertification reports; or properties have proven that they are working with an engineer and are safe. Staff has performed visual field inspections and the Building Official has taken action on unsafe conditions.
- Pop up permits, for Shops, have been converted to CU/BTR electronic submission to Miami-Dade County DERM and Fire.

- We continue to scan all plans and permits to be archived digitally. Going forward the department will continue to scan the daily work in order to have a fully digitized archive located in the our Laserfiche Repository.
- Established a "One Stop Shop" with Miami Dade County offering concurrent plan review between the Village and the County. This will greatly reduce the plan review turnaround time for both residential and commercial projects.
- The Building Department has added an additional service of electronic recording with the County Records Office. This will allow for contractors and residents to record documents associated with their construction project without having to go to the County Records Office.
- Establish an internal turnaround time for plan reviews: Commercial 14 days, Residential 7 days.
- Implemented new permitting procedures and streamline forms for a more efficient permitting process.
- Submitted annual CRS Recertification documents required by FEMA and maintained a CRS Recertification with a Score of 8, ensuring residents lower flood insurance costs.
- Continue to update building department operations manual and procedures as required. Forms are published on the Village portal.
- New permitting system is being implemented. Both legacy systems will be converted in order to have all permit records in one system. New permit software will allow for easier access to information and facilitating electronic plan review.

BAL HARBOUR

- V I L L A G E -

Public Works & Beautification Department

DESCRIPTION

The Public Works & Beautification Department, is comprised of three (3) areas of focus; Facilities, Public Works and Greenspace Management. Each unit provides services in support of the Department's areas of responsibility. The Department provides public right-of-way and infrastructure maintenance services; utility and solid waste management, landscape maintenance and design, as well as maintenance activities for all Village facilities. These activities are conducted by a small team of in-house staff, along with various contracted service providers. Additionally, the Department provides management and support for all Village conducted utility system capital improvement projects, supports the Building Department's permitting activities, operates the On Demand community transit shuttle service and supports the enforcement activities of the Bal Harbour Police Department's Code Compliance Division.

Facilities

The Facilities Unit is responsible for the maintenance, repair, and operation of Village buildings and equipment at the following sites:

- Village Hall
- The Police Department Administration and Annex
- The Public Works & Beautification Operations Facility in North Miami
- The Guardhouse, access and security equipment, within the Gated Residential Community

The Facilities Unit also provides services in the following areas:

- Village wide cleanliness
- Street and landscape up lighting maintenance
- Street furniture and signage maintenance
- Bus Shelter cleaning and maintenance

Public Works

The Public Works Unit provides services related to the repair, maintenance, and operation of Village infrastructure, and other services including:

- Water, sewer and storm water utility system maintenance and operation
- Solid waste collection, disposal and recycling services
- Utility System Capital Project management
- Plan reviews*
- Code enforcement support
- Pedestrian walkways and surfaces maintenance
- Curb, gutter and roadway maintenance
- On Demand community transit services

(*) The Public Works Unit supports the Building Department with the review of all utility and landscape related plans submitted for permitting to the Building Department and post construction utility and landscape installation inspections prior to permit closures.

Public Works & Beautification Department

Greenspace Management Unit

The Greenspace Management Unit is responsible for the landscape maintenance and appearance of the Village controlled common areas, including:

- All Village building grounds
- Village-controlled medians, swales, and landscape areas
- Bal Harbour Beach and adjacent areas
- The Gated Residential Section common areas
- Management of the Village urban forestry program

FISCAL ENVIRONMENT

Services provided by the Public Works & Beautification Department are supported through several funding sources, including the General Fund, for Public Works activities, the Water & Sewer Fund for Utility activities, the Resort Tax Fund for greenspace and beautification activities, and dollars from the Gated Residential Section Special Assessment. A breakdown of services funded through each fund is provided below:

General Fund

Facility Maintenance

This provides funds for the operation of all Village-owned buildings, such as Village Hall Police and Administration and the Public Works Operations Facility. Expenditures include on-going contractual services, such as air conditioning, pest control, elevator and copier services, along with the janitorial contract. In addition, other operational supplies used to maintain Village facilities Hall, Police Department Administration, and the Public Works & Beautification Operations Facility buildings are supported through this fund. Additionally, the Pooper Scooper (Dog Waste) Bag Program and landscape maintenance contract

for Village Hall and the adjacent parking lot is budgeted within this fund.

Public Works

This unit performs activities such as the maintenance of the storm drains, solid waste and recycling collection contract, equipment and vehicle rentals/leases and repairs, maintenance of the street sweeper and grapple truck, maintenance of street lights, storm drainage pump station in the residential area, transit services, management of residential solid waste service, and the maintenance of Florida Department of Transportation (FDOT) storm pumps for 96th Street. Operating supplies, signs and posts are also budgeted as part of this fund.

The Water & Wastewater Utility Fund

This fund supports the operation and maintenance of the infrastructure, which distributes potable water to residents and businesses; collects, pumps, and transmits wastewater to the County treatment facilities. The activities funded in this area include:

- Professional engineering services
- Utility locates
- Water testing
- Maintenance of sewer station pumps
- Wet wells and generators
- Meter installation and service
- Fire hydrant and water/sewer mains service
- Capital projects relating to the Utility
- Regulatory compliance
- Staff training for utility operations

Public Works & Beautification Department

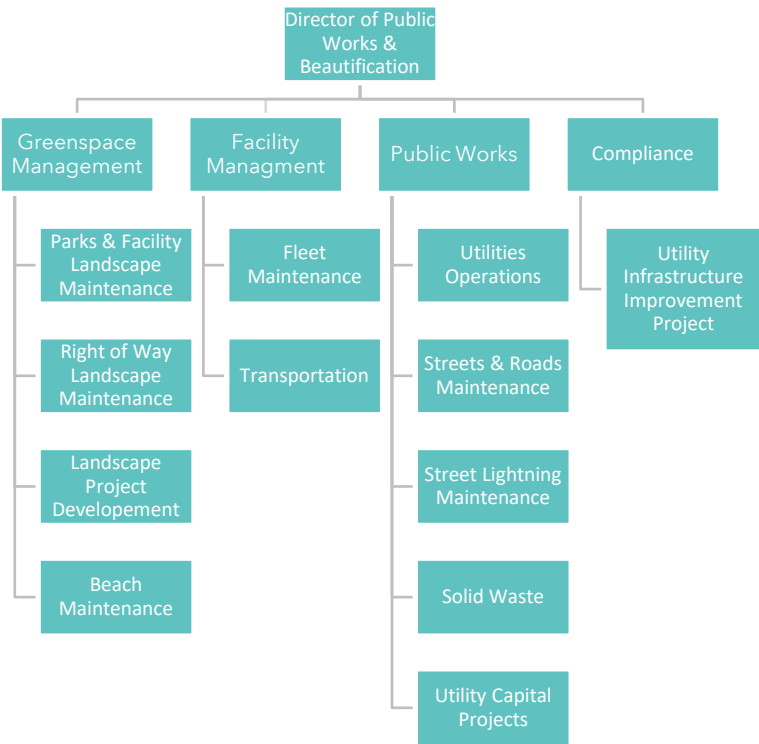
Resort Tax Fund/ Beautification and Maintenance

This fund, through Resort Tax Collections, supports the operations for greenspace, beautification, and other Resort Tax eligible activities. All operations related to the purchasing and maintenance of landscaping and irrigation systems on Collins Avenue, 96th Street, and on the Beach. The costs for the maintenance of the bus stops, landscaping lights, signs, buoys, emergency life rings, warning flags, holiday decorations, bollard lights along the jogging path, benches/trash receptacles are also budgeted within this fund.

Security & Landscape Assessment Fund

The assessment provides the funding necessary for security and landscape maintenance services through a contracted provider for all the green space within the residential gated community which is not privately maintained.

FUNCTIONAL TABLE OF ORGANIZATION



Public Works & Beautification Department

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---|----------------------|----------------------|----------------------|------------------------------|------------------------------|-------------------------------|
| PUBLIC WORKS & BEAUTIFICATION DEPARTMENT | | | | | | |
| GENERAL FUND | | | | | | |
| PUBLIC WORKS | | | | | | |
| Salaries & Benefits | \$ 545,400 | \$ 472,200 | \$ 494,200 | \$ 485,800 | \$ 495,000 | \$ 550,200 |
| Other Operating | 1,427,900 | 1,337,700 | 1,301,200 | 1,380,800 | 1,550,500 | 1,529,400 |
| Operating Capital | 1,216,500 | 412,100 | 547,500 | 1,797,000 | 2,114,300 | 3,067,700 |
| TOTAL PUBLIC WORKS | 3,189,800 | 2,222,000 | 2,342,900 | 3,663,600 | 4,159,800 | 5,147,300 |
| RESORT TAX FUND | | | | | | |
| BEAUTIFICATION/GREENSPACE/OTHER RESORT TAX ELIGIBLE | | | | | | |
| Salaries & Benefits | 258,300 | 234,600 | 268,600 | 600,200 | 611,000 | 444,300 |
| Other Operating | 1,170,800 | 847,700 | 808,400 | 1,383,200 | 1,372,400 | 1,397,100 |
| Operating Capital | - | 9,700 | 20,900 | 30,000 | 30,000 | 165,000 |
| BEAUTIFICATION/GREENSPACE/ OTHER RESORT TAX ELIGIBLE | 1,429,100 | 1,092,000 | 1,097,900 | 2,013,400 | 2,013,400 | 2,006,400 |
| WATER & WASTEWATER UTILITY FUND | | | | | | |
| Salaries & Benefits | 660,600 | 724,900 | 736,000 | 822,800 | 838,400 | 945,200 |
| Other Operating | 3,223,600 | 3,257,100 | 4,096,300 | 4,201,000 | 4,185,400 | 4,385,300 |
| TOTAL UTILITY OPERATIONS | 3,884,200 | 3,982,000 | 4,832,300 | 5,023,800 | 5,023,800 | 5,330,500 |
| Operating Capital | 1,909,200 | 3,799,100 | 4,887,900 | 65,000 | 5,790,900 | 2,135,100 |
| TOTAL UTILITY | 5,793,400 | 7,781,100 | 9,720,200 | 5,088,800 | 10,814,700 | 7,465,600 |
| SECURITY & LANDSCAPE ASSESSMENT FUND | | | | | | |
| SECURITY & LANDSCAPE ASSESSMENT AREA EXPENSE | | | | | | |
| Salaries & Benefits | 41,200 | 45,100 | 49,300 | 35,000 | 35,000 | 35,000 |
| Other Operating | 486,600 | 570,700 | 548,600 | 766,100 | 776,100 | 1,228,100 |
| Operating Capital | 24,000 | 8,900 | 10,600 | 181,400 | 735,200 | 1,209,700 |
| TOTAL SECURITY & LANDSCAPE ASSESSMENT FUND | 551,800 | 624,700 | 608,500 | 982,500 | 1,546,300 | 2,472,800 |
| TOTAL PUBLIC WORKS & BEAUTIFICATION DEPT | \$ 10,964,100 | \$ 11,719,800 | \$ 13,769,500 | \$ 11,748,300 | \$ 18,534,200 | \$ 17,092,100 |

BUDGET HIGHLIGHTS

The Proposed Budget:

- Includes funding for:
 - a Storm Water Reserve in lieu of a Storm Water Fee;
 - a Storm water pump station upgrade project, which is being funded by grant funds from a combination of the State of Florida Department of Environmental Protection, (FDEP) as well as; FEMA ARPA-Coronavirus Local Fiscal Recovery Fund;
 - the purchase of a street sweeper;
 - Security enhancements to the gated area;
 - On Demand community transit service; and
 - Infrastructure Enhancements.
- Details regarding Utility Budget Highlights are included in the Utility Fund Narrative.

SIGNIFICANT ACCOMPLISHMENTS

- Completed the funding request and received Council approval to accept a FDEP grant in the amount of two million dollars (\$2,000,000), to perform design, permitting and construction of upgrades to the existing stormwater pump station (PS1) and associated drainage system, UIIP Phase (7), within the Gated Residential Community.
- Completed the funding request and received Council approval to accept a FDEP planning grant in the amount of one hundred sixty-nine thousand seven hundred dollars (\$169,700) to conduct a Vulnerability Assessment and develop a Resilient Adaptation Plan.

Public Works & Beautification Department

- Completed the actions to install \$535,000 worth of Grant funded curbing gutter within the Gated Community related to the UIIP Phases 3A, B, C as prescribed within the council approved Grant workplan.
- Completed the actions required to obtain Council approval to retain Environmental Engineering and related services to conduct the grant funded Vulnerability Assessment and develop a Resilient Adaptation Plan.
- Completed the actions required to obtain Council approval to retain Engineering, Design and Professional Construction Administration services to perform design, permitting and construction of upgrades to the existing stormwater pump station (PS1) and associated drainage system, UIIP Phase (7), within the Gated Residential Community.
- Coordinated with the Bal Harbour Civic Association to retain a Security System Integration Firm and install various security access control devices, vehicular tag recognition control point and perimeter cameras, with a video management system and an intercom communication system within the Gated Residential Section of the Village.
- Completed the development and received Council approve to retain a service provider to conduct On-Demand Village and adjacent area, transit services utilizing one electric Tesla and one Americans with Disabilities Act (ADA) compliant vehicle as needed.
- Received Council approval to execute the Interlocal Agreement with Miami Dade County and all Co-permittees on the FDEP Number FLS000003, Authorization to Discharge under the National Pollutant Discharge Elimination System (NPDES).
- Received Council approval to execute an Interlocal Agreement with Miami Dade County which governs the provision of public On-Demand transit services and provides for related funding by the Independent Citizens Transportation Trust (CITT).
- Coordinated with the United States Army Corps of Engineers (USACE) to complete the Bal Harbour Beach Sand Nourishment Project.
- Received Council approval for the first addendum to the agreement for the provision of continuous security services within the gated Residential Community.
- Completed the required actions to retain the Construction Administration Services for Utility Infrastructure Improvements Project Phase 3A, Sanitary Sewer Main replacement work.
- Completed the required actions to retain a contractor to perform rehabilitative lining of Village Stormwater structures within the Utility Infrastructure Improvements Project Phase 3 C locations.
- Retained an additional support project review engineer to support the Building Department plan review process related to Public Works;
- Completed the required actions to retain a vendor to perform construct and repair Concrete/Sidewalk Construction, along Collins Avenue.
- Completed the required actions to retain the Construction Administration Services for Utility Infrastructure Improvements Project Phase 5C.

Public Works & Beautification Department

- Coordinated with the Tourism and Police Departments to develop and obtain Council approval to establish minimum quality standards and placement criteria for all beach equipment placed on Bal Harbour Beach.
- Completed the required actions to retain the Additional Engineering and Design Services for Utility Infrastructure Improvements Project Phase 3A, Sanitary Sewer Main replacement work.
- Provided departmental response to 124 emergency calls (water, sewer, tree, etc.) for service during the fiscal year.

Water:

- Repaired three (3) fire hydrants with Village Staff.
- Replaced eight (8) backflow preventers with Village Staff.
- Certified all Village-owned backflow prevention devices utilizing Village Staff.
- Began certifying backflow prevention devices north of Harbour Way.
- Responded to ninety-six (96) water-related service calls;
- Monitored construction sites for possible water breaks and illegal connections.
- Performed 210 data logs per customer requests.
- Completed annual hydrant flushing.
- Completed annual valve exercising.
- Hired a Utility Supervisor.
- Promoted a Beach Technician to Utility Technician.
- There were no "Boil Water Notices" issued for the year.

- Performed planned hydrant flushing, exercised water valves and obtained associated statistical data on all Village fire hydrants, water valves.
- Continued to meet all water quality requirements by the FDEP and the Department of Health (DOH) including, collecting all required water samples for lead and copper testing due annually. The test results were accepted and approved by the County/State DOH.
- Submitted a total of forty-eight (48) compliance reports to the Miami-Dade County Department of Environmental Resources Management; Three (3) Annual Illicit Stormwater Discharges Report / Annual Water and Sewer and As-Builts GIS Plans / Sanitary Sewer Evaluation System annual report / Annual Water accounting Data Form / Monthly sewer pump stations running time / Monthly water analysis testing results by the County Lab / Monthly Fats-Oil and Grease report.
- The Village issued 21 right-of-way permits to private utilities companies.

Utility Master Plan:

- Utility Infrastructure Improvements Project Phase 3 (A) Park Drive and Bal Cross Drive: the construction notice to proceed for the 8" to 10" inch water main replacement, water meter relocation from existing rear of property utility easements to the front of properties and drainage improvements was issued in March 2020. The Water main replacement has been completed since June, 2021. The Drainage project was substantially completed in late 2020. The Village Engineer of Record is revisiting the drainage area of the Park Drive / Bal

Public Works & Beautification Department

Cross Drive intersection as flooding occurs during high intensity rainfall events. Curb and Gutter replacement was completed early May 2021. The 700 foot Sanitary sewer main replacement was completed in early 2022. There is one remaining section of 694 linear feet of sanitary sewer line which is scheduled for completion by October 2022. Milling and pavement of asphalt scheduled late 2022.

- Utility Infrastructure Improvements Project Phase 3(B): the water system and curb and gutter installations are complete, with roadway milling and pavement, scheduled following the completion of Phase (A).
- Utility Infrastructure Improvements Project Phase 3(C): water main and relocation of water meters to front of properties, is complete. The Sanitary sewer portion of this phased work is complete. The curb and gutter replacement will follow the sewer project completion. Milling and asphalt paving is scheduled for last quarter of 2022.
- Utility Infrastructure Improvements Project Phase 5(C) and 5 (B) Bal Bay Drive / Camden Drive: Water main, relocate water meters from the Easement to the front of properties, stormwater improvements, curb and gutter replacement with milling and pavement is scheduled for commencement or late 2023.
- Utility Infrastructure Improvements Project 6(a) and 6 (b) Park Drive / Balfour Drive and Bal Bay Drive: Water main, relocate water meters from the Easement to the front of properties, stormwater improvements and, milling/ pavement of first layer of asphalt is scheduled to commence third quarter of 2023.

- Utility Infrastructure Improvements Project Phase 5(A): Water main, relocate water meters from the Easement to the front of properties, curb and gutter replacement, stormwater improvements and milling / pavement. The design for this work scheduled to commence early 2023.

Sanitary Sewer:

- Obtained Miami Dade County, Department of Environmental Resource Management (DERM) full compliance with the Sanitary Sewer Evaluation Survey (SSES) Cycle #2 and full compliance for SSES Cycle #3, over three years ahead of the November, 2022 due date.
- Cleaned 105 sewer manholes and jetted 17,000 linear feet of sewer pipe.
- Replaced a submersible pump at PS #2.
- Replaced an impeller on a submersible pump at PS #1
- Rebuilt a submersible pump at PS #1.
- Performed annual air release valve maintenance inspection.
- Installed four (4) sewer later backflow prevention devices.
- Adjusted the elevation of an FPL conduit that was in conflict with the proposed sanitary sewer gravity main project.
- Replaced and combined sewer laterals that were deteriorated. Adjusted the elevation to match the new elevation of the manhole inverts to provide proper flow at 286 Bal Bay Dr.
- Rehabilitated and lined the large manhole in PS #1.

Public Works & Beautification Department

Stormwater:

- Cleaned 163 Storm water manhole and catch basin structures and jet spray cleaned 9,200 linear feet of Storm Water system pipe.
- Replaced a centrifugal pump at the Storm Water station on 96th Street.
- Performed manhole and catch basin rehabilitation and lining on six (6) catch basins and two (2) manholes on Biscay Dr.
- Performed Storm Water system outfall inspections utilizing Professional Association of Diving Instructors (PADI) certified Village Staff.
- Continued to meet annually the NPDES permit requirements.

Landscaping:

- Replaced perennials and annuals in Founders Circle.
- Replaced annuals with perennials at the northern entrance to the village.
- Replaced subsurface irrigation with pop-up spray heads on Collins Ave.
- Replaced 17 pallets of sod that was damaged from the FDOT lighting project and irrigation retrofit on Collins Ave.
- Installed new landscaping bed underneath the bridge.
- Replaced the turf areas along the cut-walk.
- Performed 34 plan reviews for the year.

Coastal

- Replaced 1,300' of rope and 190 posts on the dune.

- Installed landscaping to provide screening for the storage of beach furniture for three (2) oceanfront condominiums.
- Performed dune inspections to ensure condominium and hotel beach furniture is not placed in the dunes.
- Installed a flowable fill overlay on the jetty to eliminate trip hazards.
- Procured a new John Deere 1200A beach path raking machine.
- Installed 390 tons of coquina sand on the beach path and service path.

Sidewalks & Streets:

- Performed weekly street-sweeping in the gated community to address cleanliness.
- Supplemented street sweeping with blowing off the curbs when needed to remove sand and vegetative debris.
- Finished replacing sidewalk sections on Collins Avenue that were affected by the FDOT Streetlighting Project.
- Performed sidewalk patches along Collins Ave. from 96th St. to the Herman B. Fultz Bridge.
- Procured the replacement of 1,578 square feet of sidewalk that no longer have Date Palms and require harmonization.
- Installed a new granite sidewalk as a possible future template.

Sanitation:

- No garbage fluid spills reported for the year.

Public Works & Beautification Department

- Provided additional bulk inspections utilizing in-house Staff.
- Relocated the Beach trash receptacle collection dumpsters from underneath the bridge to PS #2.
- Replaced 14 trash totes and 16 recycling totes as requested by customers.
- Renewed the Disaster Debris Management Site (DDMS) Permit from the Florida Department of Environmental Protection for hurricane debris storage.

Property Management:

- Responded to two (2) emergency FPL power outages, three (3) beach sink holes, and 33 calls for gate malfunctions/damage in the gated community.
- Renovated the inside and outside of the guardhouse and replaced all of the windows with impact glass.
- Replaced the Air Condition at the guardhouse.
- Installed a manual transfer switch at the guardhouse.
- Hired one (1) new Facility Technician.
- Hired one (1) new Facility Supervisor.
- Pressure-washed and painted underneath the Herman B. Fultz Bridge.
- Electrostatic painted five (5) mast arms on Collins Ave. and Harbour Way.
- Maintained weekly anti-viral product for Village facilities in response to COVID 19.

Training:

Village Staff obtained:

- Master of Public Administration Degree with City Manager Certification from Villanova University.
- Two (2) Florida Water and Pollution Control Operators Association (FWPCOA) Wastewater Collection "A" Certification.
- One (1) FDEP Water Distribution System Operator License Level "1".
- Two (2) Backflow Inspector Re-Certifications from the FWPCOA.
- Renewed ISA Arborist Certification.
- One (1) work-related accident in the past year.
- One (1) Workers' Compensation claim during the past year.

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BAL HARBOUR

- V I L L A G E -

Recreation, Arts & Culture Department

DESCRIPTION

The Recreation, Arts & Culture Department is a department created during Fiscal Year 2021/2022 to centralize activities and services previously offered in other departments, and expand upon them to meet the growing needs of the Village. The department mission is to create and implement programs, activities, and events that elevate the quality of life for the residents of Bal Harbour, while also positioning the Village as a unique and elegant cultural destination for visitors and guests.

The department is currently housed at Village Hall, but will eventually operate out of the new park, currently under construction. The new park, waterfront at 96th Street and Bal Bay Drive, is slated to open in Spring of 2023 and will include an open lawn, a performance area, fitness stations, basketball court, two playgrounds, a splash pad, and a 15,000 square foot community center. The community center consists of multi-purpose spaces that can be utilized for events and recreation programming, as well as an indoor playground for toddlers.

Recreation

The Recreation division will coordinate varied programming to meet the interests and skill levels of all ages, such as Tai Chi for seniors, full moon yoga for adults, and basketball for youth, just to name a few. Special Events will continue throughout the year, including the Symphony by the Sea music series, outdoor movie nights, and the Village's signature Independence Day Celebration in July.

Arts & Culture will continue to be a focus of the Village of Bal Harbour, as we expand on the Art Access program, with complimentary access to unique cultural institutions throughout South Florida, such as the Rubell Museum, Perez Art Museum Miami, and The Bass Museum of Art. This department will also coordinate unique programs for residents and visitors during regional events, such as Art Basel and the Miami Film Festival.

Facility Maintenance

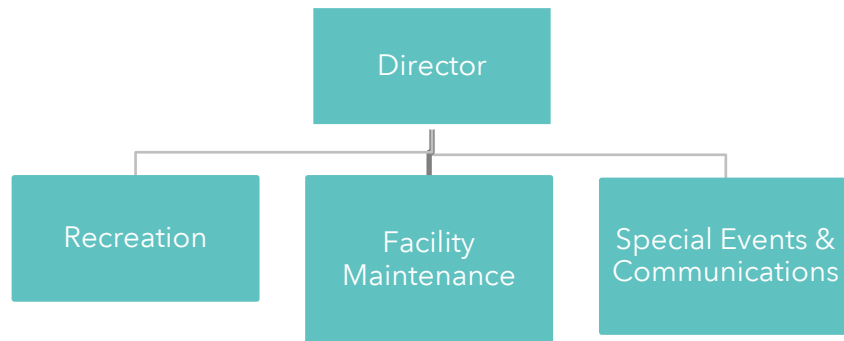
The Facility Maintenance division of the department will manage the park facility, ensuring that all grounds, equipment, furnishings, etc. are maintained to the highest standard in line with the Bal Harbour Experience.

Special Events & Communications

The Special Events division will also be responsible for centralizing all communications for the Village, including marketing, email notifications, website, and social media, to ensure that residents and visitors alike receive consistent information about the programs and events available through the Village, in an effort to continuously enhance the Bal Harbour Experience.

Recreation, Arts & Culture Department

FUNCTIONAL TABLE OF ORGANIZATION



FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|--|-------------------|-------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| RECREATION, ARTS & CULTURE DEPARTMENT | | | | | | |
| GENERAL FUND | | | | | | |
| Salaries & Benefits | \$ 173,000 | \$ 170,300 | \$ 82,100 | \$ 35,800 | \$ 36,500 | \$ 608,200 |
| Other Operating | 243,400 | 116,300 | 2,500 | 5,900 | 5,900 | 430,100 |
| Operating Capital | 125,600 | (3,800) | - | - | - | 85,000 |
| TOTAL GENERAL FUND | 542,000 | 282,800 | 84,600 | 41,700 | 42,400 | 1,123,300 |
| RESORT TAX FUND | | | | | | |
| Salaries & Benefits | - | - | - | - | - | 353,300 |
| Other Operating | - | - | - | - | - | 458,000 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL RESORT TAX FUND * | | | | | | |
| OTHER RESORT TAX ELIGIBLE | - | - | - | - | - | 811,300 |
| TOTAL RECREATION, ARTS & CULTURE DEPARTMENT | \$ 542,000 | \$ 282,800 | \$ 84,600 | \$ 41,700 | \$ 42,400 | \$ 1,934,600 |

(*) - Resort Tax Funding primarily represents Special Events & Communications. In prior years, this activity was included in the Tourism Department Budget.

BUDGET HIGHLIGHTS

- The new Waterfront Park Facility is scheduled to open in spring of 2023. The Proposed Budget assumes full funding for a fiscal year.
- The FY 2022-23 Proposed Budget for the Recreation, Arts & Culture Department includes \$991,300 (51.24%) in General Park/Facility Related activities; \$811,300 (41.94%) in Special Events and Communications; and \$132,000 (6.82%) in Specialty Programs. Specialty programs costs will be partially offset by program income.
- The proposed budget includes funding for the grand opening festivities of the new Waterfront Park which is scheduled for spring of FYE 2023.

SIGNIFICANT ACCOMPLISHMENTS

- Hosted the return of the Village's signature Independence Day Celebration in July, with over 1,000 residents and visitors in attendance.
- Coordinated the transition of all email subscription contact information into one system, Constant Contact, to ensure a simplified, clean database for communicating information and updates to the public.
- Provided feedback on the design and construction of the new waterfront park, to ensure the end product will be able to effectively accommodate programming and events.
- Initiated a collection of feedback and information from residents regarding needs and interests, for future programming. This included electronic surveys and in-person meet and greets at various locations throughout the Village.
- Worked with the Tourism Department to coordinate revamp of all information and layout design associated with the Village's new website launch in Fall 2022.

BAL HARBOUR

- V I L L A G E -

Capital Program Department

DESCRIPTION

The Capital Program Department is responsible for capital improvement administration of consulting services and construction contracts for the development of new construction projects and improvement of existing Village owned facilities and interdepartmental capital improvements.

FUNCTION TABLE OF ORGANIZATION



FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|------------------------------|-------------------|-------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| CAPITAL PROGRAM | | | | | | |
| GENERAL FUND | | | | | | |
| Salaries & Benefits | \$ - | \$ 208,800 | \$ 222,700 | \$ 233,900 | \$ 233,900 | \$ 353,800 |
| Other Operating | - | 1,200 | 16,400 | 25,000 | 25,000 | 25,000 |
| Operating Capital | - | 1,273,800 | 1,620,000 | 2,063,200 | 22,285,700 | 11,270,000 |
| TOTAL GENERAL FUND | - | 1,483,800 | 1,859,100 | 2,322,100 | 22,544,600 | 11,648,800 |
| RESORT TAX FUND | | | | | | |
| Salaries & Benefits | - | - | - | - | - | - |
| Other Operating | - | - | - | - | - | - |
| Operating Capital | - | - | - | - | - | 4,250,000 |
| TOTAL RESORT TAX FUND | - | - | - | - | - | 4,250,000 |
| TOTAL CAPITAL PROGRAM | \$ - | \$ 1,483,800 | \$ 1,859,100 | \$ 2,322,100 | \$ 22,544,600 | \$ 15,898,800 |

BUDGET HIGHLIGHTS

- The Proposed Capital Program Budget herein includes Funding for the following Capital Projects:
 - Jetty/Cutwalk Restoration
 - Waterfront Park (Phase A)
 - 96th Street End
 - Beachside Landscape
- The Proposed Budget includes funding for a professional to provide grant request support.
- Further details regarding Capital Program activities are included in the Capital Outlay Narrative of the 5 Year Capital Improvement Plan.
- Capital Program Budget for the Utility activities are reflected as a part of the Utility Fund.

Capital Program Department

SIGNIFICANT ACCOMPLISHMENTS

- The Capital Program Department developed the Owner's Direct Purchase Program which was implemented during the construction of the Village Park. The program offers tax savings on all materials and services paid by the Village.
- In February, a new staffing position, Assistant Project Manager, was added to the Capital Program Department (see Organization Chart).
- The Operations Facility project completed on February 22, 2021 will be used as the Village EOC if a storm event renders our present facility inoperable. The UASI grant that the Village applied for thru Miami Dade County, for the EOC equipment, is still pending.
- Seawall and Dock Replacement project was completed in January 2022.
- The Bal Harbour Jetty/96 Street-end project is currently 20% complete with the Construction Document Phase pursuant to the change of the Structural Engineer and a new structural system approach. This project will enhance the use of the Jetty, Cutwalk and 96 Street-end as public spaces for the community. Mikiyoung Kim Design has completed a concept design for the 96th Street End and the Village is waiting to schedule a meeting with Surfside to discuss our mutual benefits in developing the street-end.
- The Jetty Plaza Entry will also be commencing its landscape and irrigation scope of work and we anticipate a substantial completion for January 2023. This work has been funded by the Florida Department of Transportation (FDOT) Beautification grant.
- The Bal Harbour Park construction is in full swing and the project is 45% complete. We anticipate substantial completion for February 2023.
- The New Village Hall project programming phase will commence in the Fall 2022. Council has approved the execution of an Architectural Engineering agreement with Zyscovich Architects.
- Implemented a Capital Program Grants initiative and obtained the following grants from several agencies:
 - Florida Inland Navigational District (FIND) - Jetty and Cutwalk Design \$252,000 for Phase I Design.
 - Florida Inland Navigational District (FIND) - Village Park Seawall \$705,097.
 - FDEP Resilience Implementation grant - Village Park \$479,760.
 - FDOT ROW Beautification Grant-\$100,000 for the Jetty Plaza.
 - House of Representative Appropriation for Jetty & Cutwalk \$500,000.
 - DHS USAI grant - New Ops Facility EOC +/- \$105,000.
- Applications submitted and pending award:
 - DEO-Rebuild Florida CDBG Mitigation for General Infrastructure Grant for Stormwater and Jetty project - approx. 5 million - pending.
 - House of Representative Appropriation for Village Park \$425,000 - the Jetty was prioritized.
 - FDEP Florida Resiliency Grant - Planning & Design Phase for the New Village Hall \$500,000 - application has been postponed.

Capital Program Department

- Florida Inland Navigational District (FIND) - Jetty and Cutwalk Design \$2,000,000 for Phase II Construction.
- FDEP Resilient Florida Grant Application for Bakers Haulover Inlet Southside Jetty Elevation and Restoration Project \$7.5 million grant was not awarded because FDEP is asking for an Assessment Report that Cummins Cederburg is preparing for the Village.
- The Florida Division of Emergency Management Hazard Mitigation Grant Program (HMGP), Flood Mitigation Assistance Program (FMA) and Building Resilient Infrastructure & Communities (BRIC) cycled in 2021 and we submitted a Letter of Intent for all three (3) programs, but the project was not eligible because the Jetty at the time was thought to be owned by the ACOE. The Village will re-submit Letters of Intent for the 2022 cycle.

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BAL HARBOUR

- V I L L A G E -

Water & Wastewater Utility Fund

DESCRIPTION

Water and Wastewater services within the Village are provided as an enterprise operation, through the Utility within the Public Works & Beautification Department. Services are funded as payments for measurable water and wastewater services are consumed. Pursuant to Chapter 180, Florida Statutes, municipalities are authorized to establish just and equitable rates to be paid for the use of the utility. Rates established as charges for services should sustain its operations and satisfy any related debt.

This fund supports the operation and maintenance of the infrastructure, which distributes potable water to residents and businesses; collects, pumps, and transmits wastewater to the County treatment facilities. The activities in this area include:

- Professional engineering services
- Utility locates
- Water testing
- Maintenance of sewer station pumps
- Wet wells and generators
- Meter installation and service;
- Fire hydrant and water/sewer mains service
- Capital projects relating to the Utility

The FY 2022-23 Operating and Capital Budget for the Water and Wastewater Utility Fund is \$7.465 million.

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---|---------------------|---------------------|---------------------|------------------------|------------------------|-------------------------|
| WATER & WASTEWATER UTILITY FUND | | | | | | |
| REVENUE | | | | | | |
| Operating Revenue | \$ 4,500,500 | \$ 4,344,500 | \$ 4,487,200 | \$ 4,832,800 | \$ 4,832,800 | \$ 5,227,900 |
| Intergovernmental Revenue | 2,057,800 | 658,200 | - | - | - | - |
| Appropriation of Fund Balance/Carryover | - | - | - | 256,000 | 5,981,900 | 2,237,700 |
| TOTAL CAPITAL AND OPERATING REVENUE | 6,558,300 | 5,002,700 | 4,487,200 | 5,088,800 | 10,814,700 | 7,465,600 |
| EXPENDITURES: | | | | | | |
| Salaries & Benefits | 660,600 | 724,900 | 736,000 | 822,800 | 838,400 | 945,200 |
| Other Operating | 3,223,600 | 3,357,100 | 4,096,300 | 4,201,000 | 4,185,400 | 4,385,300 |
| TOTAL UTILITY OPERATIONS | 3,884,200 | 4,082,000 | 4,832,300 | 5,023,800 | 5,023,800 | 5,330,500 |
| Operating Capital | 1,909,200 | 3,799,100 | 4,887,900 | 65,000 | 5,790,900 | 2,135,100 |
| TOTAL EXPENDITURES (BUDGETARY BASIS) | \$ 5,793,400 | \$ 7,881,100 | \$ 9,720,200 | \$ 5,088,800 | \$10,814,700 | \$ 7,465,600 |
| Depreciation | 405,300 | 509,400 | 457,100 | TBD | TBD | TBD |
| Debt Principal Payment | (652,100) | (661,500) | (1,203,700) | TBD | TBD | TBD |
| Capital Asset Clearing | (1,863,400) | (3,795,800) | (4,880,500) | TBD | TBD | TBD |
| Other Uses | 130,400 | 38,400 | 16,400 | TBD | TBD | TBD |
| TOTAL EXPENDITURES (GAAP BASIS) | \$ 3,813,600 | \$ 3,971,600 | \$ 4,109,500 | TBD | TBD | TBD |

BUDGET HIGHLIGHTS

- The wholesale services are purchased from the Miami-Dade County Water and Sewer Department for water and the City of Miami Beach for sewer services, as such the Village's Utility is subject the rate adjustments of our service providers.
- Miami-Dade County Water and Sewer Department proposed a 3.37% increase to water rates, the Proposed Budget in turn increases the water rate charged (inclusive of a cost-of-living and other increase) to Village customers from \$5.0938 to \$5.4796/1,000 gallons consumed.

Water & Wastewater Utility Fund

- The City of Miami Beach pays Miami-Dade WASD for sewer services, and the Village pays the City of Miami Beach. This year, Miami-Dade WASD has proposed a sewer rate increase of 7.47%. The Proposed Budget in turn increases the sewer rate charged (inclusive of a cost-of-living and other increase) to Village customers from \$9.0750/1,000 to \$9.8858/1,000 gallons consumed.
- The Proposed Budget includes the appropriate allocation of salary and fringe expenses associated with work performed for the Utility by operating departments, services are delivered in collaboration between the Village Public Works & Beautification and Finance Departments.
- Further detail regarding Utility activities are included in the Public Works & Beautification Departmental Narrative, as these activities are managed within that department.

BAL HARBOUR

- V I L L A G E -

Resort Tax Fund

DESCRIPTION

Bal Harbour Village levies a Resort Tax of four percent of the rent received on the occupancy of a room in any hotel, motel, or apartment house, and two percent of such retail sales of all items of food or beverages, alcoholic or otherwise, sold at retail for consumption on the premises, at any place of business within the Village. This levy is consistent with Part I, Chapter 212, of Florida Statutes.

Bal Harbour Village is one of only three municipalities in Miami-Dade County to levy such a tax (in addition to the City of Miami Beach and the Town of Surfside). This Resort Tax is used to fund the beautification and maintenance of the Village on the beach and the Collins corridor areas as well as reinvesting in the promotion of tourism and enhancing tourist eligible activities throughout the Village. According to the Florida Statutes, these resort tax funds must be used for tourism-related activities such as driving awareness and demand through publicity, advertising and event activation.

For the FY 2022-23 Proposed Budget, the Resort Tax Funding allocated for beautification, greenspace, and other resort tax eligible activities such as special events and community activities is equivalent to an additional 0.51 mills, if the services and activities were funded within the General Fund through ad valorem revenue.

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|---|--------------------|--------------------|--------------------|------------------------------|------------------------------|-------------------------------|
| RESORT TAX FUND | | | | | | |
| REVENUE | | | | | | |
| Operating Revenue | \$ 4,959,100 | \$ 2,860,300 | \$ 4,846,900 | \$ 4,183,700 | \$ 4,183,700 | \$ 4,654,500 |
| Appropriation of Fund Balance/Carryover | - | - | - | - | 105,400 | 4,415,000 |
| TOTAL REVENUE | 4,959,100 | 2,860,300 | 4,846,900 | 4,183,700 | 4,289,100 | 9,069,500 |
| TOURISM & MARKETING | | | | | | |
| Salaries & Benefits | 256,100 | 299,000 | 287,400 | 355,900 | 364,000 | \$ 324,800 |
| Other Operating | 1,843,700 | 919,300 | 476,900 | 1,734,400 | 1,776,200 | 1,506,400 |
| Operating Capital | 7,700 | - | 17,100 | 80,000 | 135,500 | - |
| TOTAL TOURISM & MARKETING | 2,107,500 | 1,218,300 | 781,400 | 2,170,300 | 2,275,700 | 1,831,200 |
| BEAUTIFICATION/GREENSPACE | | | | | | |
| Salaries & Benefits | 258,300 | 234,600 | 288,600 | 600,200 | 611,000 | 444,300 |
| Other Operating | 1,170,800 | 847,700 | 808,400 | 1,383,200 | 1,372,400 | 1,397,100 |
| Operating Capital | - | 9,700 | 20,900 | 30,000 | 30,000 | 165,000 |
| TOTAL BEAUTIFICATION/GREENSPACE | 1,429,100 | 1,092,000 | 1,117,900 | 2,013,400 | 2,013,400 | 2,006,400 |
| LAW ENFORCEMENT | | | | | | |
| Salaries & Benefits | - | - | - | - | - | 170,600 |
| Other Operating | - | - | - | - | - | - |
| Operating Capital | - | - | - | - | - | - |
| TOTAL LAW ENFORCEMENT | - | - | - | - | - | 170,600 |
| RECREATION, ARTS & CULTURE | | | | | | |
| Salaries & Benefits | - | - | - | - | - | 353,300 |
| Other Operating | - | - | - | - | - | 458,000 |
| Operating Capital | - | - | - | - | - | - |
| TOTAL RECREATION, ARTS & CULTURE | - | - | - | - | - | 811,300 |
| CAPITAL PROJECT | | | | | | |
| Salaries & Benefits | - | - | - | - | - | - |
| Other Operating | - | - | - | - | - | - |
| Operating Capital | - | - | - | - | - | 4,250,000 |
| TOTAL CAPITAL PROJECT | - | - | - | - | - | 4,250,000 |
| TOTAL EXPENDITURES | \$3,536,600 | \$2,310,300 | \$1,899,300 | \$4,183,700 | \$4,289,100 | \$ 9,069,500 |

Resort Tax Fund

BUDGET HIGHLIGHTS

The FY 2022-23 total Proposed Operating and Capital Budget for Resort Tax includes:

- \$1,831,200 (20.19%) for Tourism and marketing inclusive of sponsorships and contributions of \$210,000;
- Other resort tax eligible activities funded by the Resort Tax Fund are as follows:
 - Beautification and Greenspace activities comprise \$2,006,400 (22.12%) of the total proposed Resort Tax Budget. Further detail regarding Beautification and Greenspace Maintenance activities are included in the Public Works & Beautification Departmental Narrative, as these activities are managed within that department.
 - Law Enforcement activities comprise \$170,600 (1.88%) of the budget
 - Special Events and Community Activities comprise \$811,300 (8.95%) of the total proposed budget. Effective with FY 2022-23 Special Events and Community Activities are included in the Recreation, Arts & Culture Departmental Narrative, as these activities are managed within that department.
 - Capital Program activities comprise \$4,250,000 (46.86%) of the total proposed budget. This amount primarily represents \$4,000,000 funding for the Jetty Cut-walk Capital Project that is expected to be awarded in FYE 2023. Fund balance will be utilized for this funding.

TOURISM DEPARTMENT

The focus of the Tourism Department is to position Bal Harbour Village as a premier luxury and lifestyle destination worldwide. This is achieved by continuing to re-invest and support the Village by strengthening the awareness of Bal Harbour Village, building demand for the destination from both tourists and potential residents, and generating business for our partners. The Tourism Department accomplishes this goal in a number of ways, including: Advertising; Representation in key strategic domestic and international markets; Coordinating press and familiarization trips to Bal Harbour; A recurring partnership with the Greater Miami Convention and Visitors Bureau (GMCVB); and developing Special Event programming to enhance the "Bal Harbour Experience.

The objective for this investment is to generate on-going and incremental Resort Tax funds to be used for increasing the quality of life, beautification maintenance and enhancements of Village assets, and the ongoing creation of advertising, marketing, public relations efforts, programs and events to promote tourism to Bal Harbour Village.

FINANCIAL SUMMARY

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|--------------------------------|---------------------|---------------------|-------------------|------------------------------|------------------------------|-------------------------------|
| RESORT TAX FUND | | | | | | |
| TOURISM & MARKETING | | | | | | |
| Salaries & Benefits | \$ 256,100 | \$ 299,000 | \$ 287,400 | \$ 355,900 | \$ 364,000 | \$ 324,800 |
| Other Operating | 1,843,700 | 919,300 | 476,900 | 1,734,400 | 1,776,200 | 1,506,400 |
| Operating Capital | 7,700 | - | 17,100 | 80,000 | 135,500 | - |
| TOTAL TOURISM | \$ 2,107,500 | \$ 1,218,300 | \$ 781,400 | \$ 2,170,300 | \$ 2,275,700 | \$ 1,831,200 |

Resort Tax Fund

SIGNIFICANT ACCOMPLISHMENTS

- For the ten-month (October 1 – July 31) period of FY 2021-22, hotels and restaurants reported continued strong demand month over month resulting, once again, in all-time record collections for seven months (October through April) with year-to-date (YTD) results surpassing our record year in FY 2020-21.
- With the success of the weekly update calls with the Residential and Hotel GMs established during the pandemic, the calls were continued based on the request and feedback by the GM's, on a biweekly basis, to discuss and share relevant information regarding activities and events in Bal Harbour Village.
- An in-person luncheon was held at the Sea View in June; to become a quarterly event.
- Resort Tax Committee Meetings returned to in-person meetings in May 2021.
- Partnered with The Opera Gallery to display eight (8) sculptures by renowned Spanish Artist Manolo Valdes throughout Bal Harbour, at no cost to the Village, for one year. Locations include: Founders Circle; the corner of 96th Street and Harding Avenue; the green space at the entrance of the gated community; the green space in front of the Oceana; the Jetty Cut Walk; and on the Beach Path.
- Digital marketing in both traditional as well as social media channels in key domestic feeder markets was reintroduced. International digital efforts began in mid-June once Covid testing requirements to enter US were eliminated. Strong results realized:
 - Website:
 - Visits increased 54.04%, from 183,062 to 281,983 driven by Google Ads
 - Social Media:
 - Conversions increased 52.19%, from 24,228 to 36,873.
 - Instagram:
 - Followers grew 31.43 % from 26,446 to 34,758
 - Target Market impressions reached 44.1M, 95.3% increase vs last year with 1.2M total engagements (views+likes+comments)
 - Facebook:
 - Total Impressions grew to over 38.4M, a 120.8% increase
- Partnered with GMCVB in Luxury COOP national marketing campaign featuring Bal Harbour and Sunny Isles.
- Kick-off to the Holiday Season in November with the lighting of the enhanced holiday décor on Founders Circle and along Collins Avenue with musical performance by South Florida Symphony Orchestra as well as treats and beverages for residents and guests of all ages. Additionally:
 - Brought back Yoga on the Beach for residents and guests; and
 - Featured New Year's Eve Fireworks display by the Jetty.
- During Art Basel, created a full week of activations, private VIP brunches for guests and residents, and special access and Tours to Pulse Art Fair.
- Introduced monthly private tours with Museum Access Partners for residents and guests.
- Brought "Hate Ends Now" Exhibition to Founders Circle in January.

Resort Tax Fund

- Sponsored SOBEWFF Kosher Shabbat Dinner at the Ritz-Carlton Bal Harbour.
- As part of the year-long 75th Anniversary programming:
 - Partnered for second year with Bal Harbour Shop to bring Fleurs de Villes group to Bal Harbour. Expanded floral-outfitted mannequins presence to include the north and south entrance to Bal Harbour and one in the Bal Harbour Shops, four Manolo Valdes Sculptures were adorned with flowers along Collins Avenue, Founders Circle and on the Beach Path. Additionally, St. Regis and Ritz-Carlton both participated with mannequins featured on-property as well as in the Bal Harbour Shops;
 - Developed full-year partnership with South Florida Symphony Orchestra to continue "Symphony by the Sea" with alternating musical presentations at the Jetty as well as Green Space in front of the Gated Community;
 - Launched monthly digital "Commemorative Post Card Collection" which can be downloaded for display on personal devices;
 - Launched six-month seasonal "Movies on the Beach" series for residents and guests;
 - Partnered with Miami Jewish Film Festival for showing of "The Automat";
 - Partnered with Miami Film Festival for showing of "Miami Rhapsody";
 - Launched three-month Summer Full Moon Yoga on the Beach series for residents and guests; and
 - Developed limited edition 75th Anniversary collectable "Challenge Coins".
- Partnered with Hotels to promote Bal Harbour's participation in Miami Spa.
- Partnered with Restaurants to promote Bal Harbour's participation in Miami Spice.
- Welcomed FAM Trips from Brazil during Art Basel to promote for re-opening of Brazilian Market; FAMs from Argentina, Mexico and Chile hosted during summer to begin developing articles for Fall publications in those key markets.
- Ongoing work with Fuseideas in the development of the new Tourism and Government websites expected to launch in September.
- Developed new video and photography in support of new advertising campaign and to be featured on Website and Digital Channels.

5-Year Capital Improvement Program

OVERVIEW AND PROCESS

Local governments prepare and adopt comprehensive, fiscally sustainable, and multi-year capital plans to ensure effective management of capital assets. A prudent multi-year capital plan identifies and prioritizes expected needs based on a strategic plan. The Village has developed a long-term vision for the future, a true multi-year capital plan that emerges with the appropriation of funding towards a new Waterfront Park, the Bal Harbour Jetty/Cutwalk, 96th Street Plaza, the New Village Hall and the Redevelopment of the Collins Avenue corridor, in addition to the Utility Infrastructure - Sewer, Water and Stormwater Improvements Project. As the full design and scope of these projects emerge in years, the corresponding funding allocations will be further developed.

The Village's FY 2023 - FY 2027 Capital Improvement Program (CIP) contains information on the Village plans to invest available resources into key infrastructure and facilities improvements. It provides the residents of the Village with the recommended CIP for a five year period starting with the fiscal year beginning October 1, 2022 and continuing through the fiscal year ending September 30, 2027. The Village's Five-Year Plan of proposed capital projects are defined as expenditure of \$100,000 or more for the acquisition or addition to fixed assets in the form of land, buildings or improvements which has a useful life of at least three years.

Through FY 2027 the overall CIP program is an estimated \$125,363,300. Of this amount \$55,342,900 is being funded by external resources (i.e., grants, Miami Dade Bonds, etc.). The FY 2023 - FY 2027 CIP includes a total of eight projects amount presented in the CIP schedules constitute the best estimate of the new and existing project funding required through the next five years. As implementation of each project nears the capital budget year, these costs are more specifically defined. Included in year subsequent to FY 2023 is approximately \$2,955,000 which represents proceeds from the Suntrust/Truist Building rental income whereby use of these amounts has not been determined and therefore will be placed into the General Capital Project Reserves.

FY 2023 is the second year of this CIP which includes a total of five projects with an estimated cost of \$20,655,400. This amount is adopted as part of the annual budget and represents actual funding commitments. All appropriations related to the CIP are generally re-appropriated into the subsequent year's budget.

There are a number of funding sources used for financing the CIP. These range from general revenues, revenue bond funds, developer contributions, federal and state grants, enterprise funds and loan proceeds.

Funding for subsequent years in the program are included for planning purposes only and do not receive expenditure authority until they are incorporated into the annual Capital Budget.

The five-year CIP is reviewed and updated annually to add new projects, to re-evaluate the program and project priorities in light of unanticipated needs, and to revise recommendations based on new requirements and funding source.

5-Year Capital Improvement Program

The next few pages within this section will provide an overall view of the projects planned within the FY 2023 - FY 2027 Capital Improvement Program. A summary of anticipated CIP operating impacts is also shown in this section.

Capital Improvement Program FY 2022-2023 - Proposed Budget Expenditure Summary

DESCRIPTION

These funds were established to account for financial resources used for the acquisition and/or construction of major capital assets within the Village.

| | FY 2022 Budget Adopted | FY 2022 Budget Amended | FY 2023 Proposed Budget |
|--|---------------------------|---------------------------|----------------------------|
| GENERAL FUND | | | |
| REVENUE SOURCE BY CATEGORY | | | |
| Developer Contributions | \$ 1,700,000 | \$ 3,100,000 | \$ - |
| Suntrust/Truist Rent | - | - | 711,662 |
| Miscellaneous Revenue - Grants | 1,483,028 | 2,170,498 | 2,852,000 |
| Miami-Dade General Obligation Bond Fund | 363,200 | 1,198,300 | 5,662,048 |
| Budget Allocation/Appropriation of Fund Balance/Carryover | - | 17,699,302 | 1,704,290 |
| TBD (Grants, etc.) | - | - | 2,800,000 |
| Total | \$ 3,546,228 | \$ 24,168,100 | \$ 13,730,000 |
| EXPENDITURE BY PROJECT | | | |
| Waterfront Park (Phase A) | \$ - | \$ 17,887,400 | \$ 370,000 |
| New Village Hall | 1,700,000 | 3,100,000 | - |
| Jetty/Cutwalk | 363,200 | 1,198,300 | 10,900,000 |
| Collins Avenue Beautification | - | 50,000 | - |
| Waterfront Park (Phase B) | - | 50,000 | - |
| Utility Infrastructure - Sewer, Water and Stormwater Improvements (Stormwater Portion) | 1,483,028 | 1,882,400 | 2,460,000 |
| Total | \$ 3,546,228 | \$ 24,168,100 | \$ 13,730,000 |
| RESORT TAX FUND | | | |
| REVENUE SOURCE BY CATEGORY | | | |
| Budget Allocation/Appropriation of Fund Balance/Carryover | \$ - | \$ - | \$ 4,250,000 |
| Total | \$ - | \$ - | \$ 4,250,000 |
| EXPENDITURE BY PROJECT | | | |
| Jetty/Cutwalk | \$ - | \$ - | \$ 4,000,000 |
| 96th Street Plaza | - | - | 200,000 |
| BeachSide Landscape | - | - | 50,000 |
| Total | \$ - | \$ - | \$ 4,250,000 |
| UTILITY FUND | | | |
| REVENUE SOURCE BY CATEGORY | | | |
| Budget Allocation/Appropriation of Fund Balance/Carryover | \$ - | \$ 5,790,900 | \$ 2,135,080 |
| Total | \$ - | \$ 5,790,900 | \$ 2,135,080 |
| EXPENDITURE BY PROJECT | | | |
| Utility Infrastructure - Sewer, Water and Stormwater Improvements | - | 5,790,900 | 2,135,080 |
| Total | \$ - | \$ 5,790,900 | \$ 2,135,080 |
| SECURITY AND LANDSCAPE | | | |
| REVENUE SOURCE BY CATEGORY | | | |
| Special Assessment | \$ - | \$ - | \$ 540,318 |
| Total | \$ - | \$ - | \$ 540,318 |
| EXPENDITURE BY PROJECT | | | |
| Utility Infrastructure - Sewer, Water and Stormwater Improvements | - | - | 540,318 |
| Total | \$ - | \$ - | \$ 540,318 |

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Revenues and Expenditures Budget Summary

| | Budget | | | | | | | |
|--|----------------------|----------------------|---------------------|-------------------|----------------------|---------------------|----------------------|-----------------------|
| | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total |
| FUNDING SOURCE | | | | | | | | |
| General Fund: | | | | | | | | |
| Miami-Dade General Obligation Bond Fund | \$ 2,455,152 | \$ 5,662,048 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 8,117,200 |
| Developer Contributions - Bal Harbour Shops (PPS) | 3,500,000 | - | - | - | - | - | - | 3,500,000 |
| Developer Contributions - Bal Harbour Shops (Village Hall) | 19,923,318 | - | - | - | 3,400,000 | - | - | 23,323,318 |
| Developer Contributions - Bal Harbour Shops (Other) | 2,000,000 | - | - | - | - | 500,000 | - | 2,500,000 |
| Developer Contributions - Other | 100,000 | - | - | - | - | - | - | 100,000 |
| Suntrust/Truist Rent | 920,000 | 711,662 | 722,337 | 733,172 | 744,170 | 755,333 | - | 4,586,674 |
| Interlocal Contribution - Other | - | - | 850,000 | - | - | - | - | 850,000 |
| Miscellaneous Revenue - Grants | 2,967,857 | 2,852,000 | - | - | - | - | - | 5,819,857 |
| Budget Allocation | 969,340 | - | - | - | - | - | - | 969,340 |
| Appropriation of Fund Balance/Carryover | 12,020,805 | 1,704,290 | - | - | - | - | - | 13,725,095 |
| Village 2011 Bond Escrow Funds | 368,933 | - | - | - | - | - | - | 368,933 |
| Total General Fund | 45,225,405 | 10,930,000 | 1,572,337 | 733,172 | 4,144,170 | 1,255,333 | - | 63,860,417 |
| Resort Tax Fund: | | | | | | | | |
| Appropriation of Fund Balance/Carryover | - | 4,250,000 | 650,000 | - | - | - | - | 4,900,000 |
| Total Resort Tax Fund | - | 4,250,000 | 650,000 | - | - | - | - | 4,900,000 |
| Utility Fund: | | | | | | | | |
| Miami-Dade General Obligation Bond Funds | 6,500,000 | - | - | - | - | - | - | 6,500,000 |
| Developer Contributions - Oceana | 950,000 | - | - | - | - | - | - | 950,000 |
| Budget Allocation | 2,221,800 | - | - | - | - | - | - | 2,221,800 |
| Appropriation of Fund Balance/Carryover | 1,267,700 | 2,135,080 | 222,880 | - | - | - | - | 3,625,660 |
| Village 2011 Bond Escrow Funds | 3,221,300 | - | - | - | - | - | - | 3,221,300 |
| Village 2020 Utility Revenue Note | 8,438,108 | - | - | - | - | - | - | 8,438,108 |
| TBD - (Grants, Debt Issuance, etc.) | - | - | - | - | - | - | 9,364,160 | 9,364,160 |
| Total Utility Fund | 35,013,708 | 2,135,080 | 222,880 | - | - | - | 9,364,160 | 34,321,028 |
| Security and Landscape Aesement Fund: | | | | | | | | |
| Appropriation of Fund Balance/Carryover | - | 540,318 | 891,521 | - | - | - | - | 1,431,839 |
| Total Security and Landscape Aesement Fund | - | 540,318 | 891,521 | - | - | - | - | 1,431,839 |
| TBD | - | 2,800,000 | - | - | - | 6,050,000 | 12,000,000 | 20,850,000 |
| TOTAL FUNDING SOURCE | \$ 80,239,113 | \$ 20,655,398 | \$ 3,336,738 | \$ 733,172 | \$ 4,144,170 | \$ 7,305,333 | \$ 21,364,160 | \$ 125,363,284 |
| EXPENDITURE BY PROJECT | | | | | | | | |
| Parks and Public Spaces Operations Facility | \$ 3,164,704 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,164,704 |
| Waterfront Park (Phase A) | 19,191,839 | 370,000 | - | - | - | - | - | 19,561,839 |
| Jetty/Cutwalk | 1,992,152 | 14,900,000 | - | - | - | - | - | 16,892,152 |
| 96th Street Plaza | - | 200,000 | 1,500,000 | - | - | - | - | 1,700,000 |
| New Village Hall | 3,100,000 | - | - | - | 20,223,318 | - | - | 23,323,318 |
| Collins Avenue Beautification | 50,000 | - | - | - | - | - | 12,000,000 | 12,050,000 |
| Waterfront Park (Phase B) | 50,000 | - | - | - | - | 6,050,000 | - | 6,100,000 |
| BeachSide Landscape | - | 50,000 | - | - | - | - | TBD | 50,000 |
| Utility Infrastructure - Sewer, Water and Stormwater Improvement | 23,452,300 | 5,135,398 | 1,114,401 | TBD | TBD | TBD | 9,364,160 | 39,066,259 |
| TBD: | | | | | | | | |
| Use of Suntrust/Truist Funds | - | - | 722,337 | 733,172 | 744,170 | 755,333 | - | 2,955,012 |
| Use of Shop Funds | - | - | - | - | - | 500,000 | - | 500,000 |
| TOTAL EXPENDITURE | \$ 51,000,995 | \$ 20,655,398 | \$ 3,336,738 | \$ 733,172 | \$ 20,967,488 | \$ 7,305,333 | \$ 21,364,160 | \$ 125,363,284 |

Note: Awards received subsequent to a projects appropriation will be used to offset the previously planned use of Fund Balance/Budget Allocations.

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506410

Project Name: Waterfront Park (Phase A)

Department: Capital Program

Description: New Waterfront Park that includes a Community Center (12,163 sf) playground, water feature/splashpad, landscape & hardscape. Community Center Concept design was developed through Community input and approved by Village Council in 2018. During FYE 2020, the Village became aware that the seawall will need to be replaced. The seawall replacement scope of work has addressed sea level rise by raising the seawall cap and will also include a new dock & waterside amenities such as kayak launch. Access to the dock area, via a secured gate at 96th Street.

Projected date range: 8/19 - 02/23

| | | Budget | | | | | | | |
|---|-----------|-------------------|-------------------|-------------|-------------|-------------|-------------|--------------|----------------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total |
| I. Revenue Source: | | | | | | | | | |
| General Fund: | | | | | | | | | |
| Developer Contributions - Ba Harbour Shops (PPS) | \$ | 3,500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,500,000 |
| Developer Contributions - Ba Harbour Shops (Other) | | 2,000,000 | - | - | - | - | - | - | 2,000,000 |
| Suntrust/Truist Rent | | 920,000 | - | - | - | - | - | - | 920,000 |
| Miscellaneous Revenue - Grants | | 1,184,857 | - | - | - | - | - | - | 1,184,857 |
| Budget Allocation | | 58,773 | - | - | - | - | - | - | 58,773 |
| Appropriation of Fund Balance/Carryover | | 11,528,209 | 370,000 | - | - | - | - | - | 11,898,209 |
| TBD | | - | - | - | - | - | - | - | - |
| Total | \$ | 19,191,839 | \$ 370,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 19,561,839 |
| II. Project Expense | | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | | |
| Administration | \$ | 1,712,956 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,712,956 |
| Phase A - Park | | 16,021,668 | - | - | - | - | - | - | 16,021,668 |
| Phase A - Seawall | | 1,457,215 | - | - | - | - | - | - | 1,457,215 |
| Phase A - FF&E and Additional A&E Services | | - | 370,000 | - | - | - | - | - | 370,000 |
| Total | \$ | 19,191,839 | \$ 370,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 19,561,839 |

Note: Project name was previously labelled as Phase I and II. Developer contributions revenue source herein reflects the expected timing of receipt of the contributions from Bal Harbour Shops. The village has been awarded \$706K in grants to be utilized for the Seawall portion of this project by FIND. In addition, the Village has been awarded approximately \$480K in grant funding for the park by Florida Department of Environmental Protection. Awards received will be used to offset the use of Fund Balance. The contract for the construction portion of the park was awarded in September 2021. As contract award/implementation of each project nears the capital budget year, these costs are more specifically defined. The figures herein constitute the best estimate of the new and existing project funding required over the next five years. As implementation of each project nears the capital budget year, these costs are more specifically defined.

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506405

Project Name: Jetty/Cutwalk

Department: Capital Program

Description: Reconstruction of existing Jetty to enhance the aesthetics as a public space with design concepts to be developed with community involvement; includes the plaza under the Herman Futz Bridge as an entrance Plaza to the Jetty. The 96 Street Plaza (street-end) will include improvements to enhance the area as a public space with new pavers, shade structures and seating. Construction Commencement FYE 2023.

Projected date range: 7/19 - 2/25

| | | Budget | | | | | | | |
|---|--|---------------------|----------------------|-------------|-------------|-------------|-------------|--------------|----------------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total |
| I. Revenue Source: | | | | | | | | | |
| General Fund: | | | | | | | | | |
| Miami-Dade General Obligation Bond Fund | | \$ 1,892,152 | \$ 5,662,048 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 7,554,200 |
| Developer Contributions - Other | | 100,000 | - | - | - | - | - | - | 100,000 |
| Suntrust/Truist Rent | | - | 711,662 | - | - | - | - | - | 711,662 |
| Budget Allocation | | - | - | - | - | - | - | - | - |
| Miscellaneous Revenue - Grants | | - | 852,000 | - | - | - | - | - | 852,000 |
| Appropriation of Fund Balance/Carryover | | - | 874,290 | - | - | - | - | - | 874,290 |
| Resort Tax - Appropriation of Fund Balance/Carryover | | - | 4,000,000 | - | - | - | - | - | 4,000,000 |
| TBD | | - | 2,800,000 | - | - | - | - | - | 2,800,000 |
| Total | | \$ 1,992,152 | \$ 14,900,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 16,892,152 |
| II. Project Expense | | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | | |
| Administration | | \$ 1,779,418 | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ - | 2,379,418 |
| Construction | | 212,734 | 13,000,000 | - | - | - | - | - | 13,212,734 |
| Contingency | | - | 1,300,000 | - | - | - | - | - | 1,300,000 |
| Total | | \$ 1,992,152 | \$ 14,900,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 16,892,152 |

Note: The village has been awarded \$7.5 million in GOB funding. Awarded \$252,000 Grant for Phase I Design from Florida Inland Navigational District. The Village is pending award of FIND Phase II grant (\$2 million TBD) and \$500,000 award from State. The final construction cost is subject to a constructability review of the design development phase. Awards received subsequent to a projects appropriation will be used to offset the previously planned use of Fund Balance/Budget Allocations.

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506417

Project Name: 96th Street Plaza

Department: Capital Program

Description: Conversion of the 96th Street End, currently used as a right of way, into a public plaza. The project will be a joint venture between the City of Surfside and the Village.

Projected date range: TBD

| | | Budget | | | | | | | |
|---|--|----------------|-------------------|---------------------|-------------|-------------|-------------|--------------|---------------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total |
| I. Revenue Source: | | | | | | | | | |
| General Fund: | | | | | | | | | |
| Interlocal Contribution - Other | | \$ - | \$ - | \$ 850,000 | \$ - | \$ - | \$ - | \$ - | \$ 850,000 |
| Resort Tax - Appropriation of Fund Balance/Carryover | | - | 200,000 | 650,000 | - | - | - | - | 850,000 |
| TBD | | - | - | - | - | - | - | - | - |
| Total | | \$ - | \$ 200,000 | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,700,000 |
| II. Project Expense | | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | | |
| Administration | | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | 200,000 |
| Construction | | - | - | - | - | - | - | - | - |
| 96th Street | | - | - | 1,500,000 | - | - | - | - | 1,500,000 |
| Contingency | | - | - | - | - | - | - | - | - |
| Total | | \$ - | \$ 200,000 | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,700,000 |

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506415

Project Name: New Village Hall

Department: Capital Program

Description: New Village Hall including underground Parking and Plaza (at Fairfield site). To be developed and constructed by the Bal Harbor Shops per Development Agreement. Budget includes A&E, Sitework, Building and FF&E. Construction commences no later than 30 months of Shops commencement of 96 Street Parking Garage and completion of construction 30 months. A/E Contract awarded in July of 2022.

Projected date range: 11/2021 to 06/2027

| | Budget | | | | | | | |
|---|----------------------|-------------|-------------|-------------|----------------------|-------------|--------------|----------------------|
| | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2026 | Future Years | Total |
| I. Revenue Source: | | | | | | | | |
| TBD | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Developer Contribution - Bal Harbour Shops | 19,923,318 | - | - | - | 3,400,000 | - | - | 23,323,318 |
| Total | \$ 19,923,318 | \$ - | \$ - | \$ - | \$ 3,400,000 | \$ - | \$ - | \$ 23,323,318 |
| II. Project Expense | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | |
| Administration | \$ 3,100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 3,100,000 |
| Construction | - | - | - | - | 20,223,318 | - | - | 20,223,318 |
| Total | \$ 3,100,000 | \$ - | \$ - | \$ - | \$ 20,223,318 | \$ - | \$ - | \$ 23,323,318 |

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506420

Project Name: Collins Avenue Beautification

Department: Capital Program

Description: Redesign of Collins Avenue Corridor to improve traffic & pedestrian circulation by implementing Complete Streets concept, providing a connection from the Jetty to 96 Street-end. The design will improve the overall windshield aesthetic of the Village with broad pedestrian linear park along the west side of Collins.

Projected date range: TBD

| | | Budget | | | | | | | | |
|---|--|----------------|---------|---------|---------|---------|---------|--------------|---------------|---------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total | |
| I. Revenue Source: | | | | | | | | | | |
| General Fund - Budget Allocation | | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Miscellaneous Revenue - Grants | | - | - | - | - | - | - | - | - | - |
| TBD | | - | - | - | - | - | - | - | 12,000,000 | 12,000,000 |
| Total | | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,000,000 | \$ 12,050,000 |
| | | | | | | | | | | |
| II. Project Expense | | | | | | | | | | |
| | | | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | | | |
| Administration | | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 950,000 | \$ 1,000,000 |
| Construction | | - | - | - | - | - | - | - | 11,050,000 | 11,050,000 |
| Total | | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,000,000 | \$ 12,050,000 |

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506413

Project Name: Waterfront Park (Phase B)

Department: Capital Program

Description: Waterfront Park Parking with possible relocation of Basketball Court and other Recreation activities including Gym, Locker rooms and track.

Projected date range: 11/26 through 12/29

| | | Budget | | | | | | | | |
|---|----|-------------------|---------|---------|---------|---------|-----------|--------------|-------|-----------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total | |
| I. Revenue Source: | | | | | | | | | | |
| General Fund: | | | | | | | | | | |
| Developer Contributions - Ba Harbour Shops (PPS) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Developer Contributions - Ba Harbour Shops (Other) | | - | - | - | - | - | - | - | - | - |
| Budget Allocation | | 50,000 | - | - | - | - | - | - | - | 50,000 |
| Appropriation of Fund Balance/Carryover | | - | - | - | - | - | - | - | - | - |
| TBD | | - | - | - | - | - | 6,050,000 | - | - | 6,050,000 |
| Total | \$ | 50,000 | \$ | - | \$ | - | \$ | - | \$ | 6,100,000 |
| | | | | | | | | | | |
| II. Project Expense | | | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | | | |
| Administration | \$ | 50,000 | \$ | - | \$ | - | \$ | - | \$ | 50,000 |
| Phase B | | - | - | - | - | - | 6,050,000 | - | - | 6,050,000 |
| Total | \$ | 50,000 | \$ | - | \$ | - | \$ | - | \$ | 6,100,000 |

Note: Project cost includes cost to demolish Village Hall and Police Station. Project was previously labeled Waterfront Park (Phrase III).

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

Project Number: 506414

Project Name: BeachSide Landscape

Department: Public Works and Beautification

Description: Project to develop potential improvements to the Bal Harbour Beach Scenic Path while complimenting, supporting and enhancing its original design intent. This Project is in the preliminary development phase. Staff has met with an Urban Planner to develop preliminary feasibility options. A scope of services proposal has been received and funds have been included within the proposed budget for the feasibility option development.

Projected date range: TBD

| | | Budget | | | | | | | | |
|---|-----------|----------------|------------------|-------------|-------------|-------------|-------------|--------------|-----------|---------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total | |
| I. Revenue Source: | | | | | | | | | | |
| Resort Tax Fund: | | | | | | | | | | |
| Appropriation of Fund Balance/Carryover | \$ | - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | TBD | \$ | 50,000 |
| TBD | | - | - | - | - | - | - | TBD | | - |
| Total | \$ | - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | TBD | \$ | 50,000 |
| II. Project Expense | | | | | | | | | | |
| Planning, Design, Permit, Bid, Award and Construction | | | | | | | | | | |
| Administration | \$ | - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | TBD | \$ | 50,000 |
| Phase B | | - | - | - | - | - | - | TBD | | - |
| Total | \$ | - | \$ 50,000 | \$ - | TBD | TBD | TBD | TBD | \$ | 50,000 |

FY 2023-2027 Capital Budget and 5-Year Capital Improvement Program

| | |
|-----------------|---------|
| Project Number: | VARIOUS |
|-----------------|---------|

Project Name: Utility Infrastructure - Sewer, Water and Stormwater Improvements

Department: Public Works and Beautification

| | |
|---------------------|---|
| Description: | <p>Rehabilitation of the Village infrastructure to include curative repairs and identified replacement of the Water, Sanitary Sewer and Storm Water systems, with remedial paving in affected areas. Roadway milling and resurfacing in non-affected areas to be funded through Gated Residential Community Assessments. Design and construction activities are ongoing. Prior year costs include: Construction activities for the Utility Infrastructure Improvements Project (UIIP) related to the Phases 3 (A),(B),(C) sewer and stormwater remediation, new water main replacement and sanitary sewer lining within the Phases 6 (A),(B) and Phases 5 (B), (C) locations. Design activities continue for the for the UIIP Phases 6 (A), (B) and Phases 5 (B), (C), related to water service connections, sewer system remediation and stormwater system improvements, including curb and gutter, pipe and structure lining and the initiation of the design for the partially Grant funded Phase 7 Stormwater Station and adjacent system upgrades. During FY 23, UIIP Phases 3(A), (B),(C) are scheduled for construction completion during the first quarter of the fiscal year, with the roadway milling and repaving activities scheduled to begin during the fourth quarter of FY 22. Construction activities related to water service and meter installation, to start during the second and third quarters of FY 23 at the Phase 5 (B),(C) and 6 (A),(B) locations, with stormwater activities to follow. Additionally, the utility improvement design for the UIIP Phase 5 (A) locations is planned to begin in early 2023.</p> |
|---------------------|---|

Projected date range: TBD

| | | Budget | | | | | | | | |
|--|----|----------------|---------|-----------|---------|-----------|---------|--------------|-----------|------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total | |
| I. Revenue Source: | | | | | | | | | | |
| Utility Fund: | | | | | | | | | | |
| Miami-Dade General Obligation Bond Fund | \$ | 6,500,000 | \$ | - | \$ | - | \$ | - | \$ | 6,500,000 |
| Developer Contributions - Oceana | | 950,000 | | - | | - | | - | | 950,000 |
| Budget Allocation | | 2,221,800 | | - | | - | | - | | 2,221,800 |
| TBD - (Grants, Debt Issuance, etc.) | | - | | - | TBD | TBD | TBD | TBD | 9,364,160 | 9,364,160 |
| Appropriation of Fund Balance/Carryover: | | | | | | | | | | |
| Utility Fund | | - | | - | | - | | - | | - |
| Village 2011 Bond Escrow Funds | | 1,933,800 | | - | | - | | - | | 1,933,800 |
| Village 2020 Utility Revenue Note | | 8,096,000 | | - | | - | | - | | 8,096,000 |
| Appropriation of Fund Balance/Carryover | | 1,267,700 | | 2,135,080 | | 222,880 | | - | | 3,625,660 |
| General Fund: | | | | | | | | | | |
| Miscellaneous Revenue - Grants | | 1,783,000 | | 2,000,000 | | - | | - | | 3,783,000 |
| Budget Allocation | | 300,000 | | - | | - | | - | | 300,000 |
| Appropriation of Fund Balance/Carryover | | 400,000 | | 460,000 | | TBD | | TBD | | 860,000 |
| Security & Landscape Fund: | | | | | | | | | | |
| Special Assessment | | | | 540,318 | | 891,521 | | | | 1,431,839 |
| Total | \$ | 23,452,300 | \$ | 5,135,398 | \$ | 1,114,401 | \$ | - | \$ | 39,066,259 |

| | | Budget | | | | | | | |
|----------------------------|--|----------------------|---------------------|---------------------|-------------|-------------|-------------|---------------------|----------------------|
| | | Previous Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Future Years | Total |
| | | | | | | | | | |
| II. Project Expense | | | | | | | | | |
| | Utility Fund: | | | | | | | | |
| | Master Plan Construction - Utility Fund | \$ 20,969,300 | \$ 2,000,000 | TBD | TBD | TBD | TBD | TBD | \$ 22,969,300 |
| | Master Plan Construction - (Milling and Paving) - Utility Fund | - | 135,080 | 222,880 | TBD | TBD | TBD | TBD | 357,960 |
| | Collins Avenue & 96th Street Water Mains - TBD | - | - | - | - | - | - | 9,364,160 | 9,364,160 |
| | General Fund: | | | | | | | | |
| | Master Plan Construction - General Fund (Stormwater) | 1,483,000 | 460,000 | TBD | TBD | TBD | TBD | TBD | 1,943,000 |
| | Master Plan Construction - General Fund (Pump Station) | 1,000,000 | 2,000,000 | TBD | TBD | TBD | TBD | TBD | 3,000,000 |
| | Security & Landscape Fund: | | | | | | | | |
| | Complete Roadway Mill & Resurface - Gated Area - funded from Residential Assessments | - | 540,318 | 891,521 | - | - | - | - | 1,431,839 |
| | Total | \$ 23,452,300 | \$ 5,135,398 | \$ 1,114,401 | \$ - | \$ - | \$ - | \$ 9,364,160 | \$ 39,066,259 |

Note:

- The Village was awarded approximately \$1.48 million in funding from the American Rescue Plan Act of 2021 in FYE 2021. These monies will be used to fund the Stormwater portion of the Utility Master Plan Project. The Village was awarded 2. Million in funding from the State of Florida Department of Environmental Protection (FDEP). These funds will be used for the UIIP Phase 7 Stormwater Station Upgrades and adjacent system upgrades

- The figures herein constitute the best estimate of the new and existing project funding required over the next five years. As implementation of each project nears the capital budget year, these costs are more specifically defined.

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BAL HARBOUR

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|--|------------------------------|--------------|-------------------------------|--------------|-------------------------------|--------------|-------------------------------|--------------|-------------------------------|--------------|
| | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| GENERAL FUND | | | | | | | | | | |
| Legislative | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - |
| Administration | 8.00 | - | 7.00 | - | 7.00 | - | 7.00 | - | 7.00 | - |
| Finance | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | 1.00 |
| General Government | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 |
| Law Enforcement | 39.00 | 2.00 | 39.00 | 2.00 | 39.00 | 2.00 | 39.00 | 2.00 | 40.00 | 2.00 |
| Building | 5.00 | 4.00 | 5.00 | 4.00 | 5.00 | 5.00 | 6.00 | 4.00 | 6.00 | 6.00 |
| Public Works | 4.58 | - | 4.58 | - | 4.58 | - | 4.10 | - | 4.74 | - |
| Recreation, Arts & Culture | 2.44 | 5.00 | 3.44 | 0.50 | 3.44 | 4.50 | 4.00 | 4.00 | 4.45 | 5.00 |
| Information Technology | - | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Capital Program | - | - | 1.00 | - | 1.00 | - | 1.00 | - | 2.00 | - |
| Total General Fund | 69.02 | 12.00 | 71.02 | 7.50 | 71.02 | 12.50 | 72.10 | 11.00 | 75.19 | 15.00 |
| RESORT TAX FUND | | | | | | | | | | |
| Marketing | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 | 2.00 | 1.00 | 2.00 | 1.00 | 1.00 |
| Beautification and Maintenance | 2.02 | - | 2.02 | 0.50 | 2.02 | 0.50 | 4.32 | - | 4.16 | - |
| Recreation, Arts & Culture | - | - | - | - | - | - | - | - | 2.55 | 2.00 |
| Total Resort Tax Fund | 3.02 | 1.00 | 3.02 | 2.50 | 3.02 | 2.50 | 5.32 | 2.00 | 7.71 | 3.00 |
| WATER AND SEWER FUND | | | | | | | | | | |
| Water and Sewer | 5.68 | - | 5.68 | - | 5.68 | - | 5.58 | - | 6.10 | - |
| Total Water and Sewer Fund | 5.68 | - | 5.68 | - | 5.68 | - | 5.58 | - | 6.10 | - |
| LANDSCAPE & SECURITY FUND | | | | | | | | | | |
| Beautification and Maintenance | 0.28 | - | 0.28 | - | 0.28 | - | - | - | - | - |
| Total Landscape & Security Fund | 0.28 | - | 0.28 | - | 0.28 | - | - | - | - | - |
| TOTAL VILLAGE | 78.00 | 13.00 | 80.00 | 10.00 | 80.00 | 15.00 | 83.00 | 13.00 | 89.00 | 18.00 |

BAL HARBOUR

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|--|------------------------------|------|-------------------------------|------|-------------------------------|------|-------------------------------|------|-------------------------------|------|
| | | | | | | | | | | |
| GENERAL FUND | | | | | | | | | | |
| | | | | | | | | | | |
| Legislative | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Mayor | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Council Member | 4.00 | - | 4.00 | - | 4.00 | - | 4.00 | - | 4.00 | - |
| Total Legislative | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - |
| | | | | | | | | | | |
| Administration | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Village Manager | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Village Clerk | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| AVM / Human Resources Director | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Deputy Village Clerk/Records Liason | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Executive Assistant | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Capital Projects Coordinator | 1.00 | - | - | - | - | - | - | - | - | - |
| Management Analyst | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Receptionist | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Total Administration | 8.00 | - | 7.00 | - | 7.00 | - | 7.00 | - | 7.00 | - |
| | | | | | | | | | | |
| Finance | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Chief Financial Officer/Finance Director | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Accounting Clerk | 3.00 | - | 3.00 | - | 3.00 | - | 3.00 | - | 3.00 | 1.00 |
| Controller | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Total Finance | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | 1.00 |
| | | | | | | | | | | |
| General Government | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Records Assistant | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 |
| Total General Government | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 |

BAL HARBOUR

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|--|------------------------------|-------------|-------------------------------|-------------|-------------------------------|-------------|-------------------------------|-------------|-------------------------------|-------------|
| | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Law Enforcement | | | | | | | | | | |
| Police Chief | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Executive Secretary | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Captain | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Management Services Administrator | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Quality Assurance Coordinator | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 |
| Lieutenant | 3.00 | - | 3.00 | - | 3.00 | - | 3.00 | - | 3.00 | - |
| Sergeant | 4.00 | - | 4.00 | - | 4.00 | - | 4.00 | - | 4.00 | - |
| Detective | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Canine Officer/Handler | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Officer | 14.00 | - | 14.00 | - | 14.00 | - | 14.00 | - | 14.00 | - |
| Code Enforcement Officer | 2.00 | - | 2.00 | - | 2.00 | - | 2.00 | - | 2.00 | - |
| Public Service Aide | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Public Safety Beach Ranger | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Dispatcher | 5.00 | - | 5.00 | - | 5.00 | - | 5.00 | - | 6.00 | - |
| Records Administrator | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Systems Support Staff | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 |
| Communications Administrator & Code Compliance | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Communications Supervisor | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Total Law Enforcement | 39.00 | 2.00 | 39.00 | 2.00 | 39.00 | 2.00 | 39.00 | 2.00 | 40.00 | 2.00 |
| Building | | | | | | | | | | |
| Building Official/ Director | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Chief Building | 1.00 | - | 1.00 | - | 1.00 | - | - | - | - | - |
| Permit Clerks | 3.00 | - | 3.00 | - | 3.00 | 1.00 | 4.00 | - | 4.00 | - |
| Building Administrator | - | - | - | - | - | - | 1.00 | - | 1.00 | - |
| Inspectors | - | 4.00 | - | 4.00 | - | 4.00 | - | 4.00 | - | 6.00 |
| Total Building | 5.00 | 4.00 | 5.00 | 4.00 | 5.00 | 5.00 | 6.00 | 4.00 | 6.00 | 6.00 |

BAL HARBOUR

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|---|------------------------------|--------------|-------------------------------|-------------|-------------------------------|--------------|-------------------------------|--------------|-------------------------------|--------------|
| | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Public Works | | | | | | | | | | |
| Public Works & Beautification Director | 0.27 | - | 0.27 | - | 0.27 | - | 0.37 | - | 0.37 | - |
| Administrative Assistants | 0.26 | - | 0.26 | - | 0.26 | - | 0.50 | - | 0.83 | - |
| Compliance Coordinator | 0.20 | - | 0.20 | - | 0.20 | - | 0.20 | - | 0.20 | - |
| Operations Superintendant | - | - | - | - | - | - | 0.16 | - | 0.16 | - |
| Supervisor | 0.68 | - | 0.68 | - | 0.68 | - | 0.64 | - | 1.00 | - |
| Municipal Service Workers | 3.17 | - | 3.17 | - | 3.17 | - | 2.23 | - | 0.78 | - |
| Technicians | - | - | - | - | - | - | - | - | 1.40 | - |
| Total Public Works | 4.58 | - | 4.58 | - | 4.58 | - | 4.10 | - | 4.74 | - |
| Recreation, Arts & Culture | | | | | | | | | | |
| Recreation, Arts & Culture Director | 0.04 | - | 0.04 | - | 0.04 | - | - | - | 0.60 | - |
| Administrative Assistant | 0.23 | - | 0.23 | - | 0.23 | - | - | - | 0.60 | - |
| Operations Supervisors | 0.08 | - | 0.08 | - | 0.08 | - | - | - | - | - |
| Park Facility Supervisor | - | - | - | - | - | - | 1.00 | - | - | - |
| Park Attendants | 2.00 | 5.00 | 3.00 | - | 3.00 | 4.00 | 3.00 | 4.00 | - | - |
| Municipal Service Workers | 0.09 | - | 0.09 | 0.50 | 0.09 | 0.50 | - | - | - | - |
| Recreation Manager | - | - | - | - | - | - | - | - | 0.75 | - |
| Recreation Leaders | - | - | - | - | - | - | - | - | 1.50 | 3.00 |
| Facility Manager | - | - | - | - | - | - | - | - | 1.00 | - |
| Maintenance Worker | - | - | - | - | - | - | - | - | - | 2.00 |
| Total Recreation, Arts & Culture | 2.44 | 5.00 | 3.44 | 0.50 | 3.44 | 4.50 | 4.00 | 4.00 | 4.45 | 5.00 |
| Capital Program | | | | | | | | | | |
| Capital Program Director | - | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Capital Program Assistant Manager | - | - | - | - | - | - | - | - | 1.00 | - |
| Total Capital Program | - | - | 1.00 | - | 1.00 | - | 1.00 | - | 2.00 | - |
| Information Technology | | | | | | | | | | |
| Systems Support Staff | - | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Total Information Technology | - | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| TOTAL GENERAL FUND | 69.02 | 12.00 | 71.02 | 7.50 | 71.02 | 12.50 | 72.10 | 11.00 | 75.19 | 15.00 |

BAL HARBOUR

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|--|------------------------------|------|-------------------------------|------|-------------------------------|------|-------------------------------|------|-------------------------------|------|
| RESORT TAX FUND | | | | | | | | | | |
| | | | | | | | | | | |
| Marketing | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Tourism/Marketing Director | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Assistants | - | 1.00 | - | 2.00 | - | 2.00 | - | 2.00 | - | 1.00 |
| Total Marketing | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 | 2.00 | 1.00 | 2.00 | 1.00 | 1.00 |
| | | | | | | | | | | |
| Beautification and Maintenance | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Public Works & Beautification Director | 0.19 | - | 0.19 | - | 0.19 | - | 0.23 | - | 0.23 | - |
| Administrative Assistants | 0.16 | - | 0.16 | - | 0.16 | - | 0.20 | - | 0.20 | - |
| Operations Superintendant | - | - | - | - | - | - | 0.25 | - | 0.25 | - |
| Supervisors | 0.57 | - | 0.57 | - | 0.57 | - | 0.36 | - | 0.33 | - |
| Municipal Service Workers | 1.10 | - | 1.10 | 0.50 | 1.10 | 0.50 | 3.28 | - | 1.55 | - |
| Technicians | - | - | - | - | - | - | - | - | 1.60 | - |
| Total Beautification and Maintenance | 2.02 | - | 2.02 | 0.50 | 2.02 | 0.50 | 4.32 | - | 4.16 | - |
| | | | | | | | | | | |
| Recreation, Arts & Culture | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Recreation, Arts & Culture Director | - | - | - | - | - | - | - | - | 0.40 | - |
| Administrative Assistant | - | - | - | - | - | - | - | - | 0.40 | - |
| Recreation Manager | - | - | - | - | - | - | - | - | 0.25 | - |
| Recreation Leaders | - | - | - | - | - | - | - | - | 0.50 | 1.00 |
| Events & Communication Manager | - | - | - | - | - | - | - | - | 1.00 | - |
| Events & Communication Assistant | - | - | - | - | - | - | - | - | - | 1.00 |
| Total Recreation, Arts & Culture | - | - | - | - | - | - | - | - | 2.55 | 2.00 |
| | | | | | | | | | | |
| TOTAL RESORT TAX FUND | 3.02 | 1.00 | 3.02 | 2.50 | 3.02 | 2.50 | 5.32 | 2.00 | 7.71 | 3.00 |

BAL HARBOUR

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|--|------------------------------|-------|-------------------------------|-------|-------------------------------|-------|-------------------------------|-------|-------------------------------|-------|
| | | | | | | | | | | |
| WATER AND SEWER FUND | | | | | | | | | | |
| | | | | | | | | | | |
| Water and Sewer | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Public Works & Beautification Director | 0.40 | - | 0.40 | - | 0.40 | - | 0.40 | - | 0.40 | - |
| Administrative Assistants | 1.25 | - | 1.25 | - | 1.25 | - | 1.30 | - | 0.97 | - |
| Compliance Coordinator | 0.80 | - | 0.80 | - | 0.80 | - | 0.80 | - | 0.80 | - |
| Operations Superintendant | - | - | - | - | - | - | 0.59 | - | 0.59 | - |
| Supervisors | 0.59 | - | 0.59 | - | 0.59 | - | - | - | 0.67 | - |
| Technicians | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 2.00 | - |
| Municipal Service Workers | 1.64 | - | 1.64 | - | 1.64 | - | 1.49 | - | 0.67 | - |
| Total Water and Sewer | 5.68 | - | 5.68 | - | 5.68 | - | 5.58 | - | 6.10 | - |
| | | | | | | | | | | |
| TOTAL WATER AND SEWER FUND | 5.68 | - | 5.68 | - | 5.68 | - | 5.58 | - | 6.10 | - |
| | | | | | | | | | | |
| SECURITY & LANDSCAPE FUND | | | | | | | | | | |
| Beautification and Maintenance | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Public Works & Beautification Director | 0.10 | - | 0.10 | - | 0.10 | - | - | - | - | - |
| Administrative Assistants | 0.10 | - | 0.10 | - | 0.10 | - | - | - | - | - |
| Supervisors | 0.08 | - | 0.08 | - | 0.08 | - | - | - | - | - |
| Total Beautification and Maintenance | 0.28 | - | 0.28 | - | 0.28 | - | - | - | - | - |
| TOTAL SECURITY & LANDSCAPE FUND | 0.28 | - | 0.28 | - | 0.28 | - | - | - | - | - |
| | | | | | | | | | | |
| TOTAL VILLAGE | 78.00 | 13.00 | 80.00 | 10.00 | 80.00 | 15.00 | 83.00 | 13.00 | 89.00 | 18.00 |

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Position Detail

| | FY 2018-19 Adopted Budget | | FY 2019-20 Proposed Budget | | FY 2020-21 Proposed Budget | | FY 2021-22 Proposed Budget | | FY 2022-23 Proposed Budget | |
|---|------------------------------|------|-------------------------------|------|-------------------------------|------|-------------------------------|------|-------------------------------|----|
| | | | | | | | | | | |
| PUBLIC WORKS & BEAUTIFICATION DEPARTMENT | | | | | | | | | | |
| (ALL FUNDS) * | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Public Works & Beautification Director | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Administrative Assistants | 2.00 | - | 2.00 | - | 2.00 | - | 2.00 | - | 2.00 | - |
| Compliance Coordinator | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - |
| Operations Superintendant | - | - | - | - | - | - | 1.00 | - | 1.00 | - |
| Supervisors | 2.00 | - | 2.00 | - | 2.00 | - | 1.00 | - | 2.00 | - |
| Technicians | 1.00 | - | 1.00 | - | 1.00 | - | 1.00 | - | 5.00 | - |
| Park Attendants | 2.00 | 5.00 | 3.00 | 4.00 | 3.00 | 4.00 | 3.00 | 4.00 | - | - |
| Municipal Service Workers | 6.00 | - | 6.00 | 1.00 | 6.00 | 1.00 | 7.00 | - | 3.00 | - |
| Total Public Works & Beautifications Department | 15.00 | 5.00 | 16.00 | 5.00 | 16.00 | 5.00 | 17.00 | 4.00 | 15.00 | - |

| | | | | | | | | | | |
|--|-------------|-------------|-------------|-------------|-------------|-----------|-------------|-----------|-------------|-------------|
| RECREATION, ARTS & CULTURE DEPARTMENT | | | | | | | | | | |
| (ALL FUNDS) * | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT | FTEs | PT |
| Recreation, Arts and Culture Director | 0.04 | - | 0.04 | - | 0.04 | - | - | - | 1.00 | - |
| Administrative Assistant | 0.23 | - | 0.23 | - | 0.23 | - | - | - | 1.00 | - |
| Operations Supervisors | 0.08 | - | 0.08 | - | 0.08 | - | - | - | - | - |
| Park Attendants | 2.00 | 5.00 | 3.00 | - | 3.00 | - | - | - | - | - |
| Municipal Service Workers | 0.09 | - | 0.09 | 0.50 | 0.09 | - | - | - | - | - |
| Recreation Manager | - | - | - | - | - | - | - | - | 1.00 | - |
| Recreation Leaders | - | - | - | - | - | - | - | - | 2.00 | 4.00 |
| Facility Manager | - | - | - | - | - | - | - | - | 1.00 | - |
| Maintenance Worker | - | - | - | - | - | - | - | - | - | 2.00 |
| Events & Communication Manager | - | - | - | - | - | - | - | - | 1.00 | - |
| Events & Communication Assistant | - | - | - | - | - | - | - | - | - | 1.00 |
| Total Recreation, Arts & Culture Department | 2.44 | 5.00 | 3.44 | 0.50 | 3.44 | - | - | - | 7.00 | 7.00 |

(*) Each position is allocated by percentage of staff time dedicated to each program.

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