

# BAL HARBOUR

- V I L L A G E -

Jeff Lehman, Chair  
Jon Bakhshi, Vice Chair  
Eugenia Dwyer, Committee Member  
Angelique Hibbert, Committee Member  
Jassi Lekach Antebi, Committee Member  
Beatiz Lobaton, Committee Member  
Priscilla Khanna, Committee Member

Village Manager Jorge M. Gonzalez  
Village Clerk Dwight S. Danie  
Village Attorneys Weiss Serota  
Helfman Cole & Bierman, P.L.

## **RESORT TAX COMMITTEE**

### **REGULAR MEETING AGENDA**

MONDAY SEPTEMBER 15, 2025, AT 10:30 A.M.  
Bal Harbour Village Hall, 2<sup>nd</sup> Conference Room  
655 96<sup>th</sup> Street, Bal Harbour, Florida 33154

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*This meeting will be conducted in person. Members of the public are encouraged to participate by calling 305-865-6449 or by emailing [meetings@balharbourfl.gov](mailto:meetings@balharbourfl.gov) before and during the meeting.*

#### **1. CALL TO ORDER/ ROLL CALL**

#### **2. PLEDGE OF ALLEGIANCE**

#### **3. APPROVAL OF MINUTES**

**3.A** June 30, 2025 Resort Tax Committee Meeting Minutes  
[ResortTaxCommitteeMinutes\\_June30\\_2025.pdf](#)

#### **4. RESORT TAX UPDATES**

**4.A** Revenue + Collections -- Year to Date  
[LTC 136-2025 - Resort Tax July 2025 ADA.pdf](#)

**4.B** Advertising + Marketing Campaigns

**4.C** Social Media

**4.C.1** In-Market Activations

**4.C.2** Fam Trips

**4.D** Special Events

**4.E** FY 2025-26 Resort Tax Budget  
[FYE 2026 - Proposed Budget ADA.pdf](#)

#### **5. PROPOSED ART EXHIBITIONS**

#### **6. PUBLIC RELATIONS DISCUSSION**

#### **7. FUTURE MEETING DATES**

**7.A** RTC Calendar 2025-2026  
[Resort Tax Committee Calendar 2025 and 2026 ADA.pdf](#)

## **8. PUBLIC COMMENT**

## **9. ADJOURNMENT**

One or more members of any Village Committee/Board may attend this meeting of the Council and may discuss matters which may later come before their respective Boards/Committees.

The New Business and Council Discussion Section includes a section for Public Comment. On public comment matters, any person is entitled to be heard by this Council on any matter; however, no action shall be taken by the Council on a matter of public comment, unless the item is specifically listed on the agenda, or is added to the agenda by Council action.

Any person who acts as a lobbyist, pursuant to Village Code Section 2-301 (Lobbyists), must register with the Village Clerk, prior to engaging in lobbying activities before Village staff, boards, committees, and/or the Village Council. A copy of the Ordinance is available in the Village Clerk's Office at Village Hall.

If a person decides to appeal any decision made by the Village Council with respect to any matter considered at a meeting or hearing, that person will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based (F.S. 286.0105).

In accordance with the Americans with Disabilities Act of 1990, all persons who are disabled and who need special accommodations to participate in this proceeding because of that disability should contact the Village Clerk's Office (305-866-4633), not later than two business days prior to such proceeding.

All Village Council meeting attendees, including Village staff and consultants, are subject to security screening utilizing a metal detector and/or wand, prior to entering the Council Chamber, Conference Room, or other meeting area located within Village Hall. This is for the safety of everyone. Thanks for your cooperation.

# BAL HARBOUR

- V I L L A G E -

Jeff Lehman, Chair  
Jon Bakhshi, Vice Chair  
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Angelique Hibbert, Committee Member  
Jassi Lekach Antebi, Committee Member  
Beatriz Lobaton, Committee Member  
Priscilla Khanna, Committee Member

Village Manager Jorge M. Gonzalez  
Village Clerk Dwight S. Danie  
Village Attorneys Weiss Serota  
Helfman Cole & Bierman, P.L.

## RESORT TAX COMMITTEE

### REGULAR MEETING MINUTES

MONDAY JUNE 30, 2025, AT 12:00 NOON

Bal Harbour Waterfront Park Community Center, 2<sup>nd</sup> Floor Sapphire Room  
18 Bal Bay Drive, Bal Harbour, Florida 33154

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*This meeting will be conducted in person. Members of the public are encouraged to participate by calling 305-865-6449 or by emailing [meetings@balharbourfl.gov](mailto:meetings@balharbourfl.gov) before and during the meeting.*

- 1. CALL TO ORDER/ ROLL CALL-** The meeting was called to order at 10:33 A.M. by Acting Chair Jeff Lehman

The following members were present

Jon Bakhshi  
Eugenia Dwyer  
Jeff Lehman  
Angelique Hibbert  
Jassi Lekach Antebi  
Beatriz Lobaton  
Priscilla Khanna

The following were also present

Ramiro Inguanzo, Assistant Village Manager  
Dwight Danie, Village Clerk  
Paola Busch, Marketing Tourism Manager  
Sylvia Flores, Director of Recreation, Arts, and Culture

- 2. PLEDGE OF ALLEGIANCE** - The Pledge of Allegiance was led by Jeff Lehman

**3. INTRODUCTIONS AND OATHS OF OFFICE -**

All Committee and Staff members introduced themselves, after which the Village Clerk provided the Oath of Office to all Committee members.

**4. APPOINTMENT OF CHAIR AND VICE CHAIR**

Ms. Khanna nominated Mr. Lehman as Chair, to which Mr. Lehman accepted and all members approved by a show of hands. Ms. Khanna then nominated Mr. Bakhshi as Vice Chair, to which Mr. Bakhshi accepted and all members approved by a show of hands.

## 5. APPROVAL OF MINUTES

5.A Resort Tax Committee Meeting Minutes - June 4, 2024

**MOTION: A Motion to approve the June 4, 2024 Minutes was moved by Ms. Lekach Antebi and seconded by Mr. Bakhshi.**

**VOTE: The Motion passed by unanimous voice vote (7-0).**

## 6. REVIEW OF FLORIDA "SUNSHINE" LAW

6.A Florida Sunshine Law

Mr. Inguanzo then provided an overview of ethics and Florida Sunshine Law, reminding members of their obligations under Florida law which included rules on public records, voting conflicts, and the prohibition on discussing agenda items outside of a properly noticed public meeting.

## 7. RESORT TAX COMMITTEE OVERVIEW

7.A Bal Harbour Code

Mr. Inguanzo said that the authority for Bal Harbour Village's Resort Tax is established through both state and local law. He said Chapter 67-930, Laws of Florida, allows the Village to impose a resort tax on hotel stays and sales of food, beverages, and alcohol, and requires that the proceeds be used solely for tourism-related activities such as advertising and publicity. He said that the Village codified this in 1974 under Article II, Section 18-26 of its Code, further specifying that funds may be used for promoting tourism, hosting special events, making capital improvements, and maintaining beach-related assets and that together, these laws provide a clear legal and operational framework for using resort tax revenues to reinforce Bal Harbour's brand as a luxury destination.

7.B Committee Responsibilities

Mr. Inguanzo said that to ensure oversight and strategic alignment, the ordinance also created the Resort Tax Committee (RTC), an advisory body charged with making recommendations to the Village Council on the expenditure of resort tax funds which includes advising on the selection of marketing and public relations firms, identifying sponsorship opportunities, and supporting advertising initiatives.

## 7.C Revenue + Collections

Mr. Inguanzo introduced Bal Harbour's tourism efforts and the use of resort tax revenues saying that resort taxes fund essential elements like beach and greenspace upkeep, public safety personnel, public art, and luxury destination marketing. He reported that May 2025 yielded the second-highest revenue in Village history. He presented a breakdown of resort tax revenues from FY20 to FY25, noting strong performance in the winter months. He said that for FY25, the \$5.72 million resort tax budget was allocated across beautification (\$2.05M), tourism operations (\$1.88M), special events (\$1.32M), and safety programs (\$457K).

Ms. Busch outlined the Village's marketing strategy, which focuses on differentiating Bal Harbour from surrounding areas like Miami and Miami Beach. She said that marketing efforts target a range of visitors through digital advertising with expanded outreach in international markets. She said that the Village also relies on public relations and in-market representation, maintaining PR and sales offices in key locations such as Argentina, Brazil, the U.S., and Mexico and that these representatives help support hotel sales, pitch media stories, and promote Bal Harbour as a destination.

She added that the Village is now targeting new international markets, such as the UK, France and Israel. She said that to build media exposure, the Village hosts annual "fam trips" for journalists, particularly during the summer months, offering curated experiences in exchange for coverage. She noted that the Village is now focusing on more direct collaborations with the GMCVB, including leveraging their PR and influencer resources in the UK and France.

Ms. Flores presented a detailed summary of Bal Harbour's event programming, managed through the Recreation, Arts, and Culture Department including resident-focused and visitor-friendly events—such as beach movies, concerts, museum tours, seasonal celebrations, holiday weeks and signature events.

She noted that marketing remains a challenge and to improve outreach, her team is increasing face-to-face efforts via lobby meet-and-greets and considering digital enhancements like QR codes and pre-arrival email links. She added that there was also interest in developing an app or centralized digital platform to better connect guests with local events.

Ms. Busch announced that in late November, Bal Harbour will host a French vintage market which would be its first-ever appearance outside of France. She said that the vendor, who is also a public relations professional, would be promoting the event and providing media exposure in exchange for the use of Village space.

She described the Shade Group's summer campaign, which promoted restaurants, engaged influencers, and elevated local PR, and said that Staff recommended a full-year contract at \$48,000, funded under the U.S. PR budget. There was a general consensus

from the committee to have the Shade Group present a 12-month plan at the next Resort Tax Committee meeting, before finalizing a full year engagement.

Mr. Inguanzo presented the proposed FY26 budget, including \$750,020 for advertising, \$261,000 for PR and sales reps, \$145,000 for FAM trips, and \$90,000 for sponsorships, was met with support.

#### 7.D Resort Tax Strategic Plan

Mr. Inguanzo described the Bal Harbour Village Strategic Tourism Plan was discussed in detail, highlighting its development, early impacts, and future direction. He explained that the plan was created with Ernst & Young from October 2023 to February 2024, following Council direction to prioritize tourism and public relations. He said that the plan was informed by data analysis, stakeholder input, and global benchmarking, with a focus on positioning Bal Harbour for sustainable growth.

He noted that the plan had already influenced Village operations and budgeting for FY 2025 and FY 2026 and that key strategies included using data analytics to guide tourism decisions, enhancing visitor experiences, developing signature events, strengthening partnerships, and rethinking public space use.

He said that internally, the tourism team was reorganized to improve coordination across departments, adding that while the current team structure has worked, full plan implementation might require more staffing or specialized vendor support. He said that due to the need for data to measure success, staff are evaluating analytics vendors like Zartico and Arrivalist to gather insights on visitor behavior and ROI from campaigns.

He said that regarding event development there was interest in creating a signature event that ties into regional attractions like Art Basel or Formula 1, while maintaining Bal Harbour's exclusive, quiet identity.

Mr. Inguanzo shared progress on forming sister-city partnerships with destinations like Israel, Cannes, and Aspen to support joint marketing, events, and best-practice exchanges.

There was a general consensus from the Committee in support of the strategic plan, its integration into operations and its role in strengthening Bal Harbour's competitive position. They agreed the plan must remain flexible to adapt to evolving trends, visitor needs, and community values.

### 8. FY 2026 BUDGET PROPOSAL

Mr. Inguanzo explained that the budget was designed to remain largely flat compared to the previous fiscal year, while preserving flexibility to respond to market conditions and emerging opportunities. He said that although revenue collections had been strong,

especially in recent years, the closure of two restaurants had created uncertainty for the upcoming year and that the Village proposed a spending plan that supports continued tourism growth.

He said that the Committee has a formal role in advising on the advertising and marketing portions of the budget. He described the proposed expenditures in detail, beginning with advertising and promotions, saying that the proposed FY 2026 allocation for advertising was \$750,020, identical to the current year, and that within this amount, \$500,000 was earmarked for media buys and social media support, and that \$60,000 was reserved for analytics and commissions, a flat fee associated with campaign tracking.

Ms. Busch said that the design and creative services budget included \$45,000 for design work, an increase from the prior year, and \$55,000 for content production such as photography and video used in digital channels and event marketing. She said that website hosting and emailing services remained steady at \$25,020. She noted that digital campaigns, particularly Google Ads, continued to yield the highest returns and pointed to increased traffic to the Village's hotel landing page, even though it does not facilitate direct bookings.

She noted that the proposed total for public relations and international representation was \$261,000, up from \$228,000 the year prior, saying that this increase included continued contracts with marketing representatives in Argentina/Chile, Brazil, Mexico, and the U.S., and a proposed \$48,000 to retain the Shade Group on a full-year basis.

Ms. Busch said that funding for FAM (familiarization) trips remained steady at \$145,000, with planned visits from travel writers and influencers based in Mexico, Argentina, Brazil, and the UK. She said that in-market activations were budgeted at \$170,000, reflecting a small increase to allow greater activity in priority markets like the UK and France, explaining that these efforts were becoming increasingly important as Bal Harbour expands its global reach.

She said that the sponsorship budget was proposed at \$90,000, down slightly from \$110,000, with core funding to support recurring programs like the South Beach Wine & Food Festival and Fleurs de Villes.

Chair Lehman emphasized the importance of evaluating all expenditures through a return-on-investment lens. He praised the shift toward experiential, cultural, and high-touch programming but asked that performance metrics be tied more clearly to economic impact, such as hotel occupancy or visitor spending. Mr. Inguanzo agreed and said the Village was actively researching tourism analytics vendors to improve performance tracking and guide decision-making. He noted that baseline metrics would also be valuable in managing contracts with market representatives and PR firms.

Ms. Busch added that the marketing team planned to continue the use of illustrated branding and collateral, which had proven successful in differentiating the Village's messaging. She said that the design style would be featured in both print and digital

materials and aligned with Bal Harbour's positioning as elegant, artistic, and visually distinctive.

**MOTION: A Motion to approve the proposed budget was moved by Jon Bakhshi and seconded by Beatriz Lobaton.**

**VOTE: The Motion passed by unanimous voice vote (7-0).**

- 9. FUTURE MEETING DATES** - TBD
- 10. PUBLIC COMMENT** - there were no comments from the public.
- 11. ADJOURNMENT** - The meeting was adjourned at 2:19 P.M.



Attest:

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Jeff Lehman, Chair

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Dwight S. Danie, Village Clerk



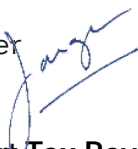
# BAL HARBOUR

- V I L L A G E -

OFFICE OF THE VILLAGE MANAGER

LETTER TO COUNCIL

NO. 136-2025

To: Mayor Jeffrey P. Freimark and Members of the Village Council  
From: Jorge M. Gonzalez, Village Manager   
Date: August 29, 2025  
Subject: **Bal Harbour Village Monthly Resort Tax Revenue Report July 2025**

The purpose of this Letter to Council (LTC) is to transmit to you the Monthly Resort Tax Revenue Report to provide you with an update on Resort Tax Collections for the month of July 2025.

The attached report reflects all resort tax revenue collected from the Lodging (4%) and Food and Beverage (2%) entities by the Village throughout the month of July 2025, marking the 10th month of collections for the 2024-2025 fiscal year (FY). The report compares results to previous years and includes results and variances for these years.

The results for the FY 2024-2025 and comparative to previous FY's are as follows:

REVENUE	FY24/25	FY23/24	Variance \$	Variance %	FY22/23	Variance \$	Variance %
October	406,130	364,360	41,770	11%	387,400	18,731	5%
November	472,034	465,312	6,722	1%	465,561	6,473	1%
December	678,247	709,829	(31,582)	-4%	667,331	10,915	2%
January	697,594	662,090	35,504	5%	657,196	40,397	6%
February	687,220	676,200	11,019	2%	689,437	(2,218)	0%
March	696,331	713,935	(17,604)	-2%	687,425	8,906	1%
April	576,311	553,090	23,221	4%	586,107	(9,796)	-2%
May	476,594	473,301	3,293	1%	466,834	9,760	2%
June	361,091	308,529	52,562	17%	317,714	43,377	14%
July	402,749	394,514	8,236	2%	411,805	(9,056)	-2%
<b>FY TOTAL</b>	<b>5,454,301</b>	<b>5,321,160</b>	<b>133,141</b>	<b>3%</b>	<b>5,336,812</b>	<b>117,489</b>	<b>2%</b>

The July 2025 result of \$402,749 represents an approximate 2% increase from the July 2024 total of \$394,514, making it the second-highest July on record. As shown in the attached charts, hotel tax collections increased by 8%, while food and beverage tax collections declined by 12% compared to July 2024.

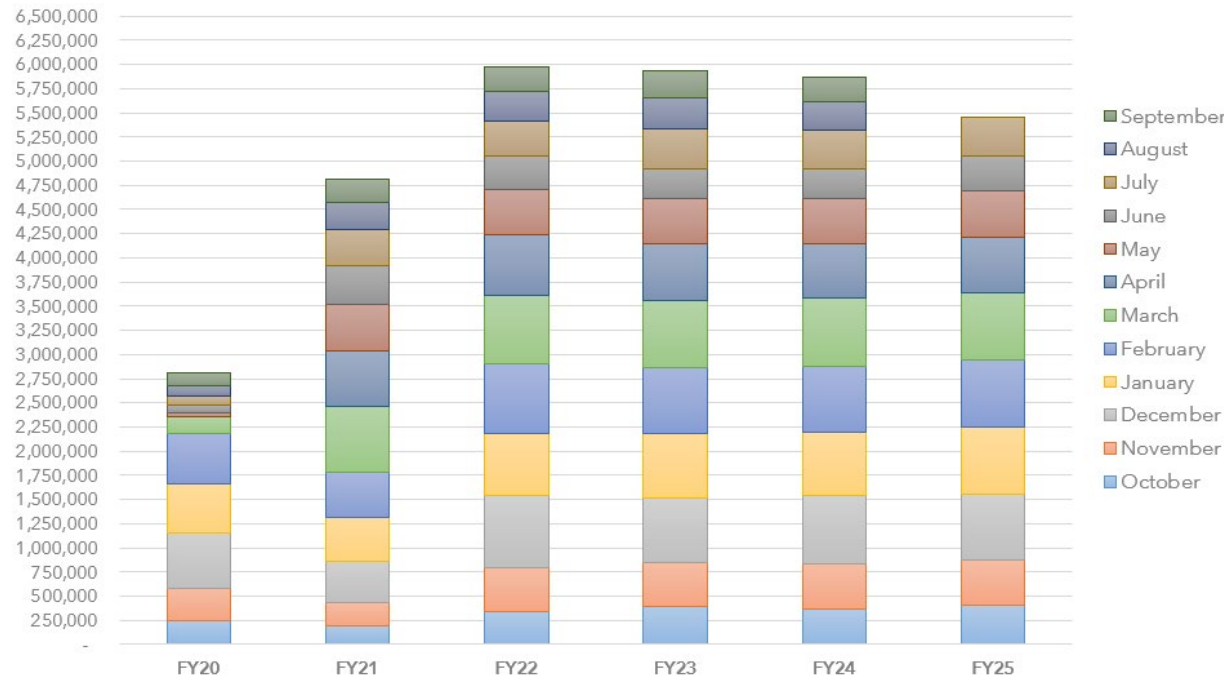
It should be noted that Le Zoo and ABA closed in April 2025 and are no longer remitting resort tax. Had these two restaurants remained open, overall food and beverage tax collections for July would likely have been higher.

The total Resort Tax Revenue collected for FY 2024-25 through June is \$5,454,301, reflecting a 3% increase compared to the FY 2023-24 amount of \$5,321,160 for the same period.

Attachment: Resort Tax Revenue Collections July 2025.

JMG/RI/MH

Monthly Resort Tax Revenues FY 2017 - 2025								
REVENUE	FY20	FY21	FY22	FY23	FY24	FY25	\$ Change FY24 to FY25	% Change FY24 to FY25
October	245,321	194,121	337,746	387,400	364,360	406,130	41,770	11%
November	330,479	233,174	461,760	465,561	465,312	472,034	6,722	1%
December	580,196	432,757	742,433	667,331	709,829	678,247	(31,582)	-4%
January	508,538	454,324	640,444	657,196	662,090	697,594	35,504	5%
February	512,148	472,196	715,657	689,437	676,200	687,220	11,019	2%
March	175,008	671,474	712,179	687,425	713,935	696,331	(17,604)	-2%
April	10,651	581,267	623,752	586,107	553,090	576,311	23,221	4%
May	28,677	474,867	472,590	466,834	473,301	476,594	3,293	1%
June	86,726	410,188	349,474	317,714	308,529	361,091	52,562	17%
July	90,509	371,382	351,941	411,805	394,514	402,749	8,236	2%
August	106,809	275,196	315,996	321,222	298,731			
September	131,055	247,088	246,404	279,588	254,263			
<b>FY TOTAL</b>	<b>2,806,119</b>	<b>4,818,033</b>	<b>5,970,374</b>	<b>5,937,622</b>	<b>5,874,154</b>			
<b>FY Subtotal (Oct. - Jul.)</b>	<b>2,568,255</b>	<b>4,295,750</b>	<b>5,407,975</b>	<b>5,336,812</b>	<b>5,321,160</b>	<b>5,454,301</b>	<b>133,141</b>	<b>3%</b>



Revenues FY25 & FY24	Oct-25	Oct-24	Change %	Nov-25	Nov-24	Change %	Dec-25	Dec-24	Change %
Hotel Taxes	274,411	237,205	16%	337,185	341,342	-1%	511,330	544,215	-6%
Food and Beverage Taxes	115,138	110,680	4%	119,274	107,847	11%	151,316	148,997	2%
Interest	16,581	16,475	1%	15,575	16,123	-3%	15,600	16,616	-6%
Grand Total All Revenues	406,130	364,360	11%	472,034	465,312	1%	678,247	709,829	-4%

Revenues FY25 & FY24	Jan-25	Jan-24	Change %	Feb-25	Feb-24	Change %	Mar-25	Mar-24	Change %
Hotel Taxes	506,861	481,250	5%	536,977	520,826	3%	536,580	547,610	-2%
Food and Beverage Taxes	175,510	163,472	7%	136,543	137,625	-1%	142,250	147,353	-3%
Interest	15,222	17,369	-12%	13,700	17,750	-23%	17,501	18,973	-8%
Grand Total All Revenues	697,594	662,090	5%	687,220	676,200	2%	696,331	713,935	-2%

Revenues FY25 & FY24	Apr-25	Apr-24	Change %	May-25	May-24	Change %	Jun-25	Jun-24	Change %
Hotel Taxes	413,705	396,480	4%	357,411	346,420	3%	252,483	197,409	28%
Food and Beverage Taxes	142,065	138,166	3%	97,893	107,869	-9%	87,992	92,595	-5%
Interest	20,541	18,445	11%	21,289	19,012	12%	20,616	18,525	11%
Grand Total All Revenues	576,311	553,090	4%	476,594	473,301	1%	361,091	308,529	17%

Revenues FY25 & FY24	Jul-25	Jul-24	Change %
Hotel Taxes	271,089	250,186	8%
Food and Beverage Taxes	110,318	125,110	-12%
Interest	21,342	19,219	11%
Grand Total All Revenues	402,749	394,514	2%



# BAL HARBOUR

- VILLAGE -

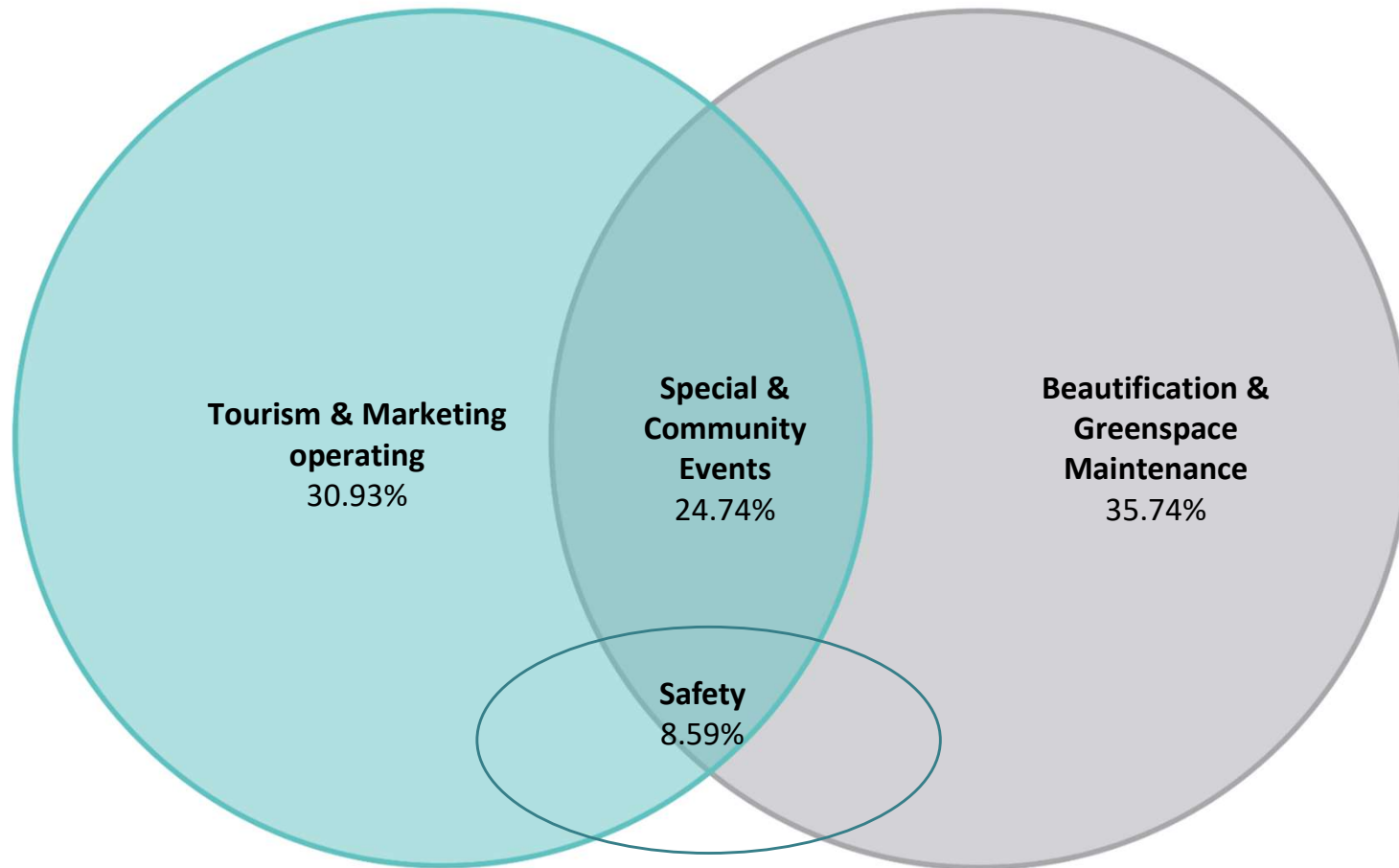


PROPOSED OPERATING BUDGET & CAPITAL PLAN  
FISCAL YEAR 2025-2026

## **RESORT TAX FUND**

# RESORT TAX FUND

## FYE 2026 - Proposed Operating Expenditures





# RESORT TAX FUND

## FYE 2026 PROPOSED OPERATING AND CAPITAL BUDGET

<b>Revenues:</b>				
	<b>FY 2025 Adopted Budget</b>	<b>FY 2026 Proposed Budget</b>	<b>\$ Change from FY 2025 Budget Adopted</b>	<b>% Change from FY 2025 Budget Adopted</b>
Operating Revenues	\$ 5,525,000	\$ 5,770,100	\$ 245,100	4.44%
Appropriation of Fund Balance (Capital and One Time Allocations)	335,000	2,315,000	1,980,000	591.04%
	<u>\$ 5,860,000</u>	<u>\$ 8,085,100</u>	<u>\$ 2,225,100</u>	<u>37.97%</u>

<b>Expenditures (By Department):</b>				
	<b>FY 2025 Adopted Budget</b>	<b>FY 2026 Proposed Budget</b>	<b>\$ Change from FY 2025 Adopted Budget</b>	<b>% Change from FY 2025 Budget Adopted</b>
Expenditures:				
Tourism & Marketing	\$ 2,066,100	\$ 2,200,700	\$ 134,600	6.51%
Beautification/Greenspace	1,982,600	2,329,700	347,100	17.51%
Law Enforcement	597,100	672,900	75,800	12.69%
Recreation, Arts & Culture	1,214,200	1,381,800	167,600	13.80%
Sub-total	<u>5,860,000</u>	<u>6,585,100</u>	<u>725,100</u>	
Capital Program	-	1,500,000	1,500,000	100.00%
Total	<u>\$ 5,860,000</u>	<u>\$ 8,085,100</u>	<u>\$ 2,225,100</u>	<u>37.97%</u>

### Budget Drivers - Change from FYE 2025

#### Enhancements -Capital and One Time Allocations:

Sargassum Removal - Maintenance Addition	220,000
Harbour Front Park - Jetty/Cutwalk Capital Funding	1,500,000
FIFA Sponsorship and Activations	200,000
US 250th & Bal Harbour 80th Anniversary Activations	140,000

## JANUARY

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## FEBRUARY

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## MAY

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30						

## JULY

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## AUGUST

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## SEPTEMBER

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29	30					

## OCTOBER

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## NOVEMBER

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## DECEMBER

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22	23	24	25	26	27	28
29	30	31				

## JANUARY

1st • New Years Day  
20th • Dr. Martin Luther King's Birthday

## FEBRUARY

17th • Presidents Day

## MARCH

13rd & 14th • Purim

## APRIL

12nd & 20th • Passover  
29th • Good Friday

## MAY

26th • Memorial Day  
May 28th - June 1st • Sister Cities

## JUNE

1th - 3rd • Shavuot  
19th • Juneteenth

## JULY

4th • Independence Day

## AUGUST

**Recess**

## SEPTEMBER

1th • Labor Day  
22nd-24th • Rosh Hashanah

## OCTOBER

1sh & 2nd • Yom Kippur  
6th - 13th • Sukkot  
13th - 15th • Shmini Atzeret/Simchat

## NOVEMBER

**Recess** - Busy Holiday Season

## DECEMBER

**Recess** - Busy Holiday Season

Proposed Resort Tax Committee Meeting Dates

Weekend Dates

Holidays - Village Hall **Open**

Holidays - Village Hall **Closed**



## JANUARY

M	T	W	T	F	S	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

## FEBRUARY

M	T	W	T	F	S	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	

## MARCH

M	T	W	T	F	S	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

## APRIL

M	T	W	T	F	S	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

## MAY

M	T	W	T	F	S	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

## JUNE

M	T	W	T	F	S	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

## JULY

M	T	W	T	F	S	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

## AUGUST

M	T	W	T	F	S	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

## SEPTEMBER

M	T	W	T	F	S	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

## OCTOBER

M	T	W	T	F	S	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

## NOVEMBER

M	T	W	T	F	S	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

## DECEMBER

M	T	W	T	F	S	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

## JANUARY

1st • New Years Day  
19th • Dr. Martin Luther King's Birthday

## FEBRUARY

16th • Presidents Day

## MARCH

2nd & 3rd • Purim

## APRIL

1st & 9th • Passover  
3rd • Good Friday

## MAY

25th • Memorial Day  
21st - 23rd • Shavuot

## JUNE

19th • Juneteenth

## JULY

3-4th • Independence Day

## AUGUST

**Recess**

## SEPTEMBER

7th • Labor Day  
11th-13th • Rosh Hashanah  
20th & 21st • Yom Kippur  
25th - 2nd October • Sukkot

## OCTOBER

25th September - 2nd • Sukkot  
2nd - 4th • Shmini Atzeret/Simchat Torah

## NOVEMBER

**Recess** - Busy Holiday Season

## DECEMBER

**Recess** - Busy Holiday Season

Proposed Resort Tax Committee Meeting Dates

Weekend Dates

Holidays - Village Hall **Open**

Holidays - Village Hall **Closed**